## RIO NUEVO MULTIPURPOSE FACILITIES DISTRICT

MEETING OF THE BOARD OF DIRECTORS

December 11, 2018

1:00 p.m.

Tucson, Arizona

Bonnie Gray, R.P.R.

Certified Court Reporter #50669

KATHY FINK & ASSOCIATES

2819 East 22nd Street

Tucson, Arizona 85713

520-624-8644

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Page 2
 1
     APPEARANCES:
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              BOARD MEMBERS:
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              Fletcher McCusker, Chairman
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 5
              Chris Sheafe
              Mark Irvin
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              Jannie Cox
 7
              Edmund Marquez
              Jeffrey Hill
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10
              ALSO PRESENT:
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              Mark Collins, Board Counsel
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              Brandi Haga-Blackman, Operations Administrator
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                 BE IT REMEMBERED that the meeting of the
     Board of Directors of the Rio Nuevo Multipurpose
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     Facilities District was held at the Arizona State
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     Building, 400 West Congress, in the city of Tucson,
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21
     state of Arizona, before BONNIE GRAY, RPR, Certified
     Reporter No. 50669, on the 11th day of December 2018,
22
23
     commencing at the hour of 1 o'clock p.m.
2.4
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- Page 3 PROCEEDINGS 1 2 CHAIRMAN McCUSKER: I will call the meeting 3 to order. 5 And, Mr. Marquez, you can lead the 6 Pledge. 7 (The Pledge of Allegiance was recited.) CHAIRMAN McCUSKER: Brandi, you call 8 roll. 9 10 MS. HAGA-BLACKMAN: Edmund Marquez? 11 MR. MARQUEZ: Here. 12 MS. HAGA-BLACKMAN: Jannie Cox? 13 MS. COX: Here. 14 MS. HAGA-BLACKMAN: Chris Sheafe? MR. SHEAFE: Here. 15 MS. HAGA-BLACKMAN: Fletcher McCusker? 16 17 CHAIRMAN McCUSKER: Here. 18 MS. HAGA-BLACKMAN: Jeff Hill? MR. HILL: Here. 19 CHAIRMAN McCUSKER: And Mr. Irvin is on his 20 21 way, we understand.
- 22 We have a quorum. We'll go ahead and start
- 23 the meeting.
- 24 For the people in the audience, be mindful
- that we typically go straight into executive session. 25

- 1 So with today's agenda, it will probably be 45 minutes
- 2 or an hour before we come back. So smoke them if you
- 3 got them.
- 4 You have the minutes transcribed from the
- 5 November 13th meeting. Unless someone has a change or
- 6 correction, we need a motion to approve it.
- 7 MS. COX: So moved.
- 8 MR. MARQUEZ: Second.
- 9 CHAIRMAN McCUSKER: All in favor say aye.
- MR. MARQUEZ: Aye.
- MR. SHEAFE: Aye.
- MR. IRVIN: Aye.
- MS. COX: Aye.
- MR. HILL: Aye.
- 15 CHAIRMAN McCUSKER: And I need a motion to
- 16 recess to executive session.
- MS. COX: So move.
- MR. MARQUEZ: Second.
- 19 CHAIRMAN McCUSKER: All in favor say aye.
- MR. MARQUEZ: Aye.
- MR. SHEAFE: Aye.
- MR. IRVIN: Aye.
- MS. COX: Aye.
- MR. HILL: Aye.
- 25 CHAIRMAN McCUSKER: Okay. We'll see you as

- 1 soon as we can.
- 2 (The Board met in executive session from
- 3 1:01 p.m. to 2:07 p.m.)
- 4 (Mr. Irvin present.)
- 5 CHAIRMAN McCUSKER: I can entertain a
- 6 motion to reconvene.
- 7 MR. IRVIN: So moved.
- 8 CHAIRMAN McCUSKER: Second, please?
- 9 MS. COX: Second.
- 10 CHAIRMAN McCUSKER: All in favor say aye.
- MR. MARQUEZ: Aye.
- MR. SHEAFE: Aye.
- MR. IRVIN: Aye.
- MS. COX: Aye.
- MR. HILL: Aye.
- 16 CHAIRMAN McCUSKER: We're back in regular
- 17 session. Thank you for your patience. You're learning
- 18 it takes us about an hour to go through executive
- 19 session. We tend to do that first and try and get back
- 20 out here as quickly as we can. Mr. Marquez is on his
- 21 way.
- 22 I will -- in order to accelerate the
- 23 process, there's not a lot I want to say. I do want to
- 24 encourage you to drive west on Cushing and look at the
- 25 copper facades that are going up on the Caterpillar

- 1 building. It's really quite spectacular.
- 2 So I think we're scheduled to turn the keys
- 3 over to them this month. And I think they've indicated
- 4 to the County that they intend to take occupancy by
- 5 March.
- 6 Dan, do you want to give us your financial
- 7 record?
- 8 MR. MEYERS: Yes.
- 9 Dan Meyers, the CFO for Rio Nuevo.
- 10 Kind of a quiet month from our perspective
- 11 for outflows for taking place in November. We've got
- 12 about \$4.7 million in available cash, unrestricted
- 13 funds.
- We've got solid commitments for about 3.7
- 15 within the next year, leaving about a million dollar
- 16 excess at this time.
- 17 Notoriously, August, September are our
- 18 worst months for collecting funds from our share of the
- 19 transaction privilege tax that's taking place.
- We had 940,000 in August, I think, when --
- 21 900,000, probably, at the most for September, from
- 22 what I've heard. We expect that to pop up once October
- 23 gets here and the holidays and the tourism time comes
- 24 in.
- 25 Again, like I said, we have very few

- 1 outflows of cash for our commitments in October.
- 2 However, in November we paid out 75 percent of our
- 3 \$400,000 for arena football, which included the turf,
- 4 dasher boards, and quite a bit of equipment.
- 5 So any questions?
- 6 Okay.
- 7 CHAIRMAN McCUSKER: Dan, thank you very
- 8 much.
- 9 Okay. Item Number 7 I'm going to table.
- 10 Just a quick note on what we're thinking. Presidio, of
- 11 course, is that kind of northwestern section of
- 12 downtown and the Rio Nuevo District.
- You may remember, we've authorized a
- 14 little under a half a million dollars to renovate the
- 15 duplex adjacent to the Presidio museum that's
- 16 Rio Nuevo owned. That will hopefully bear some retail
- 17 fruit.
- 18 We see a lot of opportunities to enhance
- 19 the Presidio District with the way things are
- 20 developing, the IDA lot, the so-called platform lot.
- 21 But we're going to table this and continue
- 22 to meet with the stakeholders in and around that
- 23 section of downtown.
- 24 Caliber Hotel, I think, Mr. Collins,
- 25 suffice it to say that conversation in the exec was to

- 1 basically encourage you to continue to negotiate some
- 2 of the finer points with Caliber and then bring that
- 3 back to us.
- 4 MR. COLLINS: Mr. Chairman, members of the
- 5 Board, that's true. I think we ought to have a motion
- 6 in the public session to do that.
- 7 MR. SHEAFE: I move that we authorize
- 8 counsel to continue negotiations with the Caliber group
- 9 towards putting together a final agreement on the
- 10 hotel.
- 11 MR. IRVIN: Second.
- MR. COLLINS: And I would ask you to amend
- 13 your motion to say "In accordance with instructions I
- 14 received in E session."
- MR. SHEAFE: So amended.
- MR. IRVIN: Second.
- 17 CHAIRMAN McCUSKER: Okay. The motion is
- 18 seconded to instruct counsel to complete -- to continue
- 19 negotiations with Caliber per our instructions in
- 20 executive session.
- 21 All in favor say aye.
- MR. MARQUEZ: Aye.
- MR. SHEAFE: Aye.
- MR. IRVIN: Aye.
- MS. COX: Aye.

