RIO NUEVO MULTIPURPOSE FACILITIES DISTRICT,

MEETING OF THE BOARD OF DIRECTORS

April 24, 2018 Tucson, Arizona 1:00 p.m.

Reported by: ANTHONY C. GARCIA, RDR, CR Certified Reporter No. 50218

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       APPEARANCES:
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          BOARD MEMBERS:
               Fletcher McCusker, Chairman
 3
               Edmund Marquez
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 5
               Jannie Cox
               Chris Sheafe
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 7
               Mark Irvin
          ALSO PRESENT:
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               Mark Collins, Board Counsel
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               Brandi Haga-Blackman, Operations
               Administrator
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               BE IT REMEMBERED that the Meeting of the
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     Board of Directors of the Rio Nuevo Multipurpose
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     Facilities District was held at the Arizona State
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18
     Building, 400 West Congress Street, Room 222, in the
     City of Tucson, State of Arizona, before ANTHONY C.
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     GARCIA, RDR, CR, Certified Reporter No. 50218, on the
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21
     24th day of April 2018, commencing at the hour of 1:00
22
     o'clock p.m.
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- 1 PROCEEDINGS
- 2
- 3 CHAIRMAN McCUSKER: We'll call the meeting to
- 4 order. And it's 1:08 Edmund Marquez time.
- 5 Let's do the pledge.
- 6 (Pledge of Allegiance.)
- 7 CHAIRMAN McCUSKER: Brandi, call the roll.
- 8 MS. HAGA-BLACKMAN: Edmund Marquez.
- 9 MR. MARQUEZ: Here.
- MS. HAGA-BLACKMAN: Jannie Cox.
- MS. COX: Here.
- MS. HAGA-BLACKMAN: Chris Sheafe.
- MR. SHEAFE: Here.
- MS. HAGA-BLACKMAN: Fletcher McCusker.
- 15 CHAIRMAN McCUSKER: Here.
- MS. HAGA-BLACKMAN: Mark Irwin.
- MR. IRVIN: Here.
- 18 CHAIRMAN McCUSKER: We understand Mr. Hill is
- 19 on a post tax-time vacation. Well deserved.
- 20 Brandi distributed the transcripts from the
- 21 March 20 meeting. They are verbatim. You have had
- 22 them for a while.
- 23 If there's no comments or changes, need a
- 24 motion.
- 25 (Motion moved, seconded and passed

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Page 4
     unanimously.)
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 2.
               CHAIRMAN McCUSKER: This is the time we set
     aside for Executive Session. Need a motion.
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 4
               (Motion moved, seconded and passed
 5
     unanimously.)
               CHAIRMAN McCUSKER: We'll be back in -- call
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 7
     it 45 minutes.
 8
                            (Recess.)
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               CHAIRMAN McCUSKER: Motion to reconvene.
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               (Motion moved, seconded and passed
11
     unanimously.)
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               CHAIRMAN McCUSKER: Okay. Thank you for
     bearing with us. We'll try and get to the public
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14
     session here pretty quickly, so I'll keep my remarks
     relatively brief.
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               But, obviously, the most important thing
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     that's happened since most of us have been on the Rio
     Nuevo Board is the passage of House Bill 2456. So I
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19
     think most of us are pleasantly surprised, given
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     particularly the Republican conservative support we had
     at the Legislature. But what it provides for this
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22
     community is really a chance for us to finish our work.
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     There's enough time and funds now, given our pretty
     small geography, that we should be able to accomplish
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anything we want within the Rio Nuevo boundaries.

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- 1 as you can see from our 20 previous projects, that's
- 2 likely to be a mix of things going forward.
- 3 We remain particularly focused on retail, but
- 4 we're seeing a lot of other inbound interest in our
- 5 community, particularly since the bill passed. One of
- 6 the things we're contemplating, I think there's general
- 7 consensus amongst the Board this would be worthwhile,
- 8 is to schedule some sort of retreat where we invite the
- 9 public to come in and consult with us on how to
- 10 prioritize the funds in the time that we gain from this
- 11 extension. We believe the extension for the full
- 12 10-year period is worth something in the neighborhood
- 13 of \$150 million. So with our ability to leverage,
- 14 which is now running between 10 and 11 times, it's not
- inconceivable that we could be stewards of something
- 16 near a billion dollars to reinvest in our downtown. So
- 17 it's really quite remarkable.
- 18 We're very grateful to Jonathan Paton, who is
- 19 our Legislative liaison. We're extremely grateful to
- 20 Representative Finchem, who sponsored the bill and
- 21 helped us carry it through super majorities in both the
- 22 house and the Senate. And thank you to Governor Ducey,
- 23 who ultimately signed it.
- 24 Couple things quickly. If you are driving
- 25 around downtown, the Caterpillar steel will top off mid

