RIO NUEVO MULTIPURPOSE FACILITIES BOARD MEETING

Tucson, Arizona November 19, 2014 1:00 p.m.

REPORTED BY:

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- 1 (Meeting commenced at 1:04 p.m.)
- 2 CHAIRMAN McCUSKER: We're going to call the
- 3 meeting to order. The official clock is 1:04 by my watch.
- We had a text from Jannie that she's running late
- 5 and the same text from Cody.
- 6 Right, Michele?
- 7 They are both running late. And of course, now
- 8 there are just six of us alive and well. So we're a quorum,
- 9 right, Mr. Collins?
- 10 MR. COLLINS: Correct.
- 11 CHAIRMAN McCUSKER: So let's start with the
- 12 pledge.
- 13 (Pledge of Allegiance recited.)
- 14 CHAIRMAN McCUSKER: Michele, call the roll.
- MS. BETTINI: Chris Sheafe?
- 16 TREASURER SHEAFE: I am here.
- 17 MS. BETTINI: Fletcher McCusker?
- 18 CHAIRMAN McCUSKER: Here.
- 19 MS. BETTINI: Mark Irvin?
- 20 SECRETARY IRVIN: I'm here.
- 21 MS. BETTINI: Jeff Hill?
- MR. HILL: Here.
- 23 CHAIRMAN McCUSKER: And we did acknowledge that
- 24 the four of us are a quorum, right, Counsel?
- MR. COLLINS: True.

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1 CHAIRMAN McCUSKER: You have the transcript from
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- 2 the October 17th meeting. They are verbatim transcripts but
- 3 still need our discussion and approval.
- 4 TREASURER SHEAFE: Move to approve.
- 5 SECRETARY IRVIN: Second.
- 6 CHAIRMAN McCUSKER: All in favor, say aye.
- 7 (Ayes.)
- 8 (The Board voted and the motion
- g carried.)
- 10 CHAIRMAN McCUSKER: And we have an Executive
- 11 Session on the schedule. I would need a motion to --
- 12 SECRETARY IRVIN: So moved.
- 13 TREASURER SHEAFE: And second.
- MR. MOORE: It's been moved and seconded we recess
- 15 to the Executive Session. All in favor, say aye.
- 16 (Ayes.)
- 17 CHAIRMAN McCUSKER: We'll see you back here in
- 18 about an hour.
- 19 (The Board adjourned to Executive
- 20 Session at 1:06 p.m.)
- 21
- 22 (Meeting reconvened at 1:56 p.m.)
- CHAIRMAN McCUSKER: Okay. If we could get a
- 24 motion to reconvene.
- 25 SECRETARY IRVIN: So moved.

- 1 CHAIRMAN McCUSKER: Second, please.
- 2 MR. RITCHIE: Second.
- 3 CHAIRMAN McCUSKER: All in favor, say aye.
- 4 (Ayes.)
- 5 CHAIRMAN McCUSKER: Thank you.
- And good afternoon, everyone.
- If you haven't read the paper or watched our
- 8 website, you'll notice that Mr. Alberto Moore is not seated
- 9 with us. He submitted his resignation to the Governor a
- 10 couple weeks ago -- Michele, is that right? -- last Friday.
- 11 MS. BETTINI: The 9th.
- MR. COLLINS: The 9th. I believe it was the 9th.
- 13 CHAIRMAN McCUSKER: I think it's appropriate to
- 14 remind the public, we all serve at the pleasure of our
- 15 appointors. The Governor, Governor-Elect Ducey controls
- 16 five of our nine seats.
- 17 Mr. Hill and Ms. Cox are gubernatorial appointees,
- 18 as was Mr. Moore. We have a new Speaker as well. The
- 19 Speaker controls two seats. Mr. Irvin and Mr. Ritchie are
- 20 Speaker appointees. And Chris and I are appointed by the
- 21 President and the senate.
- So it's entirely conceivable you could see some
- 23 continued transition of Board members. And speaking for
- 24 myself, and I think for all of us, we're perfectly calm and
- 25 cool and collected about all of that.