- 1 MR. HILL: Aye.
- 2 CHAIRMAN McCUSKER: Motion passes.
- And Item 9, Keri, Sloane, you're up.
- 4 The Volvo site, if you're not from around
- 5 here, of course, is a site just east of downtown, the
- 6 former Volvo site.
- 7 Sloane owns the extraordinary Welcome Diner
- 8 and is the awardee, is what the government would
- 9 consider him, for the parcels that surround the
- 10 Welcome Diner on that site. And we've obviously
- 11 expressed an interest in helping enable further retail
- 12 on that site.
- 13 So, Sloane, Keri, whenever you're ready.
- MS. SILVYN: Start with introductions while
- 15 getting the technology going.
- 16 I'm Keri Silvyn, 5983 East Grant Road.
- 17 Sloane is here with me, McFarland. We want to thank
- 18 you for the opportunity to come back after last month's
- 19 meeting.
- We're very excited about the project that
- 21 you may see in a minute, or you might not.
- I do have hard copies of the
- 23 presentation. I have enough for you all and a few
- 24 for the audience.
- 25 CHAIRMAN McCUSKER: Let's distribute those

- 1 just in case we can't get the PowerPoint up.
- 2 MS. SILVYN: Okay. I'm going to rock and
- 3 roll.
- 4 The vision for this project is, I think a
- 5 lot of you know, is to really build up what Sloane and
- 6 his partners have been doing with the Welcome Diner,
- 7 being respectful in honoring what's out there and also
- 8 providing some really cool and exciting commercial
- 9 hospitality, residential, and recreational
- 10 opportunities that are going to serve both the
- 11 existing and hopefully future folks who want to come to
- 12 Tucson.
- 13 The vision fits perfectly within the
- 14 Sunshine Mile. It is at the western terminus of the
- 15 Sunshine Mile.
- 16 If you go to -- I think it's the fourth
- 17 page. There's a little bit of -- we all know where we
- 18 are. It's the old Volvo site.
- The property in red is what the
- 20 ownership -- the private ownership currently has, which
- is 1.68 acres, and then in yellow you'll see the
- 22 additional 1.8 acres, which is what they're purchasing
- 23 from the City of Tucson.
- 24 The existing zoning is C3 along Broadway
- 25 and down Park a little bit of the ways, and then the

- 1 rest of it is I-1.
- 2 As I think a lot of you know, that is the
- 3 highest intensity commercial zoning. It's also,
- 4 obviously, industrial zoning.
- 5 So a lot of the uses we're going to talk
- 6 about in a minute are actually permitted under the
- 7 underlying zoning.
- 8 The reason that we have a commitment with
- 9 the City to go through a PAD is that our zoning code in
- 10 the city of Tucson encourages a very suburban form of
- 11 development.
- 12 And on this site it really -- and most of
- 13 the infill projects are looking for infill development
- 14 standards. So the PAD is going to give us an
- opportunity to create those infill standards.
- So we are getting -- in this presentation
- 17 getting just a little bit ahead of the actual PAD
- 18 process, which is the entitlement process.
- But the uses we're talking about are pretty
- 20 much permitted in the underlying zoning, so I'm not
- 21 getting ahead of the use discussion. It's just the
- 22 form of the development which we'll be establishing in
- 23 the PAD.
- 24 The next page is the Rio Nuevo Business
- 25 District. I was asked to just point that out.

- 1 The McKey Street, alley -- named alleys and
- 2 streets are sometimes one and the same in the city --
- 3 the McKey runs through the middle of it. The northern
- 4 edge of McKey is actually the edge of the Rio Nuevo
- 5 District on the site.
- 6 The next page you'll start to see kind of
- 7 the vision for the project. Sloane is an artist, so
- 8 this is an artist's rendition of the types of uses that
- 9 are going to be on the project.
- 10 The next page is really the -- I'm not
- 11 going to call it a site plan, but sort of the beginning
- 12 of the vision for the uses on the project.
- 13 So the team has worked on a number of
- 14 concepts. As you can see, based on that map, a lot
- of the TPT-generating uses are actually north of
- 16 McKey.
- 17 You know, there's sort of the "know your
- 18 audience." I'm standing here in front of the
- 19 District, so the question of whether we did that on
- 20 purpose, the answer is it actually worked out that way
- 21 because it makes sense to put the TPT-generating uses
- 22 up along Broadway, which is our major arterial, and
- 23 Tyndall and Park, and to pull some of the
- 24 non-TPT-generating portions of the project down to the
- 25 south.

- 1 It also ends up being a really good
- 2 transition into the southern area and some of the
- 3 neighborhoods as you go further south.
- The types of uses we're looking at,
- 5 retaining and enhancing the current Welcome Diner. So
- 6 there will be investment back into the Welcome Diner as
- 7 the things -- as the development occurs in and around
- 8 it.
- 9 Additional eating establishments branded
- 10 with the Welcome concepts that are up on -- they're
- 11 Numbers 2 and 3 on the project. It's another
- 12 4,000 square feet, in addition to 5,500 square feet of
- 13 the Welcome Diner.
- 14 Retail event/meeting spaces, about
- 15 37,500 square feet in that northern area.
- 16 Smaller-amenity hotel and residential,
- 17 you'll see there's a 5-A and 5-B down in the southern
- 18 portion. Those don't really generate TPT, but they put
- 19 people there who will help to encourage the use of the
- 20 retail up on the northern site.
- We're also looking at a hotel hospitality,
- 22 the 130-room hotel. That is 5-C, which is in the
- 23 northern portion.
- Whether or not that's part of Phase 1 or
- 25 Phase 2, you'll see in the next -- when we have the

- 1 spreadsheet that we've -- we're being very conservative
- 2 in thinking that it may be two phases. What we're
- 3 hoping is that it's all in one phase.
- 4 The 130-room hotel -- the actual hotel
- 5 rooms are not TPT generating, but what we want to do no
- 6 matter what in our Phase 1 is bring forward some of the
- 7 more retail amenities that will be incorporated into
- 8 the hotel in Phase 1.
- 9 So that's all front loaded, as you can see
- 10 in our spreadsheet.
- 11 The -- as I said, the hotel and residential
- 12 on the south side and a lot of the outdoor/indoor event
- 13 space, while it is a little bit TPT-generating, it's
- 14 not substantial. And that's down in the southern
- 15 portion of the site, again, a good transition.
- And now I'm on the last page of the
- 17 presentation, so our timing is perfect.
- 18 The -- I can start over again if you really
- 19 want me to.
- 20 CHAIRMAN McCUSKER: No, ma'am.
- 21 MS. SILVYN: Just kidding.
- This is the last page of the spreadsheet
- 23 with the investment and the numbers, so we've worked to
- 24 determine the hard- and the soft-cost investment in the
- 25 Phase 1 and Phase 2 of the project. Again, we're