- 1 May. Phil, is that right? I think something around
- 2 the 11th. We're going to have a celebration in that
- 3 building regarding the final level of steel. It's on
- 4 budget, on time, and really quite remarkable, if you
- 5 haven't been on the west side of the bridge lately.
- 6 We're going to hear an update today from
- 7 Gadsden. They are about to open the Mercado Annex
- 8 first week of May. They are going to give us update on
- 9 that.
- If you have been south of us, the
- 11 extraordinary project at the Cathedral Square is well
- 12 underway. And if you get a chance to go inside the
- 13 renovated chapel, it's really a remarkable restoration,
- 14 and you can see the precious work that's being done on
- 15 the Marist College. And then the housing that's
- 16 immediately adjacent to that is moving along as well.
- 17 We'll talk about it later today.
- But we're back on track with Cailber
- 19 regarding the TCC Hotel, and I think from our chairs
- 20 respectively and collectively, we believe that our
- 21 funding resources give us the opportunity to really
- 22 commit it to the TCC. And we're asking staff to help
- 23 us put together kind of the scope on what it would take
- 24 to really bring that -- everything there back to state
- of the art, the Music Hall, the Leo Rich Plaza, the

- 1 exhibition hall space. We're doing a nice job with the
- 2 arena. Of course, hockey has been unbelievably
- 3 successful there. We're well north of 120,000 hockey
- 4 fans, and, as you know, the Roadrunners made the
- 5 playoffs. The first home game in the playoffs series
- 6 is actually tomorrow night, and we're expecting a
- 7 sold-out crowd. So that's 6700 hockey fans that would
- 8 otherwise be a dark arena. And thanks to SMG for all
- 9 the hard work helping with that.
- 10 Without further ado, let's get after it.
- Dan, if you are ready, let's do the financial
- 12 report.
- 13 MR. MEYERS: Dan Meyers, CFO Rio Nuevo.
- 14 Okay. As of March 31st Rio Nuevo has about
- 15 5.8 million dollars of available funds. We have
- 16 commitments within the next year or so of about
- four million, leaving excess of 1.8 million.
- 18 The good news is our January TIF revenue was
- 19 over 1.5 million. So we've been saying we're expecting
- 20 a bump up in the revenues as we find people that have
- 21 not been filing property, and that's starting to come
- 22 to fruition. So starting May, we've already paid all
- 23 our debt service in for the year, so anything we
- 24 collect we pretty much get to keep in May and June.
- 25 I'm expecting somewhere between, you know, 1.2 and one

- 1 point -- excuse me -- 2.2 and two point -- one more
- 2 try -- 2.5 and \$3 million for the next two months.
- 3 Again, that all goes on our bottom line outside of the
- 4 normal operating expenses.
- We started paying rebates to some of the
- 6 programs we made agreements with. So those people that
- 7 we promised to help with their financing through the
- 8 form of rebates, they are starting to get paid as well.
- 9 I'm in the process now of working on the
- 10 budget for the fiscal year ending June 30th, 2019, and
- 11 should have a pretty good update for you all next Board
- 12 Meeting.
- 13 Any questions?
- MR. SHEAFE: Pretty good news, Dan.
- MR. MEYERS: Yeah, thank you.
- 16 CHAIRMAN McCUSKER: Dan, thank you very much.
- Jerry and Adam are here to update on us on
- 18 the Mercado Annex project. Gentlemen, come on up.
- 19 Are we looking at any pictures, Brandi? Do
- 20 we have a PowerPoint or anything?
- 21 UNIDENTIFIED VOICE:
- 22 MR. WEINSTEIN: Did not bring a PowerPoint.
- 23 CHAIRMAN McCUSKER: Hold it over your head
- 24 and it will be a overhead.
- 25 Somebody got that.

- 1 MR. WEINSTEIN: Adam Weinstein, Gadsden
- 2 Company. We are in the major throes of completion at
- 3 the moment, so hence my attire. I've been out at the
- 4 time site this morning since 5:30 today, so we are --
- 5 CHAIRMAN McCUSKER: Did you hear Jan? She
- 6 says you always look like that.
- 7 MR. WEINSTEIN: It's true. It's true.
- In any case, today we just received our first
- 9 landscape delivery. So all of that's going in at the
- 10 moment right. But now the tenants are just massively
- 11 completing merchandising on the retail units. We have
- 12 our retail preview on Thursday, which I believe some of
- 13 you are attending. I believe that starts at 5:00 p.m.
- 14 And there will be champagne and just baseline preview
- of the facility and the core retail tenants, while the
- 16 food and beverage tenants are still completing tenant
- improvements and going through final inspections.
- 18 So then we're leading up to next week, which
- 19 is the block party, which you are kind enough to
- 20 support. And we have events on the 4th, 5th and 6th,
- 21 which are series of performances by local talent,
- 22 including Hey Bucko and Giant Sand and Brian Lopez and
- 23 Gabe Sullivan and some other local favorites, along
- 24 with the first series of performances in the festival
- 25 grounds by Flam Chen Pyrotechnic Theater, which if you