- Over the last couple of years, I think we've
- 2 really established a nice baseline for this District. Our
- 3 meetings are public. Our -- they're transcribed verbatim,
- 4 so we've taken all the mystery out of what happens in these
- 5 meetings. But moreover, our financial statements are all
- 6 public. Every check we write is posted to the website in
- 7 realtime; every contract we enter is posted; every agreement
- 8 we have is easy for the public now to follow.
- 9 And what I've heard from our legislative
- 10 leadership is we've really become a model organization. And
- if they were do a TIF over again, I think what we've
- 12 established in terms of accountability and transparency --
- 13 we now have an annual audit. Had any of these things been
- in place I think between 1999 and 2009 you probably would
- 15 have had a very different outcome with Rio Nuevo.
- So we're all eager to see what the Speaker and the
- 17 Governor do with our the appointments. But, in the
- 18 meantime, we'll do the business as we have always done,
- 19 transparent and accountable.
- Dan, do you want to give us a quick update on
- 21 where we are financially?
- 22 MR. MEYERS: Dan Meyers, chief financial officer
- 23 for Rio Nuevo.
- Okay. As of October 30th, we have the following
- 25 balances in the bank. Alliance Bank is our primary

- 1 operating account, has \$4.9 million in it. Another account
- 2 at Alliance has approximately 5 million. Bank of Tucson,
- 3 which we do payroll and collect rents and things like that
- 4 out of there, we have about \$290,000 in it.
- 5 The City of Tucson, currently, as of October 31st,
- 6 had \$300,000 in their pooled fund. Since then, about 220 of
- 7 that was paid to Concord on one of the pay applications. So
- 8 we've got somewhere between 70- and \$80,000 in there as of
- 9 today. I've been working with the City. And I think we're
- 10 going to hang on to that until we finalize the Arena and pay
- 11 some of the retention out of that to close that account out
- 12 at that time, just in case we have some of the little
- incidental expenses, fees and permits, that get run through
- 14 that account.
- So that being said, our current cash balance as of
- 16 October 31st is approximately \$10.5 million.
- 17 Commitments that remain unpaid at this point in
- 18 time are approximately 9.4 million. Meaning we have
- 19 about -- and one of those commitments is the garage at the
- 20 new Marriott Hotel, which is \$4.3 million, approximately.
- 21 And that's still a couple years out. But including that
- 22 commitment, we've got about \$1.1 million sitting that's been
- 23 uncommitted at this point in time.
- 24 CHAIRMAN McCUSKER: Let's put an asterisk or
- 25 something on that 4.3 million, Dan, just a footnote as to

- 1 when that would come due.
- MR. MEYERS: Okay. Yeah. I've got on there, not
- 3 in current year, but I could make that a little more . . .
- 4 CHAIRMAN McCUSKER: It's actually due -- Mark, how
- 5 does that work? It's . . .
- 6 SECRETARY IRVIN: It would be due after the
- 7 building's been completed, a certificate of occupancy has
- 8 been issued, and we've had an official closing and they've
- 9 signed the lease agreement leasing back all those spaces.
- 10 And they're anticipating breaking ground in April.
- 11 I'm kind of thinking we're probably 17 months from there
- 12 before we need to write that check.
- 13 CHAIRMAN McCUSKER: In talking with Beach, as our
- 14 year end audit, because we have committed to that, they want
- us to treat it as a commitment, is why you're seeing it now.
- 16 Although, as Mark suggested, it's probably a year and a half
- 17 out before we actually have to close on those funds.
- 18 MR. MEYERS: All right. Anybody have any
- 19 questions?
- 20 CHAIRMAN McCUSKER: Any questions for Dan?
- 21 Thank you, sir.
- MR. MEYERS: You bet.
- 23 CHAIRMAN McCUSKER: Mr. Collins, do you want to
- 24 update us on the Arena side and the negotiations with
- 25 Nor-Gen?