- 1 hoping that it's all a single phase.
- We also estimated the gross sales, annual
- 3 TPT in construction, TPT for these two phases. We were
- 4 conservative. We are really hoping to blow the top off
- 5 a lot of these numbers but felt we needed to be
- 6 conservative coming in here today.
- 7 The total investment, land and
- 8 construction and soft costs for Phase 1, as you can
- 9 see, are about 9-and-a-half- to \$10 million. For
- 10 Phase 2 it's 14-and-a-half. So the total capital
- 11 investment is 24- to 25 million, again, conservative
- 12 estimates.
- 13 Construction TPT, doing the math, which I
- 14 made Sloane do the math, because you generally don't
- 15 want me to do the math, the Phase 1 TPT is a one-time
- 16 200- to 300,000; Phase 2 is 350- to 400,000.
- So the total is 550 to about 700, just
- 18 over 600 on our estimate for the one-time construction
- 19 TPT.
- The retail TPT, we, as I said, excluded any
- 21 of the hotel and residential. There may be some, but
- 22 we excluded it to be as conservative as possible.
- We calculated it out starting at 2021
- 24 through 2025. So that total is between 4- and
- 5 million. And, again, most of those TPT-generating

- 1 are all north of McKey, which is within the District
- 2 boundaries.
- 3 CHAIRMAN McCUSKER: That's total TPT;
- 4 that's Rio Nuevo, State, City, everybody combined, or
- 5 is that our portion?
- 6 MS. SILVYN: That is -- I think that's
- 7 Rio Nuevo's portion.
- 8 MR. McFARLAND: Yeah.
- 9 MS. SILVYN: Yes, that's Rio Nuevo's
- 10 portion.
- 11 MS. COX: Does that include the TPT that
- we're already receiving on the Welcome Diner?
- 13 CHAIRMAN McCUSKER: It's a million two of
- 14 that number.
- MS. SILVYN: It's a very small portion of
- 16 that number.
- MR. MARQUEZ: It's a fourth, I believe.
- 18 CHAIRMAN McCUSKER: If you look at your --
- 19 if you can get the spreadsheet up so the public can
- 20 follow us.
- I'm assuming that Concept Map 1 is the
- 22 Welcome Diner, and that ties in to the full-service
- 23 restaurant.
- Now, maybe there's some additions to that,
- 25 because there is an investment. So maybe that's

- 1 incremental.
- 2 But I think the question is, what is the
- 3 current Welcome Diner producing in terms of TPT tax, so
- 4 we can look at the incremental TPT tax.
- 5 MS. SILVYN: It is current.
- 6 CHAIRMAN McCUSKER: I'm sorry. You're
- 7 ahead of us.
- 8 So it's the million two less than the
- 9 406?
- 10 MS. SILVYN: Yes. As new TPT, yes.
- 11 CHAIRMAN McCUSKER: Can you pull that up?
- 12 To summarize for the record and for the
- 13 public, because it's hard to see even on the board what
- 14 Sloane and Keri are proposing. Phase 1 is basically a
- 15 \$10 million addition to the current site. You're
- 16 repurposing the existing buildings.
- So I know the neighbors have been very
- 18 concerned about what happens to the current structures.
- 19 These are adaptive reuses, which adds restaurant space,
- 20 a bar/lounge, outdoor mercado, outdoor public space,
- 21 retail, artisan retail, and creates about, over the
- 22 period, a little north of \$3 million of Rio Nuevo-based
- 23 tax.
- 24 And if you do Phase 2, the construction
- 25 costs go up. There's not a lot of retail associated

- 1 with the hotel.
- 2 So Phase 1 is the home run for us, because
- 3 it produces such new incremental retail along the
- 4 Sunshine Mile corridor.
- 5 And, Mr. Collins, Keri, you probably know,
- 6 but to ask again, are the investment conversations that
- 7 we're having with you, I think it's 800,000 of equity
- 8 and \$2.1 million loan against the project?
- 9 MS. SILVYN: 1.3 and 8 and then potential
- 10 TPT sharing as well, yeah.
- 11 CHAIRMAN McCUSKER: What's the Board's
- 12 pleasure? Any questions for Keri or Sloane?
- 13 Thank you. This is very well done.
- 14 MR. SHEAFE: Let's move for approval of
- 15 the concept as proposed. I think we've got a long
- 16 ways to go to get these tied down to the final
- 17 documents.
- 18 Counsel?
- MR. COLLINS: Mr. Sheafe, yes, the concept,
- 20 I believe, is that the District would enter into a
- 21 loan agreement -- actually, a development agreement, to
- 22 use that term, but where the District would agree to do
- 23 the loan upon the closing of the purchase of the
- 24 Volvo site, and we can put that together pretty
- 25 quickly.

Page 19

- There's a lot to be done after that. The
- 2 question becomes the District's -- the District has to
- 3 own the property if it's going to be a rebate to
- 4 Sloane, or the City can do it, but it's got to be a
- 5 government-owned property.
- 6 So we do have some things to do, but to
- 7 allow Sloane and Keri to proceed forward, what we would
- 8 need to do as our first step is authorize the
- 9 preparation and execution of a loan agreement that also
- wraps in the \$800,000 equity piece.
- 11 CHAIRMAN McCUSKER: Just to help
- 12 conceptually, the \$10 million project -- we're
- 13 putting up roughly two -- it's five times leverage.
- 14 But the really interesting piece is the
- 15 retail components of that, because it's almost all
- 16 retail. We get twice our investment back in Rio Nuevo
- 17 site-specific sales.
- 18 MR. SHEAFE: So I amend the motion to
- 19 authorize preparation of the documents for the loan,
- 20 for the other related documentation to move this
- 21 project forward, which would move forward the
- 22 possibility of funding the equity portion of it,
- 23 counsel to complete that work, and have the executive
- 24 officers approve it once it's complete.
- MS. COX: Second.

- 1 CHAIRMAN McCUSKER: Okay. What that will
- 2 do is allow you to complete the documentation with the
- 3 developer and allow the executive officers to execute
- 4 those documents.
- 5 Everybody got that?
- 6 MR. MARQUEZ: I have a question.
- 7 CHAIRMAN McCUSKER: Mr. Marquez.
- 8 MR. MARQUEZ: What -- so, obviously, this
- 9 hasn't been built yet. This is conceptual. What is
- 10 our collateral on the loan upon closing, just the
- 11 land?
- 12 MR. SHEAFE: No. We own it.
- MR. MARQUEZ: We're just going to own the
- 14 land?
- MR. SHEAFE: Yeah.
- MR. MARQUEZ: Okay.
- MR. COLLINS: Well, it will probably be a
- 18 leasehold interest. It will be a lien on a leasehold
- 19 interest.
- MR. MARQUEZ: Okay.
- 21 CHAIRMAN McCUSKER: But under the
- 22 (undecipherable) that will be Rio Nuevo property.
- MR. COLLINS: True, but there's going to be
- 24 some financing money, too. So it's going to be very
- 25 similar to a lot of other deals we've done.