- 1 go over to the project site at the moment you will
- 2 already see that they are set up with their stage and
- 3 their aerial rig. They are presenting one of their
- 4 first -- most recent performances that they've done
- 5 called Fishers Wish, which they designed and launched
- 6 for a series of productions in Austin, Texas, last
- 7 year. So this will be the first official time it's
- 8 presented in Tucson. They did a preview of it last
- 9 year on a one-night preview over at Creative Machines,
- 10 but this will be a several-day event. So that will be
- 11 going on also on Thursday, Friday, Saturday
- 12 performances.
- 13 So everything's starting to come together and
- 14 really looking like a completed project. There is
- 15 quite a bit of paving going on and on-site completion
- of the festival grounds area, but most of it's focused
- 17 on the facility itself where the units are really
- 18 coming together quite lovely. It really has a great
- 19 sort of the dimension to it, nice sense of place. The
- 20 courtyards, I think, are really, as they were intended,
- 21 are going to be the most charming area. And we're just
- 22 about receive tomorrow the first round of our shade
- 23 cloth, which is a series of vertical and horizontal
- 24 shade planes that create the microclimates that are in
- 25 the courtyard area. So that will start being installed

- 1 by Arizona Awnings tomorrow, mainly on the rib
- 2 formations that you see kind of outlined on the
- 3 container units themselves.
- 4 And is the facility is really more than just
- 5 a facility. It actually is 18 separate buildings, and
- 6 as a result, the complexity of the ground was something
- 7 to be reckoned with. We really took advantage of
- 8 leading the way on on-site water harvesting. Virtually
- 9 the entire acre-and-a-half parcel is fully
- 10 self-irrigated and creating recharge back into the
- 11 Santa Cruz River, and we're -- it's amazing how much
- 12 rock is actually on that site.
- But it's coming together quite handsomely,
- 14 and I think it's going to be a nice demonstration of
- 15 how we're able to support with on-site irrigation our
- 16 riparian vegetation. So everybody's just been pushing.
- 17 CHAIRMAN McCUSKER: Take us through the
- 18 retail shops that are --
- 19 MR. WEINSTEIN: Yes. Tomorrow you will be
- 20 able to begin to go through -- there are four that will
- 21 be open tomorrow as part of that preview. One is
- 22 called Now or Never. And they were open as a pop-up at
- 23 the Mercado San Agustin during the Holiday Bazaar in
- 24 December. And the festival weekend next weekend also
- 25 happens to coincide with our Spring Bazaar, which we

- 1 host every year. So now that's expanded to two
- 2 facilities, so it will also be at the Mercado San
- 3 Agustin at it's main home, but now it's expanded, you
- 4 know, quite larger over at the Annex as well.
- 5 So the other four tenants are Dustin
- 6 Heritage, which is a local antique and heritage store,
- 7 that they have all manner of things from furniture to
- 8 lighting to other home goods. Why I Love Where I Live,
- 9 which is one half of the team that actually produces
- 10 that cultivative event that was on last week. They are
- 11 going to have their first brick and mortar where they
- 12 do both local area tours, but they primarily make
- 13 printed material that celebrates the best of where they
- 14 live, in this particular case Tucson.
- The other tenants that will be open is Avenue
- 16 Boutique, which is currently located at Broadway
- 17 Village, and they are opening their second store with
- 18 us. So Alexis and her husband, Jeremiah, are doing a
- 19 kind of expanded concept that has both men's and
- 20 women's clothing and apparel, and they will be
- 21 available also on Thursday.
- 22 And then who am I forgetting that's there?
- 23 I'm sorry. There's at least one other tenant that I'm
- 24 not thinking of at the moment. Oh, Hermosa Coffee
- 25 Roasters is also going to have their first little

- 1 pop-up that will be there. They are starting their
- 2 tenant improvement as we speak.
- 3 So it should be fun, and looking forward to
- 4 welcoming the public in and taking down the
- 5 construction fences and letting this thing live and
- 6 breathe at the corner of Avenida and Cushing Street.
- 7 CHAIRMAN McCUSKER: Questions for Adam?
- 8 MR. MARQUEZ: Just a comment.
- 9 I think it's really exciting that you are
- 10 activating that area, and very excited for the burger
- 11 place.
- MR. WEINSTEIN: Yes, we are too. And they
- 13 are right around the corner. They are just completing
- 14 their R&D right now. They will be launching within the
- 15 next several weeks. So we're excited for Beaut Burger
- 16 as well.
- 17 CHAIRMAN McCUSKER: You understand that's
- 18 vegetarian?
- MR. MARQUEZ: That's why I'm excited.
- MR. WEINSTEIN: It's all vegetarian,
- 21 100 percent plant-based protein, everything on the
- 22 menu, but it doesn't -- it tastes very unique, though.
- 23 So it's not what you normally think of. So we're
- 24 looking forward to having them there too.
- 25 And in the process of that, we also brought