- 1 MR. COLLINS: Mr. Chairman, Members of the Board,
- 2 as you all remember at the August 26th meeting, this Board
- 3 voted to proceed forward with negotiations with the No. 1
- 4 ranked proposer, Nor-Generations.
- 5 We have been negotiating and exchanging drafts and
- 6 memoranda with Nor-Generations. So the negotiations are
- 7 ongoing. And the optimistic target is, to be able to bring
- 8 back to you folks a substantial agreement or perhaps even a
- 9 full-blown agreement by your December meeting.
- 10 CHAIRMAN McCUSKER: What's the date, Michele, of
- 11 our December meeting?
- MS. BETTINI: The 17th.
- 13 CHAIRMAN McCUSKER: December 17th.
- Any questions for Mark on the Nor-Gen status?
- 15 All right. While you're up there -- well, the
- 16 deed -- I guess we're really not talking about the deed, are
- 17 we. It's not on the public agenda.
- 18 MR. COLLINS: No. The public agenda is, we've
- 19 agendized the Hydro Geo Chem agreement that you had tabled
- 20 before.
- 21 CHAIRMAN McCUSKER: Okay. So moving to that,
- 22 you'll remember that we have a proposal from Hydro Geo Chem.
- 23 It's a \$61,000 proposal to provide technical support in
- 24 consultation regarding the West Side Parcel, which I will
- 25 just comment, we are dangerously close to having a deed.

- 1 MR. COLLINS: Mr. Chairman, you are dangerously
- 2 close to having a deed.
- 3 CHAIRMAN McCUSKER: Right. We tabled this at the
- 4 last meeting regarding questions about this work and, you
- 5 know, hadn't it been done before? Could it be updated?
- 6 We asked them to look into that. This is the
- 7 response that I received from the engineer.
- In response to your query, we are not aware of any
- 9 current data related to the methane production at the
- 10 A-Mountain landfill. Additionally, whatever historical data
- 11 is available -- is available is not likely to provide the
- 12 necessary information regarding the potential methane impact
- 13 to plantings or other distribution of methane in the areas
- 14 of interest. Please let me know if I can provide additional
- 15 assistance.
- So what we're trying to do there is to determine
- 17 what sections of that landfill are, A, buildable; B,
- 18 plantable; or none of the above.
- And we probably will not get there without some
- 20 additional work.
- 21 TREASURER SHEAFE: Mr. Chairman, I would like to
- 22 move that we proceed with Hydro Geo Chem as proposed and
- 23 direct staff to take action on putting a final proposal
- 24 together so it can be approved.
- MS. COX: Second.

- 1 CHAIRMAN McCUSKER: Okay. So we have a proposal.
- 2 It's for \$61,000.
- 3 So if you approve it, they can begin work
- 4 immediately.
- Mark, we don't -- do we need anything else? Do we
- 6 need an agreement with them?
- 7 MR. COLLINS: You do, Mr. Chairman. But we can
- 8 use, as a template, the other agreements that we've had. So
- 9 we can put that together rather quickly. But the proposal
- 10 is a proposal. You need to have certain provisions -- as a
- 11 governmental body, you need to have certain provisions in
- 12 it.
- And what we do is we create an agreement that has
- 14 this as the services attached to it. And then the template
- 15 takes care of some of the requirements that you, as a public
- 16 body, have to comply with.
- 17 TREASURER SHEAFE: Do we have to come back for a
- 18 final vote, or can I -- if this motion passes, is that
- 19 sufficient to move this process forward?
- 20 MR. COLLINS: It is sufficient, in my opinion, to
- 21 authorize us to prepare the document and, when it's
- 22 prepared, to be signed by the appropriate executive
- 23 officers.
- TREASURER SHEAFE: Okay.
- 25 CHAIRMAN McCUSKER: Any further conversation?

- 1 All in favor, say aye.
- 2 (Ayes.)
- 3 CHAIRMAN McCUSKER: Any opposed?
- 4 (The Board voted and the motion
- 5 carried.)
- 6 CHAIRMAN McCUSKER: Thank you.
- 7 Okay. Mark, we're on a roll.
- 8 The streetscape status, to refresh everyone's
- 9 memory, in the global settlement we reached the City, we
- 10 agreed to provide three-quarters of a million dollars for
- 11 downtown streetscapes.
- We have confirmed, the City has to approve those
- 13 projects. The Downtown Tucson Partnership presented a
- 14 proposal to us that they manage that project consistent to
- what they've done with their facade program. We approved
- 16 that, subject to receiving the West Side deed, which was --
- 17 turned out to be nice leverage.
- 18 And I guess we're waiting -- we have an agreement,
- 19 Mark, that we forwarded to the City.
- 20 MR. COLLINS: That's correct.
- 21 Mr. Chairman, Members of the Board, we have
- 22 drafted a three-party agreement that is among the District,
- 23 the City, and Downtown Tucson Partnership. I have been in
- 24 communication with City Attorney Rankin. And we're making
- 25 progress but we're not there yet. There are some details