- 1 CHAIRMAN McCUSKER: Any other questions?
- We have a motion and a second.
- 3 Brandi, call the roll.
- 4 MS. HAGA-BLACKMAN: Edmund Marquez?
- 5 MR. MARQUEZ: Aye.
- 6 MS. HAGA-BLACKMAN: Jannie Cox?
- 7 MS. COX: Aye.
- 8 MS. HAGA-BLACKMAN: Chris Sheafe?
- 9 MR. SHEAFE: Aye.
- 10 MS. HAGA-BLACKMAN: Mark Irvin?
- MR. IRVIN: Aye.
- 12 MS. HAGA-BLACKMAN: Jeff Hill?
- MR. HILL: Aye.
- MS. HAGA-BLACKMAN: Fletcher McCusker?
- 15 CHAIRMAN McCUSKER: Aye.
- 16 And that unanimously passes.
- 17 Sloane, congratulations.
- MR. MARQUEZ: Good job, Keri.
- 19 CHAIRMAN McCUSKER: Keri, thank you very
- 20 much.
- I think I'm on Item 10, TCC improvements.
- MR. SHEAFE: Did you skip over Caliber?
- 23 CHAIRMAN McCUSKER: I did skip over
- 24 Caliber. No, I think we talked about instructing
- 25 counsel to move ahead for E session. That was your

- 1 motion, actually.
- 2 MR. SHEAFE: Oh, you're right.
- 3 MS. COX: Never mind.
- 4 MR. SHEAFE: Never mind.
- 5 CHAIRMAN McCUSKER: Item Number 10, TCC.
- 6 To refresh everyone's memory, we have had a special
- 7 hearing regarding the TCC so-called capital improvement
- 8 projects list.
- 9 And that totaled about \$42 million,
- 10 roughly. It was prepared by City staff and presented
- 11 to us. Not only did we take -- not take anything off
- 12 the list, we talked about projects that would add to
- 13 that cost, conceivably as high as 70- or \$75 million.
- 14 The key next step for us in that process is
- 15 to, of course, finance that. So what we want to do now
- 16 is authorize the solicitation of financial proposals
- 17 from various lenders, banks, builders, whomever, to
- 18 finance something in that neighborhood.
- 19 And, also, I think we talked about
- 20 issuing a request for qualifications to see what
- 21 construction firms might be interested in a project of
- 22 that scale.
- 23 Is that oversimplifying the --
- 24 Mr. Collins?
- MR. COLLINS: Mr. Chairman, no, it is not.

- 1 It's really a couple of tracks.
- 2 One is soliciting funding to find out what
- 3 the cost of money is going to be and how much you can
- 4 access.
- 5 The second is the RFQ process, which would
- 6 be soliciting qualifications for people who are
- 7 interested in doing the building.
- 8 But there's one more piece, and that is the
- 9 design team. And so I think you ought to be thinking
- 10 about engaging an architect or some such professional
- 11 to work with the preparation of the RFQ that you're
- 12 talking about.
- 13 CHAIRMAN McCUSKER: So it's really a
- 14 three-piece kind of conversation: Rise to authorize
- 15 the District to retain an architectural firm. That's a
- 16 professional service, so it does not have to be
- 17 competitively procured.
- 18 MR. COLLINS: Correct.
- 19 CHAIRMAN McCUSKER: Item Number 2 would be
- 20 solicit financial proposals. And we can use the
- 21 financial advisor to do that. That's a professional
- 22 service. It does not have to be competitively
- 23 procured.
- MR. COLLINS: Precisely.
- 25 CHAIRMAN McCUSKER: And the part that would

- 1 scope under procurement would be the construction firm
- 2 contractor RFQ.
- 3 MR. COLLINS: Correct.
- 4 CHAIRMAN McCUSKER: So we might want to
- 5 think about three motions.
- 6 MR. IRVIN: I think we've already done a
- 7 motion to approve the executive officers to move
- 8 forward on financing. Am I missing something? We're
- 9 okay on that one.
- 10 MR. COLLINS: You haven't specifically
- 11 addressed financial advisor, and I would suggest that
- 12 you do.
- And so I would -- that would be my
- 14 suggestion is that you -- the executive officers be
- 15 authorized to engage a financial advisor to work with
- 16 the executive officers to determine how much can be
- 17 borrowed and at what cost.
- 18 MR. SHEAFE: Would that be done through a
- 19 financial advisor, or are we doing that through an
- 20 RFO?
- 21 MR. COLLINS: You can do it through a
- 22 financial advisor. You're a governmental entity. You
- 23 do not have to procure that advice. As the chairman
- indicated, that's a professional service. Plus, you're
- 25 a governmental entity.

Page 25

- 1 CHAIRMAN McCUSKER: The last time, Chris,
- 2 we used Piper.
- 3 MR. SHEAFE: Yeah, that's why I'm
- 4 thinking -- okay.
- 5 CHAIRMAN McCUSKER: Someone like that that
- 6 we can interview, retain. Same thing with the
- 7 architectural firm, we can entertain and hire whomever
- 8 we want.
- 9 MR. COLLINS: Correct.
- 10 CHAIRMAN McCUSKER: So let's look at three
- 11 motions: Authorization to hire an architect,
- 12 authorization to hire a financial advisor, and
- 13 authorization for counsel to release a construction
- 14 management RFO.
- MR. COLLINS: To Mr. Irvin's point, I think
- 16 the last one of those you got covered last time. I
- 17 believe I was instructed --
- 18 CHAIRMAN McCUSKER: Never have too many
- 19 motions.
- MR. COLLINS: Okay.
- MR. SHEAFE: Well, we're kind of doing this
- in reverse, just for everybody's benefit. We're
- 23 starting off with a number and saying, "Let's figure
- 24 out if we can get a pile of money. Now, what will we
- 25 use it for, and how will we build it?"

- 1 So let's go back to the first portion. The
- 2 motion is to authorize the executive officers to engage
- 3 financial resources for -- to guide us in how we would
- 4 raise money, what it would cost us, and under what
- 5 circumstances.
- MS. COX: Second.
- 7 CHAIRMAN McCUSKER: Okay. And that's a
- 8 motion to procure -- not procure, but to hire a
- 9 financial advisor.
- 10 Brandi, call the roll.
- MS. HAGA-BLACKMAN: Edmund Marquez?
- MR. MARQUEZ: Aye.
- MS. HAGA-BLACKMAN: Jannie Cox?
- MS. COX: Aye.
- MS. HAGA-BLACKMAN: Chris Sheafe?
- MR. SHEAFE: Aye.
- 17 MS. HAGA-BLACKMAN: Mark Irvin?
- MR. IRVIN: Aye.
- 19 MS. HAGA-BLACKMAN: Jeff Hill?
- MR. HILL: Aye.
- MS. HAGA-BLACKMAN: Fletcher McCusker?
- 22 CHAIRMAN McCUSKER: Aye.
- That's unanimous. You're on a roll,
- 24 Mr. Sheafe.
- MR. SHEAFE: Now, the second motion is what

- 1 are we going to build, and the motion is to hire an
- 2 architect to help define what it is that we would build
- 3 in the TCC to make improvements to meet our goal, which
- 4 is fill all the hotel rooms.
- 5 So, succinctly, the motion is hire an
- 6 architect to guide us through the process of
- 7 establishing the improvements we want to put in to the
- 8 TCC.
- 9 MS. COX: The executive officers would do
- 10 that?
- 11 MR. SHEAFE: And the executive officers are
- 12 authorized to complete that engagement.
- MS. COX: Second.
- 14 CHAIRMAN McCUSKER: All right. That's a
- 15 motion to hire an architect and allow the executive
- 16 officers to execute on that agreement.
- 17 Brandi, call the roll.
- 18 MS. HAGA-BLACKMAN: Edmund Marquez?
- MR. MARQUEZ: Aye.
- MS. HAGA-BLACKMAN: Jannie Cox?
- MS. COX: Aye.
- MS. HAGA-BLACKMAN: Chris Sheafe?
- MR. SHEAFE: Aye.
- MS. HAGA-BLACKMAN: Mark Irvin?
- MR. IRVIN: Aye.