- 1 in a local sushi restaurant as well called Ku-Kai,
- 2 which is also currently under construction, and they
- 3 will be opening shortly after Beaut Burger.
- 4 MS. COX: That's within the Annex?
- 5 MR. WEINSTEIN: That's within the annex,
- 6 exactly. And then we have some available expansion
- 7 space for if and when up by the festival grounds. But
- 8 these are the 14 core tenants makes up 100 percent
- 9 occupancy for the complex.
- 10 CHAIRMAN McCUSKER: The little amphitheater,
- 11 tell me, how many does that seat.
- MR. WEINSTEIN: Yes. The festival grounds
- 13 all graded and finished, and that's where the Flam Chen
- 14 Pyrotechnic Theater set-up is at the moment. So that's
- 15 all prepared. That seats 500, and standing anywhere
- 16 between 700, a thousand. It depends on where we end up
- 17 filling out with TFD. But it's got enough capacity for
- 18 that.
- 19 Right now when you go over, the stage is
- 20 actually moved about a third closer to the container
- 21 facility, that it will normally be set up just due to
- 22 the way that they have this sort of
- 23 theater-in-the-round production of Fishers Wish. And
- 24 that will remain in that set-up for the following
- 25 weekend.

- 1 CHAIRMAN McCUSKER: Do you contemplate
- 2 programming that every week?
- 3 MR. WEINSTEIN: We have quite a full calendar
- 4 with that. It's not necessarily going to be programmed
- 5 with events every week, but there are other types of
- 6 events like -- that are more food and beverage-oriented
- 7 or are custom-hosted events or things like that that
- 8 will be ongoing with catering and other functions that
- 9 are not necessarily just performance driven. But the
- 10 performance calendar at the moment is getting pretty
- 11 filled up.
- 12 Flam Chen has the resident theater company
- 13 exposure at the facility, so they have their choice of
- 14 dates that are looking to present a great deal of their
- 15 material that they have largely taken on the road
- internationally at this point and haven't been able to
- 17 present to the local community. So we're really
- 18 looking forward to having them be able to present their
- 19 repertoire at the facility on a regular basis.
- In addition to that, we have quite a bit of
- 21 other event programming that are family entertainment
- 22 or music-oriented and just continuing to look to expand
- 23 that to the extent we can.
- 24 CHAIRMAN McCUSKER: Do you control and book
- 25 all that or can someone rent the --

- 1 MR. WEINSTEIN: We have a production company
- 2 that was set up specifically to support the Annex. So
- 3 that's the interface, and depending on the type of
- 4 event, we have flexibility as to how we handle it.
- 5 So to answer your question, yes, there could
- 6 be a third party that could come in, and we have
- 7 provisions to support that type of --
- 8 CHAIRMAN McCUSKER: Shakespeare.
- 9 MR. WEINSTEIN: Correct.
- 10 MR. IRVIN: I'm excited about it. Can't wait
- 11 to send my buddies in New Zealand a picture.
- MR. WEINSTEIN: Thanks, Mark. Yeah, that was
- our conversation from a couple years ago now, right,
- 14 were one of the inspirations. So looking forward to
- 15 you having you share our unique venue with your friends
- 16 there.
- 17 It's really come out to be a nice,
- 18 high-quality, desert-oriented complex, and it feels
- 19 very placed. It is not a container park by any
- 20 stretch. I think it really has the feeling of being in
- 21 a unique pavillion-oriented desertscape. And I think
- 22 it's really fun to begin to be in and around there, and
- 23 at nighttime, now that we have the -- some of the site
- 24 lighting completed, it really has a night glow to it.
- 25 So I think it's going to be a nice expansion for the

- 1 Mercado San Agustin and a great leveraged asset for the
- 2 community. So thank you very much for your support.
- 3 MR. SHEAFE: You're harvesting water in those
- 4 big cisterns that were sunk --
- 5 MR. WEINSTEIN: Correct. Yes.
- 6 MR. SHEAFE: -- and then you're actually
- 7 pulling that back out in --
- 8 MR. WEINSTEIN: In certain cases, and in
- 9 other cases it's just recharge. So it's a part of the
- 10 Pima County ordinance.
- 11 But there's so much of it, Chris, that
- 12 irrigates the entire landscape there, so as a result,
- 13 what we ended up having to do is a unique installation
- on the landscape features where there's basically
- 15 three-and-a-half feet of irrigation rock in various
- 16 gradations up to final grade. And within that, then it
- 17 gets packed with more of a chat-quality stone on top,
- 18 so that it's walkable you can also dine and sit on it.
- But in addition to that, all of the plants --
- 20 and there are -- I think the last count from AAA
- 21 Landscape, I think we've got about 800 different
- 22 planting features there between shrubs, ground cover
- 23 trees, et cetera, that are all in their own individual
- 24 irrigation PVC pipe, and everything that's been set in
- 25 there -- there's a 24-inch pipe that holds all of the