- 1 that need to be agreed to.
- We want to make sure that the District gets credit
- 3 for the \$750 that it spends, credit against its obligation
- 4 under the settlement agreement; and that it's tracked in
- 5 such a way so that District's CFO and Michele can track the
- 6 money.
- 7 CHAIRMAN McCUSKER: Okay. Do you -- are you going
- 8 to need to bring that back here, then?
- 9 MR. COLLINS: I don't recall whether you -- I
- 10 don't have the motion in front of me. But I believe that
- 11 the executive officers can sign it once it's been finalized
- 12 unless there's a substantial material change.
- Because you authorized the expenditure of the
- 14 \$750,000 in a triparty agreement with the City of Tucson and
- 15 DTP subject to the District receiving the deed for the West
- 16 Side property.
- 17 CHAIRMAN McCUSKER: Okay. Sounds like we're good.
- 18 Item 10. And just an update for the Board and
- 19 public.
- The Arena is probably 90 percent-plus completed.
- 21 It's actually spectacular, if you haven't had a chance tour
- 22 it. We're waiting for the video boards to go up and some
- 23 work still downstairs. But it will definitely be ready by
- 24 Christmas and in time for our grand opening concert.
- We have sold in the neighborhood of a couple

- 1 thousand tickets. We have a lot of corporate supporters now
- 2 that are coming forward to buy blocks of tickets. We've had
- 3 people buy a hundred or two hundred tickets to distribute
- 4 either to their employees or to charity.
- 5 But we clearly have a lot of capacity. That Arena
- 6 seats 9,000 people.
- 7 One of the thoughts I had, which I think would be
- 8 nice for our merchant members, is maybe we do something that
- 9 would offer the merchants within the District a two for one
- 10 or some other kind of exclusive relationship because they
- 11 are Rio Nuevo merchants. We could limit it to ten or do
- 12 something to allow the merchants to extend stuff to their
- 13 employees or customers as well.
- So we do expect the concert will be well attended.
- 15 SMG, the new management there, has extended invitations to a
- 16 number of industry people.
- We have tour promoters and town promoters and
- 18 production people coming to view the Arena in full concert
- 19 mode. We're gonna have a little VIP reception right before
- 20 the concert that SMG is hosting that we're invited to, the
- 21 Mayor and Council and some of these talent people as well.
- So I think we're really going to showcase the
- 23 arena. But it would be nice, I think, if we wanted to, to
- 24 do something that would allow our merchants to attend.
- TREASURER SHEAFE: Did you need a motion?

- 1 MS. COX: That would be a great idea.
- 2 CHAIRMAN McCUSKER: Yeah. The Board would have to
- 3 approve it and we can establish.
- 4 MS. COX: So moved.
- 5 CHAIRMAN McCUSKER: -- some parameters if you
- 6 want.
- 7 I would suggest that we offer our merchants, you
- 8 know, two for one tickets up to some number, 10 or 12.
- 9 MR. RITCHIE: Fletcher, what's the --
- 10 Mr. Chairman, what's the -- what do you think the breakeven
- 11 number is?
- 12 CHAIRMAN McCUSKER: With our \$50,000 contribution,
- 13 the concert's already paid for itself. We've sold enough
- 14 tickets to cover all the band expenses. So we actually
- 15 might make a little money depending on how the thing sells
- 16 out.
- But the intent was to keep the ticket price low.
- 18 It's a \$25 ticket because we're supporting basically half of
- 19 the cost. And, you know, it's been very attractive, as I
- 20 understand, not only to Beach Boy fans, but to people that
- 21 just want to come experience the new arena.
- 22 SECRETARY IRVIN: Fletcher, it seems like we
- 23 also -- if we're going to do something, you know, this is
- 24 not something we can put off until December. If we're going
- 25 to do something, we really need to do it at this meeting to