- 1 MS. HAGA-BLACKMAN: Jeff Hill?
- 2 MR. HILL: Aye.
- 3 MS. HAGA-BLACKMAN: Fletcher McCusker?
- 4 CHAIRMAN McCUSKER: Aye.
- 5 That one passes unanimously.
- 6 Mr. Sheafe?
- 7 MR. SHEAFE: Now, the third one -- the only
- 8 reason we would do this at this point is because the CM
- 9 at risk relationship may help us better cost engineer
- 10 the improvements and understand, really, what we're
- 11 doing.
- 12 So it would be authorizing the executive
- officers to engage, when the timing is necessary,
- 14 appropriate construction resources for the cost
- 15 review of those improvements. The architect helps
- 16 us reach the conclusion about what we're going to
- 17 build.
- 18 Is that clear enough?
- 19 CHAIRMAN McCUSKER: No.
- 20 MR. SHEAFE: You were looking at me like --
- 21 I can do that again, if you want.
- MR. COLLINS: Sure.
- MR. SHEAFE: Authorize the --
- 24 CHAIRMAN McCUSKER: I move --
- MR. SHEAFE: You do?

- 1 CHAIRMAN McCUSKER: No, no, no. Recite
- 2 after me: I move --
- 3 MR. SHEAFE: I'm trying to get him on an
- 4 airplane.
- I move the executive officers are
- 6 authorized to hire construction resources for the cost
- 7 engineering of improvements that are determined for
- 8 improvements to the TCC.
- 9 CHAIRMAN McCUSKER: Somebody say --
- MR. MARQUEZ: Second.
- 11 CHAIRMAN McCUSKER: To be clear, this is
- 12 regulated by Title 34 of the State procurement code.
- 13 MR. COLLINS: It is.
- 14 CHAIRMAN McCUSKER: So this is an RFQ. It
- is released competitively. It's addressed. They're
- 16 evaluated. And then Rio Nuevo selects someone from
- 17 that process.
- 18 MR. COLLINS: Just as Mr. Sheafe indicated,
- 19 that allows you to value engineer it.
- 20 CHAIRMAN McCUSKER: All right. Brandi,
- 21 call the roll.
- MS. HAGA-BLACKMAN: Edmund Marquez?
- MR. MARQUEZ: Aye.
- MS. HAGA-BLACKMAN: Jannie Cox?
- MS. COX: Aye.

Page 30

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1 MS. HAGA-BLACKMAN: Chris Sheafe?
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- 2 MR. SHEAFE: Aye.
- 3 MS. HAGA-BLACKMAN: Mark Irvin?
- 4 MR. IRVIN: Aye.
- 5 MS. HAGA-BLACKMAN: Jeff Hill?
- 6 MR. HILL: Aye.
- 7 MS. HAGA-BLACKMAN: Fletcher McCusker?
- 8 CHAIRMAN McCUSKER: Aye.
- 9 Thank you. That's unanimous.
- To paraphrase -- is Chris DeSimone here?
- To paraphrase, what we want to do is
- 12 improve everything that the City has asked us to do.
- 13 We've also considered the addition of a
- 14 parking garage on the east side of the TCC, some 450
- 15 spaces. We've also included opportunities for parking
- 16 and perhaps a second sheet of ice to develop a public
- 17 ice rink on the west side of the TCC.
- None of that's been properly estimated or
- 19 scoped, and the architects will indeed help us do
- 20 that.
- 21 At such time, we'll have a better idea of
- the cost, and we'll have an idea of what it would take
- 23 to finance that, and we'll have the opportunity to hire
- 24 a construction firm to help us do all that.
- I think, from our perspective, we want to

- 1 get after this posthaste. We could pay as you go and
- 2 dribble money at the TCC for the next 10 years. That's
- 3 really not our intent.
- 4 Our intent is to invest in that so it
- 5 becomes, frankly, our Lincoln Center. And we can do
- 6 that, we believe, in a space of about two years.
- We'll move on to Item 11.
- 8 Mr. Collins, this is mostly technical,
- 9 but we're kind of backing into some agreements that
- 10 we've made historically (undecipherable) on this
- 11 project.
- MR. COLLINS: Yes, Mr. Chairman, members of
- 13 the Board.
- 14 The Arizona Hotel project was originally
- 15 approved by this Board at its October 25th, 2016,
- 16 meeting. A revised approach was authorized at its
- 17 May 30, '17, meeting.
- 18 We've had a few hiccups along the way.
- 19 Nothing has been memorialized. But now the developer
- 20 is ready to complete the improvements consistent with
- 21 the Board's previous authorization and with a
- 22 discussion that we had in executive session.
- So I am requesting from you a motion
- 24 directing me to complete that process as I was
- 25 instructed in executive session.

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Page 32
                 CHAIRMAN McCUSKER: Hello?
 1
 2.
                MR. SHEAFE: So moved.
                 MS. COX: Second.
 3
                 CHAIRMAN McCUSKER: Any other
 5
     conversation?
 6
                 Any questions?
 7
                 Brandi, call the roll.
 8
                 MS. HAGA-BLACKMAN: Edmund Marquez?
 9
                 MR. MARQUEZ: Aye.
10
                 MS. HAGA-BLACKMAN: Jannie Cox?
11
                MS. COX: Aye.
12
                 MS. HAGA-BLACKMAN: Chris Sheafe?
                 MR. SHEAFE: Aye.
13
                 MS. HAGA-BLACKMAN: Mark Irvin?
14
15
                MR. IRVIN: Aye.
                MS. HAGA-BLACKMAN: Jeff Hill?
16
17
                MR. HILL: Aye.
18
                MS. HAGA-BLACKMAN: Fletcher McCusker?
19
                 CHAIRMAN McCUSKER: Aye.
20
                 And that passes unanimously.
21
                 Mark, thanks for the hard work there.
22
                 Item 12, west-side parcel, this is a
23
     conversation we're going to hold in public session. I
     think maybe the first time we've done this regarding
24
25
     the A Mountain landfill, the challenges and
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- 1 opportunities there.
- 2 Just to refresh everyone's memory on how we
- 3 came to own this parcel, the 27 acres or thereabout
- 4 south of Mission Lane in and around Mission Garden was
- 5 deeded to Rio Nuevo as part of the settlement with the
- 6 City of Tucson in 2013.
- 7 I don't think anyone understood at the time
- 8 how toxic a landfill we really inherited. Had we known
- 9 that, we might have taken a different position with the
- 10 City, who was settling a variety of financial issues
- 11 with us.
- We did some engineering on that site in
- 13 2015 to see what the possibilities and challenges
- 14 were. We also had to address the same landfill to the
- 15 north when we remediated that for the Caterpillar
- 16 site.
- We had to, simply put, take the trash out
- 18 of the old landfill, put it in dump trucks, and haul it
- 19 to Los Reales.
- 20 As simple as that sounds, that cost us
- 21 about \$6 million, or roughly a million dollars an
- 22 acre.
- The City took advantage of our heavy
- 24 equipment there and elected to remediate the northern
- 25 section of the landfill that's City owned. They