- 1 packed soil so that they can irrigate and be maintained
- 2 while the irrigation rock is set around it. So it's
- 3 just a very complex ground.
- I say to Jerry, it's almost like starting on
- 5 a microchip and kind of building a building on top.
- 6 There really isn't a square inch in that entire site
- 7 that doesn't have some underground plumbing, gas line,
- 8 whatever in it. It's pretty remarkable.
- 9 MS. COX: Adam, it really is going to be a
- 10 gem for this community, what you're doing to just bring
- 11 the west side to life. And then in less than a year
- 12 you're going to have 750 people officed across the
- 13 street --
- MR. WEINSTEIN: That's right. Yes.
- MS. COX: -- which is just fantastic. I
- 16 commend you for -- you plugged away --
- 17 MR. WEINSTEIN: Thank you.
- 18 MS. COX: -- and it wasn't easy and you
- 19 stayed on top of it and got it done. So good for you.
- 20 And by the way, I like your shorts.
- 21 MR. WEINSTEIN: Okay. Thank you. Appreciate
- 22 that on all accounts.
- 23 CHAIRMAN McCUSKER: You will be able to
- 24 deliver those veggie burgers to Caterpillar.
- MR. WEINSTEIN: Well, that's the plan.

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- 1 MR. SHEAFE: What Jannie said to me is after
- 2 this project is really successful you will be able to
- 3 afford the collar.
- 4 MR. WEINSTEIN: That's right. I might.
- 5 Let's see.
- 6 CHAIRMAN McCUSKER: Don't change your
- 7 wardrobe.
- MR. WEINSTEIN: I hope so.
- 9 CHAIRMAN McCUSKER: Thank you very much.
- 10 Good luck.
- MR. WEINSTEIN: I have a few other just
- 12 little block party fliers that have the schedule of
- 13 events.
- 14 CHAIRMAN McCUSKER: Leave them there.
- MR. WEINSTEIN: I can leave it. Thank you
- 16 very much.
- 17 Look forward to seeing you guys, hopefully,
- 18 on Thursday, but certainly at the block party. It's
- 19 going to be a blast.
- 20 CHAIRMAN McCUSKER: Thank you very much.
- 21 Congratulations.
- 22 Item number eight, our sales tax incentive
- 23 rebates for the TCC. I think you all remember we
- 24 implemented a program some time ago that rewards our
- 25 biggest users of the TCC. That's paying off in spades.

- Glenn, do you guys want to say anything about
- 2 that while you're here or should we just motor on?
- 3 UNIDENTIFIED VOICE: Motor on.
- 4 CHAIRMAN McCUSKER: All right.
- 5 Mr. Collins, I think we're just approving a
- 6 renewal, correct?
- 7 MR. COLLINS: Yes. Mr. Chairman, Members of
- 8 the Board, I think the issue today is whether or not
- 9 you want to reup the agreement. There have been two
- 10 one-year agreements. They started out a year at a
- 11 time. We would now be doing a third one.
- To refresh your recollection, it has to do
- 13 with large events that take place at the TCC. An event
- 14 that equals or exceeds a half-million of dollars of
- 15 grows sales revenue, there's a portion of that that
- 16 gets rebated to the client, if you will. And to the
- 17 extent that money is spent on food and so forth at that
- 18 facility during that event, you also rebate as much as
- 19 \$6000, depending upon certain factors. That's been --
- 20 the first year didn't have the food component. Last
- 21 year had the food component, and I'd defer to Glenn and
- 22 Dan. I do think it's paid off in spades.
- 23 So I would suggest to you that you consider
- 24 renewing the agreement for at least one more year on
- 25 the same terms and conditions.