- 1 allow proper marketing to get out there, et cetera.
- I don't have a problem with the two for one at a
- 3 10 or a 12, whatever that magical thing is. Ten seems to
- 4 work a little better.
- 5 TREASURER SHEAFE: Mr. Chairman, I'd like to
- 6 propose that we offer businesses that are located within the
- 7 District the opportunity to buy 30 tickets at half price.
- 8 And they can distribute those tickets as they wish.
- 9 MS. COX: I'm assuming that's that a motion,
- 10 because you said you propose. I second it.
- 11 TREASURER SHEAFE: I motioned it. My proposal
- 12 motion.
- 13 CHAIRMAN McCUSKER: So we have a motion by
- 14 Mr. Sheafe, seconded by Jannie, that we allow -- and they
- 15 would have to be bona fide TIF merchants, we can work with
- 16 staff on confirming that in the process -- but they can buy
- 17 up to 30 tickets at half price. And I'm assuming that is
- 18 per merchant.
- 19 TREASURER SHEAFE: Yeah. And my thought is that
- 20 if a merchant's real small, they can buy five. But they can
- 21 get up to 30 at half price.
- 22 CHAIRMAN McCUSKER: Any questions, comments?
- 23 All in favor, say aye.
- 24 (Ayes.)
- 25 CHAIRMAN McCUSKER: Any opposed?

- 1 (The Board voted and the motion
- 2 carried.)
- 3 CHAIRMAN McCUSKER: Thank you very much.
- 4 Michele, we'll get to work on communicating to
- 5 that.
- 6 Mark, you want to update us on the gift clause
- 7 issue?
- As a reminder, again, we tentatively approved an
- 9 investment in the January 8th Memorial Foundation. There
- 10 was some issues raised as to whether or not that's a
- 11 charitable gift and therefore violates the constitutional
- 12 gift clause.
- We made that investment subject to approving this
- 14 legality. And we assigned that to you, Mr. Collins. So
- 15 what's the update there?
- MR. COLLINS: Mr. Chairman, Members of the Board,
- 17 as the Board is aware, it has been and -- is and has been my
- 18 opinion that the District is not subject to the gift clause.
- 19 The gift clause was enacted as part of the Arizona
- 20 Constitution in 1910, which would -- if that was all we had
- 21 in the Constitution, it would subject you to that.
- In 1940, however, the Arizona Constitution was
- 23 amended with what is referred to as the exemption clause.
- 24 And the exemption clause says that tax-leveeing, public
- 25 improvement districts are not subject to the gift clause.

- 1 The statutes that created this District or that
- 2 allowed this District and others to be created were enacted
- 3 in 1990. And this District and others created under those
- 4 statutes is a tax-leveeing, public improvement district.
- 5 And, as such, it's my opinion that this District is not
- 6 subject to the gift clause.
- Since the last meeting, I've requested an opinion
- 8 from the Attorney General's office. I haven't gotten a
- 9 response yet. I also provided my analysis to the Goldwater
- 10 Institute. And the Goldwater Institute, at least at this
- 11 time, has declined to weigh in on the subject.
- 12 SECRETARY IRVIN: So what are your recommendations
- 13 for us?
- 14 MR. COLLINS: My recommendations are, you're not
- 15 subject to the gift clause. You're subject to a lot of
- 16 other limitations. This is public money that you're dealing
- 17 with. You have to keep in mind the purpose of the District
- 18 and the use of the money. But the gift clause is not among
- 19 your restrictions. That's my recommendation.
- 20 SECRETARY IRVIN: What's the situation, do you
- 21 think, with the AG, as far as getting a response. You know,
- 22 are we gonna get one, or are we going to be sitting here
- 23 next meeting without one again?
- 24 I shouldn't say again.
- MR. COLLINS: Mr. Secretary, I don't know. But if