- 1 spent about \$8 million remediating the sections around
- 2 what is affectionally called Tucson Origins Heritage
- 3 Park.
- 4 So these northern sections have indeed been
- 5 remediated. Simply put, the trash is scooped up and
- 6 hauled off to the dump.
- 7 The southern section, the Rio Nuevo
- 8 section, however, has not been remediated. And we
- 9 estimate the cost of that to be somewhere north of
- 10 \$30 million.
- 11 So we've been historically stymied on that
- 12 parcel. If you look at the engineering report we've
- 13 distributed recently -- it's back up on the website --
- 14 it's some 190 pages.
- 15 It basically suggested that we not tinker
- 16 with the landfill. Don't pave over it. Don't cap it.
- 17 Don't build on it. Don't penetrate it. Moreover,
- 18 don't irrigate on it for fear it would leach into the
- 19 aquifer.
- 20 So we have some real liability now as the
- 21 owners. We're not the polluters. The City of Tucson
- 22 is, in fact, the polluter. But Rio Nuevo owns it. So
- 23 we probably share some legal liability regarding its
- 24 toxicity.
- In my mind, it should be remediated. It

- 1 should be rectified. The only way any of us are ever
- 2 going to have clean earth to deal with over there,
- 3 whatever happens over there, is to find some way to
- 4 afford and pay for the remediation of those western
- 5 lands.
- 6 There have been some off-and-on-again
- 7 conversations about doing something on top of the
- 8 landfill. I think that's incredibly risky, given what
- 9 we know about its toxicity and just the difference in
- 10 grade.
- 11 So we've kind of taken the position
- 12 historically that we really can't do anything.
- 13 A number of west-side residents are
- 14 advancing a proposal, my words, to reforest those
- 15 27 acres as Sonoran desert.
- The County, as we now know, is considering
- 17 dredging the Santa Cruz along that section of the river
- 18 and will have several tonnage of fill.
- 19 And it was suggested that we could put
- 20 that on top of our landfill and perhaps have enough
- 21 buffer between the methane and the opportunity to
- 22 reforest that it might be converted into a Sonoran
- 23 desert park.
- 24 There's some real challenges with that
- 25 plan. One is the landfill itself. It's toxic. It's

- 1 going to continue to produce methane. We can't
- 2 irrigate it.
- 3 And it doesn't matter how tall you make the
- 4 dirt; you still can't put water on it. So it would
- 5 have to be irrigation free. It doesn't lend itself to
- 6 a very lush park, for sure.
- 7 We can't build on it. We can't put a
- 8 structure on it. We can't penetrate it. We can't
- 9 build a building. You can't pave it if you wanted to
- 10 park on it. So we're just kind of stuck with the
- 11 status of it.
- 12 The other challenge is that I don't think
- 13 the County really intends to do this, based on the
- input we've received from west-side residents.
- And I can tell you, we've received over a
- 16 hundred e-mails and letters encouraging us to consider
- 17 this.
- 18 We met with the County manager on Friday,
- 19 and he said that the County has absolutely no intention
- 20 of putting the river dirt on top of a landfill.
- 21 They'll find some other place to put it. So we remain
- 22 kind of stuck, in my opinion.
- I'm happy to allow a spokesperson, Raul or
- 24 somebody who wants to kind of tell us, Diana, what you
- 25 guys are thinking, or if you have some new information,

- 1 I think we would be happy to put you on the record.
- 2 And we'll allow the Board to discuss it and arrive at
- 3 some democratic position going forward.
- But, from my perspective, and I'm only one
- 5 vote, I don't think you can do anything without
- 6 remediating the land.
- 7 Mr. Irvin?
- 8 MR. IRVIN: First of all, I would
- 9 completely concur in that. And I think any other
- 10 community that had the opportunity to have 30 acres
- 11 sitting right at the base of A Mountain downtown with
- 12 landfill or not, we would be, I think, derelict in our
- 13 duties just to cover it up with dirt and think that we
- 14 can make a park out of it.
- 15 I'd like to see us at some point in time
- 16 actually seek a planned area development, go through a
- 17 PAD zoning on that, and determine what we'd like to do
- 18 on that.
- 19 Obviously, we would need a lot of input
- 20 from stakeholders and others. I personally don't have
- 21 any interest in this being some big park.
- I think we would be shot by those that
- 23 appointed us if we did that. I think we've already
- 24 gone through that issue and that battle.
- So I'd like to see us right now do nothing

- 1 with it until such time as we feel that we can advance
- 2 a planned area development to really sit down with
- 3 stakeholders and decide what's possible there.
- But until then, I just don't see me
- 5 supporting throwing dirt on top of that and creating an
- 6 additional problem. I just don't think it works.
- 7 MR. MARQUEZ: I have a comment.
- 8 CHAIRMAN McCUSKER: Mr. Marquez.
- 9 MR. MARQUEZ: I can definitely understand
- 10 where Mr. Irvin is coming from. It's \$35 million to
- 11 remediate this landfill. It's a lot of money.
- Obviously, you have to go \$35 million of
- 13 expense before you even got to actually building
- 14 something and developing something.
- It is a unique opportunity if the County is
- 16 wanting to or has the will to place that sediment and
- 17 silt and sand on top of this property just to make it
- 18 more attractive.
- I think it's a pride issue, especially
- 20 the west side. My family comes from the west side.
- 21 We'd like to have some pride in our area to make sure
- 22 that we have a livable place, a nice-looking area,
- 23 instead of just a, gosh, surface-of-the-moon-looking
- 24 landfill.
- The question is whether or not the County

- 1 is willing to do that. In our report that we did read
- 2 through the 190 pages, there's an opportunity for
- 3 there to be some dirt on top of the property with some
- 4 desert vegetation, zero irrigation so you don't mess
- 5 with the water table or the water underneath
- 6 reaching.
- 7 There is some opportunity, but I guess it
- 8 really comes down to whether there's political will by
- 9 the County to even present this to us. And from what
- 10 I'm hearing from my fellow Board members is there's
- 11 not.
- But I think, as Rio Nuevo, if the County
- does present something to us, I think we should be open
- 14 minded and listen and at least see what Chuck or the
- 15 rest of the County has to say.
- MR. IRVIN: Just to be clear, the County
- 17 may want to do or may not want to do it, but before
- 18 they can do anything, they have to have this Board's
- 19 permission to do that. They can't just go and start
- 20 popping dirt on top of there.
- MR. MARQUEZ: Of course not.
- MR. SHEAFE: Let's hear what we're talking
- 23 about.
- 24 CHAIRMAN McCUSKER: Raul, Diana, come on
- 25 up.