- 1 MS. COX: So moved.
- 2 MR. IRVIN: Just a question. I'd like to ask
- 3 Glenn to answer this.
- 4 Glenn, is there any benefit -- you know,
- 5 we've been doing this year to year to year, and it
- 6 seems to me like it's a program that's working really
- 7 well. And I guess my question is, are there benefits
- 8 that -- are there shows we might lose because people
- 9 are wondering if this is going to be an effect? Do you
- 10 gain anything by making this a two year versus a one
- 11 year?
- MR. GRABSKI: Oh, absolutely.
- 13 Glenn Grabski, General Manager of TCC.
- 14 A lot of these shows that we're working,
- 15 we're working more than a year out. So if we had this
- in our pocket and it's getting close to try and close
- 17 the deal, and I knew it was going to be there, you
- 18 know, we'd offer. So it does --
- MR. IRVIN: Do you consider modifying your
- 20 motion for a two year?
- MS. COX: Absolutely.
- MR. MARQUEZ: I'd second that.
- 23 CHAIRMAN McCUSKER: The motion was revised to
- 24 authorize the two-year extension of the rebate program.
- 25 It's been moved and seconded. All in favor

- 1 say aye.
- 2 (Board responds affirmatively.)
- 3 CHAIRMAN McCUSKER: Any opposed? Nay.
- 4 (Motion moved, seconded and passed
- 5 unanimously.)
- 6 CHAIRMAN McCUSKER: Okay. There you go.
- 7 Thanks for all your help with that. And it is working,
- 8 we've seen it work in a number of occasions.
- 9 Caliber Hotel, item number nine. Some quick
- 10 background as we think about an extension for this
- 11 project.
- To refresh your memory, Cailber, which is a
- 13 group out of Scottsdale, operates most of the hotels in
- 14 and around Sky Harbor, approached us some time ago with
- 15 the idea to build a Convention Center Hotel on the
- 16 southeast corner of the TCC complex. We basically
- 17 would put up the land. It's a \$25 million project.
- 18 They would finance the hotel themselves. We got zoning
- 19 approval on that project. It took an amendment to the
- 20 PAD.
- 21 Cailber had some turnover of staff and then
- 22 kind of asked to reassess the program. One the things
- 23 they did specifically was to retain the services of
- 24 CBRE for a needs assessment. That more than supported
- 25 the opportunity, so they are kind of back full speed.

- 1 But, in meantime, they need some extensions on our
- 2 agreements.
- 3 Mr. Collins.
- 4 MR. COLLINS: Mr. Chairman, Members of the
- 5 Board, that's a fair statement.
- I can also share with you that Cailber has
- 7 now retained its architect, so it is able to move
- 8 forward with defining the location precisely so that we
- 9 can deal with the bonding components and the sublease
- 10 components. There are several contingencies that need
- 11 to be extended out. After meeting with the folks at
- 12 Cailber, we've all reached the conclusion that those
- 13 contingencies can be satisfied by July 8th of this
- 14 year.
- So what I'm suggesting to you is that someone
- 16 make a motion to extend the various -- they are called
- 17 paragraph three contingencies -- until July 8th of this
- 18 year.
- 19 MR. IRVIN: So moved.
- MS. COX: Second.
- 21 CHAIRMAN McCUSKER: Any conversation?
- 22 All in favor say aye.
- 23 (Board responds affirmatively.)
- 24 CHAIRMAN McCUSKER: All opposed? No.
- 25 (Motion moved, seconded and passed

- 1 unanimously.)
- 2 CHAIRMAN McCUSKER: Mr. Collins, thank you.
- 3 44 East Broadway. This is also a project we
- 4 approved some time ago as part of the package from
- 5 Peach Dabdoub. They are now prepared to move forward
- 6 on the lease.
- 7 Mr. Collins.
- 8 MR. COLLINS: Mr. Chairman, Members of the
- 9 Board, this is -- by way of some background, this
- 10 particular project was approved by this Board at the
- 11 meeting of 5/30 of '17. Excuse me. And the approval
- 12 was based upon a proposal that Mr. Schwabe and
- 13 Mr. Dabdoub had prepared. We have now reduced that to
- 14 a purchase lease option agreement, which does about --
- 15 I'll summarize it for you.
- 16 The District leases the property -- or excuse
- 17 me -- buys the property for a thousand dollars, leases
- 18 it back to the developers for a thousand dollars a
- 19 year. It's their obligation to do all of the
- 20 improvements, which are estimated at a cost of just
- 21 over \$30 million, do all of the improvements. At the
- 22 end of that time they have either the option to buy it
- 23 back during a 25-year lease term or they would be
- 24 required to buy it back after that term. The purchase
- 25 price buying it back is a thousand dollars.

- 1 So during that time period the agreement
- 2 provides that you will rebate to them incremental site
- 3 specific sales taxes to a cap of \$4.5 million. In
- 4 other words, the money that you would be rebating to
- 5 them is money that they would be generating for you
- 6 and, for that matter, for the State of Arizona. And
- 7 that's the agreement.
- I will tell you that, as with all of the
- 9 agreements that you enter into, there has to be an
- 10 economic study. It has to be shown by a third party
- 11 that the benefit to the public outweighs the benefit to
- 12 the developer. That study was completed yesterday. It
- 13 will be posted on the District web page tomorrow, I
- 14 think. I can share with you that it clearly shows that
- 15 the benefits to the private sector are well outweighed
- 16 by the benefits to the public sector.
- 17 Getting the specific numbers, but the point
- 18 of the story is, is that roughly \$42 million of
- 19 benefits go to -- excess benefits go to the government,
- 20 over and above the \$4.5 million that you are providing
- 21 to them and the insulation of property taxes. In other
- 22 words, this is a good deal for them. I don't
- 23 believe -- I believe you determined the last time we
- 24 talked that it wouldn't happen but for this. It is
- 25 within your authority, and what I'm suggesting to you