- 1 I were a betting man -- and I'm unfortunately not -- I would
- 2 say we'll have a response. Whether they weigh in or not's a
- 3 different topic. It's certainly possible that they would
- 4 elect to decline like the Goldwater Institute did.
- 5 That said, the Attorney General is really your
- 6 attorney. And so I would expect that there will be an
- 7 opinion. Keep in mind, however, that the Attorney General
- 8 is changing and there's all kinds of changes going on up
- 9 there, so . . .
- 10 CHAIRMAN McCUSKER: Given that, are they likely to
- 11 just table everything they're working on to get new
- 12 priorities from the new AG, or would they continue to
- 13 process these kinds of requests?
- 14 MR. COLLINS: My opinion is that there's a lot of
- 15 tabling going on. I understand that the floor of the
- 16 building where the AG's office is and where Attorney General
- 17 Horn had been living -- or officing is essentially empty and
- 18 it's in transition. So, you know, the folks that are
- 19 rendering these kinds of opinions are not on that floor, but
- 20 it's going to have a trickle-down effect, so . . .
- 21 SECRETARY IRVIN: Mr. Chair, I'd just recommend
- 22 that we table this to the next meeting. I'd love to move it
- 23 forward. But I still think we ought to give them the
- 24 respect of allowing them ample time to respond. Because,
- 25 you know, we've just asked them about three weeks ago. I

- 1 don't remember what the date was.
- 2 CHAIRMAN McCUSKER: I agree. I think it's a
- 3 sensitive issue. I think, you know, Mr. Hill made it pretty
- 4 clear that he really wants to understand the legality of
- 5 this. So I think we ought to wait and see what the AG says.
- 6 MR. COLLINS: I will take that as instruction to
- 7 continue to press the issue with the Attorney General's
- 8 office.
- 9 MR. HILL: Mr. Chairman?
- 10 CHAIRMAN McCUSKER: Yes?
- MR. HILL: My experience with working with
- 12 attorney general's over the years, typically, when they are
- 13 requested for an opinion -- certainly at the legislative
- 14 level, it was -- it was pretty common -- some of them
- 15 responded quickly and others, they didn't at all.
- But typically, as a minimum, somebody will call
- 17 and say, well, we think it's this. Do you want us to put
- 18 that in writing, or do you just want this to go away?
- And many times, we would say, no, we don't like
- 20 that, and just let it go away.
- 21 So I'm thinking somebody will call you. You may
- 22 never get anything in writing. But I think you will get an
- 23 answer that you will be able to convey to us their thought
- 24 process on it. Or even if they don't have one, similar to
- 25 the Goldwater Institute.

- 1 And I would, you know, certainly suggest too that,
- 2 if they just don't get into the issue, it doesn't mean
- 3 they're endorsing the position. That's the only clear
- 4 point.
- 5 But sometimes their position on it may be worse
- 6 than when you started. And they don't want you to opine it
- 7 in writing. But I think you may hear from them.
- 8 MR. COLLINS: Mr. Hill, I appreciate that. And I
- 9 will -- I will continue to press the issue. I recognize the
- 10 importance of it, both generally and with respect to the
- 11 immediate issues before the Board.
- 12 CHAIRMAN McCUSKER: Okay. And now is the time we
- 13 have for call to the audience.
- Michele, any cards filled in?
- 15 All right. I would like to publicly acknowledge
- 16 Alberto Moore's contributions to this effort. He's been on
- 17 the Board since the legislature intervened. It's not always
- 18 been cozy between all of us. But, clearly, I think Alberto
- 19 operated with a passion for his community. And we're
- 20 grateful for his service.
- 21 With that, I can take a motion to adjourn.
- 22 SECRETARY IRVIN: So moved.
- MS. COX: Second.
- 24 CHAIRMAN McCUSKER: All in favor, say aye.
- 25 (Ayes.)

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Page 21
                CHAIRMAN McCUSKER: See you in December.
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                           (The meeting concluded at 2:19 p.m.)
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3	CERTIFICATE	
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5	I, John Fahrenwald, certify	
6	that I took the shorthand notes in the foregoing	
7	matter; that the same was transcribed under my direction; that the preceding pages of typewritten	
8	matter are a true, accurate, and complete transcript of all the matters adduced to the best of my skill	
9	and ability.	
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14	John Fahrenwald	
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