- 1 State your name and if you represent
- 2 anyone.
- 3 MS. HADLEY: Diana Hadley, and representing
- 4 Friends of Tucson's Birthplace, and a resident of the
- 5 west side.
- 6 CHAIRMAN McCUSKER: Thank you.
- 7 Raul?
- 8 MR. RAMIREZ: Raul Ramirez, resident of
- 9 west side, and also on the board of directors for Menlo
- 10 Park.
- 11 They did send a letter in terms of support
- 12 for the plan. So from that perspective, I'll also be
- 13 talking about that.
- 14 CHAIRMAN McCUSKER: Go ahead.
- MS. HADLEY: So at this point we have
- 16 letters of support from four or five of the adjacent
- 17 neighborhoods to the A Mountain landfill. And there is
- 18 very much popular support in general for the ecological
- 19 restoration of this park.
- 20 And in the past few weeks we made a visit
- 21 to two landfills in the Phoenix area that have been
- 22 remediated through capping and with all of the landfill
- 23 left in place.
- 24 And one of them is in Chandler. And the
- one in Chandler is 60 acres, I believe. I think we

- 1 sent you a report on that landfill. 60 acres, and they
- 2 have archery, walking trails, basketball court.
- What else was up there?
- 4 MR. RAMIREZ: Dog park, yeah, disc golf.
- 5 MS. HADLEY: Disc golf and parking on --
- 6 without pavement underneath the parking area. It's
- 7 graveled over. And it's a huge cultural amenity to the
- 8 city of Chandler.
- 9 We went to another park that was --
- 10 MR. RAMIREZ: Horseshoe Park.
- MS. HADLEY: Horseshoe Park.
- 12 And that has not been remediated. It is
- 13 under development. And they have equestrian trails
- 14 next to a huge equestrian barn. And it's a really
- 15 important amenity for that portion of the Phoenix
- 16 area.
- 17 There are several others that we heard
- 18 about that we didn't visit. And throughout the United
- 19 States, there are landfills that have not had the
- 20 landfill material removed, and they are being used as
- 21 major cultural amenities throughout the United States
- 22 and Europe and in Asia, actually.
- 23 So what we understand from Pima County
- 24 Flood Control, they have done an excellent job on the
- 25 dredging of the portion of the Santa Cruz between

- 1 Speedway and Grant, leaving the vegetation that's
- 2 adjacent to the banks in place and only dredging the
- 3 center channel of the river so that they increase the
- 4 flooding capacity without disturbing the vegetation.
- 5 And they did that in order to avoid nesting
- 6 season, and that is what they want to do on this
- 7 portion of the river from 29th Street to Cushing
- 8 Street. So that means that they need to start doing
- 9 the dredging promptly.
- 10 The -- what -- they have a landscape
- 11 architect on their staff, and they have an ecologist on
- 12 their staff.
- 13 And two of the things that they do is to
- 14 remove all of the herps and all of the living wildlife
- 15 from the river.
- They would do the same thing from the
- 17 A Mountain landfill area if you all select to have the
- 18 dredged material stored there.
- 19 They have made a design for berming and
- 20 swaling of the approximately four feet of landfill that
- 21 would be spread throughout the -- four feet of soil
- 22 material dredged from the river would be spread on top
- of the 27-acre landfill, and it would average some
- 24 three to four feet in height.
- 25 And they have a plan in place for berming

- 1 and swaling that material, which Mr. Marquez saw
- 2 yesterday.
- 3 And it would serve as passive water
- 4 harvesting without any artifical -- without any outside
- 5 water being placed on top of the landfill.
- 6 And they would save all of the large trees
- 7 that are currently growing on top of the landfill. And
- 8 there are some 40 trees that are over a caliper of 12
- 9 to 24 inches. So there's some big trees growing out
- 10 there already.
- 11 And this soil material from the river would
- 12 create a space for passively encouraging native
- 13 vegetation.
- 14 Also, the brittlebush is blooming out
- 15 there right now. So if you want to go see something
- 16 blooming out of season, it's pretty amazing that it's
- 17 there.
- 18 In any case, it seems to me that this is
- 19 free fill. It is -- it's free soil material that would
- 20 provide additional capping for the landfill, which was
- 21 capped already when it was closed in 1961.
- When it was closed in 1961, that makes it
- 23 almost 60 years closed. And the limit of concern for
- 24 landfills, apparently, is 30 years. So we're way
- 25 beyond the period of concern.

- 1 And the engineering report states that it
- 2 will continue to create small amounts of methane but
- 3 that it is not a problem for anything except structural
- 4 placement, which would cause cracking from the
- 5 subsidence that will naturally take place.
- In any case, they've done -- we would get
- 7 free soil material, free trucking. And they have a
- 8 free design for berming and swaling the entire
- 9 landfill, which is in place and ready to go.
- 10 And it seems to me that it would be a huge
- 11 waste of money to leave the landfill in its current
- 12 condition when it could be so easily improved, even if
- 13 it's just on a temporary basis.
- 14 If something came along that would be more
- 15 desirable for Rio Nuevo, then that -- it wouldn't be
- 16 in --
- 17 MR. SHEAFE: Would you mind if I ask you a
- 18 question, Diana?
- MS. HADLEY: Uh-huh.
- 20 MR. SHEAFE: I'm trying to understand. Is
- 21 there room in the thinking that this property might
- 22 have more uses than just simply an open space?
- MS. HADLEY: Not on the west side.
- MR. RAMIREZ: Well, you know, it's 27
- 25 acres. And one part of it, the north side, buttresses

- 1 against the Carrillo house. So it could be a nice
- 2 lead-in to the Carrillo house.
- 3 And I know that you're all committed
- 4 through the settlement to build the Carrillo house,
- 5 although I don't know what the timetable is. I think
- 6 there's opportunities.
- 7 You know, the -- if you look at the
- 8 landfill, the problem areas are basically on the north
- 9 side and the east side bordering the river. And --
- 10 because I did read the report, and it does -- and I
- 11 agree that it does have a lot of challenges.
- But I think we're in a unique position
- 13 right now to cross roads where we can kind of take
- 14 advantage of several things that are coming up.
- 15 And one of the things from my side and from
- 16 the neighborhood's side that's sort of been pushing
- 17 this is the plans with the County flood control.
- 18 Another one is the City of Tucson and the -- and
- 19 introducing reclaimed water into Santa Cruz.
- 20 All of those things, saving the area in
- 21 terms from flooding the remediation water is going to
- 22 improve the area and really will probably be a boom for
- 23 development on the banks of Santa Cruz.
- I agree with Mark in his statements in the
- 25 sense that what I would recommend, honestly, is that

- 1 you get the right folks at the table.
- 2 And one of the people that you do want is
- 3 the folks that put together the 2015 report, because in
- 4 conversations -- I don't know if you're aware of it,
- 5 but I'll go ahead and share it with you.
- 6 The trip to the Phoenix area included two
- 7 representatives of that firm, the
- 8 hydroageal (phonetic), Kim -- I always get confused
- 9 with the names.
- 10 And they thought that even though there was
- 11 problems with the A Mountain, that there was
- 12 opportunities. And I do see an opportunity here.
- 13 So I would say that, you know -- and I
- 14 want to thank you for putting it on the agenda, because
- 15 I think it shows, really, that these are the same
- 16 concerns as we do in terms of Tucson and wanting to see
- 17 something viable there.
- 18 But the people that really have to be also
- 19 is those people that you trust that put together the
- 20 report, because us telling you we think this and, you
- 21 know, we saw this, we're suspect, because we're
- 22 laypeople, honestly. Okay?
- Our concern is for the neighborhood. We're
- 24 very dedicated to the history of the area, the
- 25 connectivity between Tumamoc, A Mountain, and Tucson's