- 1 today, after we talked briefly about it in E session,
- 2 is that you authorize the completion of this project in
- 3 accordance with our discussions.
- 4 MR. SHEAFE: So moved.
- 5 MS. COX: Second.
- 6 CHAIRMAN McCUSKER: Any discussion?
- 7 Brandi, will you call the roll.
- 8 (Roll taken.)
- 9 (Motion moved, seconded and passed
- 10 unanimously.)
- 11 CHAIRMAN McCUSKER: By hearing unanimous
- 12 vote, five-zero, we've approved that GPLET lease.
- 13 And, Mr. Collins, you're authorized to
- 14 complete the documents.
- MR. COLLINS: Thank you.
- 16 CHAIRMAN McCUSKER: Caterpillar. Stay there.
- 17 This, I understand, is basically a formality.
- 18 I think everyone remembers that we are also building
- 19 the Caterpillar building. We have leased that to
- 20 Caterpillar. They applied to the City for excise tax
- 21 abatement, the City Council unanimously approved that,
- 22 and now we need to approve the approval.
- Is that safe to say?
- 24 MR. COLLINS: That's a fair statement, Mr.
- 25 Chairman. It has to do with the statutory requirement

- 1 that taxing authorities get noticed and that those
- 2 taxing authorities have an opportunity to review the
- 3 economic study.
- In this particular, case Mayor and Council,
- 5 at their meeting on 12/19 of last year, approved the
- 6 abatement subject to no objections coming in prior to
- 7 January 28th of this year. No such objections have
- 8 come in, even to today. As a result of that, to dot
- 9 the I and cross the T of 42-6206, you need to consider
- 10 and perhaps move to reapprove the lease that you have
- 11 with Caterpillar.
- MR. IRVIN: So moved.
- MR. MARQUEZ: Second.
- 14 CHAIRMAN McCUSKER: Brandi, call roll.
- 15 (Roll taken.)
- 16 (Motion moved, seconded and passed
- 17 unanimously.)
- 18 CHAIRMAN McCUSKER: By a five-zero unanimous
- 19 vote, we have reapproved the existing lease with
- 20 Caterpillar.
- Just so everyone's following this, under the
- 22 GPLET lease, only the City government can authorize the
- 23 abatement of the excise tax. So Caterpillar and Rio
- 24 Nuevo approached the City Council, and they've approved
- 25 that. We're basically just acknowledging their

- 1 approval. Caterpillar will take occupancy at this time
- 2 next year.
- 3 MR. COLLINS: Mr. Chairman, Members of the
- 4 Board, I think it's March of '19, and the target is, I
- 5 think -- Phil can correct me if I'm wrong, but I think
- 6 the target for them to start moving in is over the
- 7 holidays this year. So we'll see.
- 8 MR. SHEAFE: I think we're on target,
- 9 actually a little ahead of target right now. Is that
- 10 correct?
- 11 UNIDENTIFIED VOICE: Yes.
- 12 CHAIRMAN McCUSKER: I'll mention, only
- 13 because I think it's important for transparency sake,
- 14 we had asked to publicize the realtime videos that are
- 15 being taken of that building by putting it on our
- 16 website. Caterpillar asked us not to do that. They
- 17 are a public company and they don't necessarily want
- 18 people speculating in their stock as a result of a
- 19 construction project. So you pretty much have to drive
- 20 by to see what's going on over there.
- 21 We have time set aside to call for the
- 22 audiences. Brandi, do we have any requests?
- 23 Charles Duff. And just state your name for
- 24 the record.
- 25 MR. DUFF: Hello. Charles Duff. I'm with

- 1 Cobra Arcade Bar and Equus Capital.
- I just wanted to come here today and
- 3 introduce myself to the Board. My company purchased 63
- 4 East Congress about a year ago. It was called the John
- 5 Wesley Miller Building. We have Senae Thai and Jimmy
- 6 John's are our two current tenants there. And we've
- 7 been working for the last six months on rehabbing the
- 8 space that had the Junxion Bar for a while. I think
- 9 that bar was in existence maybe a year or two. And
- 10 we're set to open our bar concept, which is Cobra
- 11 Arcade Bar. We have one in Phoenix. It's all these
- 12 vintage video games from the '80s and '90s, your
- 13 Pac-Man and your Galaga and those sorts of things, and
- 14 a bar. So it's over 21. It's not a Chuck E. Cheese.
- 15 It's a Chuck E. Cheese for adults.
- And so, I just wanted to introduce myself,
- 17 let you all know we're going to be opening late May,
- 18 early June. We're probably going to be hiring 30 to 35
- 19 full and part-time employees here in Tucson. We're
- 20 bringing our general manager from Phoenix. He's run
- 21 our Phoenix location for two-and-a-half years. So he's
- 22 going to be the one employee from Phoenix coming out
- 23 here and we're going to hire everyone else here in
- 24 Tucson.
- So just wanted to introduce myself, say we're

- 1 excited to be in Tucson. In Phoenix, we're downtown at
- 2 Second Street and McKinley, in the Roosevelt Row sort
- 3 of area. When we looked at expansion, we looked at
- 4 Tempe and Scottsdale and Chandler. We really feel, for
- 5 our brand, downtown Tucson is perfect, and we're really
- 6 happy to be here. One of our cofounders was born here
- 7 in Tucson, and we always come down here and -- the bar
- 8 scene and the night life scene in downtown Tucson has
- 9 always been even a little better than Phoenix, so we
- 10 come down here to party. And we came down here and
- 11 wanted to put our mark on it.
- 12 So just wanted to also open up for questions,
- 13 if have any questions about our process or what we're
- 14 doing or any of that.
- 15 CHAIRMAN McCUSKER: Make sure Brandi has your
- 16 contact stuff. So we'll reach out, certainly come by.
- MR. SHEAFE: We're not allowed to comment in
- 18 public session. Very nice publicity in the paper.
- 19 MR. DUFF: Oh, yeah. We have not engaged a
- 20 PR firm here yet, but word seems to be getting out,
- 21 nonetheless, and we're really excited about that.
- 22 CHAIRMAN McCUSKER: My hip friends call this
- 23 a barcade.
- MR. DUFF: A barcade, yes. The guys that
- 25 came up with the concept in Brooklyn trademarked

- 1 barcade, so that's why we're an arcade bar. Thank you
- 2 very much.
- 3 CHAIRMAN McCUSKER: These we'll see you
- 4 downtown.
- Josefina Cardenas.
- 6 MR. CARDENAS: Buenas tardes. First of all,
- 7 my -- Josefina Cardenas, Barrio Kroeger Lane. My
- 8 grandson wanted to speak to you, but he fell asleep.
- 9 First of all, I would like to congratulate
- 10 you for the extension, as well as to appreciate and
- 11 look forward to the retreat you just mentioned. I'm
- 12 sure you will have lot of us out there, especially
- 13 speaking to you concerning the greatness that has been
- 14 happening to our City, but also the impacts, because
- 15 there's always two sides to the story. And there is
- 16 developments going on and people excited in coming over
- 17 that could also cause gentrification. Also have in
- 18 mind, please, that our barrios can be impacted as well.
- 19 There's properties in our barrio now that are being
- 20 sold over a million dollars. So what's that going to
- 21 look like in our barrio?
- 22 So we would also like to make an invitation
- 23 to you that on May 2nd we've been having a University
- 24 team working with us on a business plan for Rancho Chuk
- 25 Shon. And if you can recall, there was a presentation

- 1 for you in September of 2012. Well, we can't give up.
- 2 We need to see for the betterment of our barrio. So
- 3 there's an invitation for you, May 2nd at 1:00 p.m., at
- 4 the kettle conference room, to hear what has been
- 5 happening.
- And, also, we look forward to -- Senor
- 7 Fletcher won't be there on May 2nd, so we're hoping
- 8 another member will join us. And I was looking forward
- 9 to also seeing something in writing for the land of
- 10 Chuk Shon, that we sometimes hear that it's the
- 11 landfill, but it's our original birthplace of Tucson.
- 12 So maybe next month we'll hear an update.
- 13 So muchas gracias and look forward to it.
- 14 CHAIRMAN McCUSKER: Josefina, thank you very
- 15 much.
- MS. CARDENAS: Thank you.
- 17 CHAIRMAN McCUSKER: No other speakers.
- With that, I'll entertain a motion to
- 19 adjourn.
- 20 (Motion moved, seconded and passed
- 21 unanimously.)
- 22 CHAIRMAN McCUSKER: See you next month.
- 23 Thank you everyone.

24

25 (Record closed at 3:02 p.m.)

1 REPORTING FIRM CERTIFICATE 2 3 THIS FIRM CERTIFIES the ethical obligations 4 set forth in ACJA 7-206 (J)(1)(g)(1) through (6) 5 are in compliance and have been met. 6 WITNESS MY HAND this 25th day of April 7 2018.		Page 34
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	5	are in compliance and have been met.
7 2018.	6	WITNESS MY HAND this 25th day of April
	7	2018.
8	8	
9 KATHY FINK & ASSOCIATES, INC.	9	
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