- 1 birthplace.
- We see possibilities, and we see -- and I
- 3 know that County flood control also wants to push
- 4 forth, and were hoping someone from their department
- 5 would be here or someone representing the County would
- 6 be here to talk about what could be done.
- 7 But it would seem that we all should have a
- 8 second look at this, honestly. And that's what I would
- 9 recommend. And I hope that you would act in that
- 10 direction.
- 11 CHAIRMAN McCUSKER: Raul, Diana, thank you
- 12 very much.
- 13 The reason it's on the agenda is because of
- 14 the challenges we face collectively. I think the risk,
- if we do something abruptly out of context, that it
- 16 could dismantle any future plans.
- 17 Parking is going to be a huge issue
- 18 there. If indeed the City builds the Convento and
- 19 S-Cuk Son and the chapel, where are those visitors
- 20 going to park? And if we forested this and we made it
- 21 five feet higher, it's almost not usable for parking.
- What would be interesting, and I would be
- 23 happy to ask the County, if they put the dirt there and
- 24 we'd like them to take it back, will they pay to remove
- 25 it, because if the cost is the same, we just deferred

- 1 the cost. You know, and maybe there's other kind of
- 2 conversations that we have.
- 3 But I think both of you are kind of saying
- 4 the same thing: In the absence of a plan, none of
- 5 these things make any sense.
- 6 The other thing that's really challenging
- 7 for us, the days of Rio Nuevo funding a park died in
- 8 2010. The reason that we got extended was because the
- 9 investments we're making in retail and the
- 10 opportunities we have to create sales tax.
- 11 Remember, under the new law, I have to go
- 12 to the legislature anytime we advance a project over
- 13 \$500,000.
- 14 And I cannot imagine the scenario, Raul,
- where I'd go to them and say, "We would like to invest
- in a Sonoran desert park, and it has zero return on the
- 17 investment."
- 18 You can make all the ecotourism arguments
- 19 you want, but if you just saw what we did today, these
- 20 are direct dollars returning on investments that we're
- 21 using of your state tax dollars.
- I think there's a way to do some of that.
- 23 I think there's a way to have a park and some retail.
- 24 I think there's portions of the Tucson Origin Heritage
- 25 Park -- we've talked about this -- that could have

- 1 retail components. And then we've got to adjust the
- 2 parking situation.
- I also challenge the County manager if
- 4 collectively all of us couldn't come up with some
- 5 ground-fill fund. The City can't because they're the
- 6 polluters. But Rio Nuevo and the County might have
- 7 access to some federal ground-fill dollars.
- 8 We've talked to Tohono O'Odham about this.
- 9 Nobody wants the land in its toxic condition.
- 10 What Mr. Huckelberry's decision was was not
- 11 anything having to do with the engineering or the
- 12 dredging or what the Santa Cruz looks like, but the
- 13 liability that comes to the County if they put dirt on
- 14 our landfill -- I'm using the collective "our" -- and
- 15 somebody's exposed to methane gas.
- Now, the County is as liable as we are for
- 17 that toxicity. So I think we're all fine kind of
- 18 sitting down and trying to figure something out,
- 19 talking to the County about the timing of all this, if
- 20 we let them store -- use the word store, if they store
- 21 the dirt there, and we don't want it anymore, will they
- 22 remove it if we change our mind, is there a way to do
- 23 something temporarily, is there a way to berm it.
- I agree with them, and it's tragic, its
- 25 current condition. But we are truly, truly stuck.

- But, you know, we wanted to get this in
- 2 front of the Board. If anyone wants to take any
- 3 specific action today, you're certainly allowed to do
- 4 that. You're in a public meeting.
- 5 MR. IRVIN: Raul, I'll just say to you, I
- 6 think some of the components that you guys are
- 7 advancing are probably things that we would probably
- 8 support.
- 9 My concern is probably twofold. First, I
- 10 get very concerned about us doing something where the
- 11 legislature looks at us and says, "You guys are
- 12 done."
- And I'd say something that was a pure
- 14 park would be one that we would be absolutely done.
- 15 And it also, then, precludes us from other types of
- 16 uses.
- 17 And then the dirt that's free, first off,
- 18 it's dirt out of the river bank. You can't build on
- 19 it. It doesn't support anything. It's not like you
- 20 can mix it with something and do something with it.
- It's dirt that when we do something with
- 22 this site, we'll have to haul all that stuff off of
- 23 that site anyway.
- So I'm not really a big supporter of just a
- 25 one-off. If there's a collective idea to come -- and

- 1 you guys could be a part and push this. So I commend
- 2 you for just bringing it to you (verbatim), because we
- 3 look at this acreage all the time and ask ourself what
- 4 could we do with it.
- 5 And we've all said -- and hindsight is
- 6 20/20. The Rio Nuevo Board, way back in the day, would
- 7 have invested that money and remediated that site.
- 8 They would have got at least something to show for it,
- 9 which we don't have now.
- 10 So I support us having continued
- 11 discussions about it. But due to that it's a one-off
- 12 30-acre park won't get my support.
- 13 MR. MAROUEZ: I have a comment.
- 14 CHAIRMAN McCUSKER: Mr. Marquez.
- Thank you, Diana and Raul.
- MR. MARQUEZ: So good news is, Pima County
- 17 is not charging us for any of this if they did put the
- 18 sand or silt on our property. It would be free.
- 19 They would pay off to do the grading plan.
- 20 They would also pay -- I didn't know this, but Pima
- 21 County has a desert plant nursery, so we could actually
- 22 choose low-moisture plants or bushes that could be on
- 23 the site that would not need irrigation.
- I would like to see -- we don't even know
- 25 whether or not it's official or not Pima County wants

- 1 to do this, because there's no one from Pima County in
- 2 the room. I would like to see us --
- 3 MR. IRVIN: John just walked in.
- 4 MALE VOICE: I don't know.
- 5 MR. MARQUEZ: You work in flood control?
- 6 MALE VOICE: That's not my area.
- 7 MR. MARQUEZ: Okay. I would run out
- 8 quick.
- 9 So I would like to see us at least have a
- 10 conversation to find out to see if there is an
- 11 opportunity, or maybe Chuck tells us no.
- 12 I would like to move that we authorize
- 13 myself, Jannie Cox, Fletcher McCusker, to have a
- 14 conversation with leadership at Pima County to find out
- 15 if there are options.
- MR. IRVIN: I don't think you need a motion
- 17 for that. If you want to talk to them, just go talk to
- 18 them.
- MR. MARQUEZ: Okay.
- MR. SHEAFE: You know, one thing, just to
- 21 comment, it's very obvious here that we really don't
- 22 know what we're talking about.
- 23 And this is a big asset. It's a big
- 24 piece of property. We really probably deserve putting
- 25 in a little more time into trying to come up with a

- 1 concept that we can think of in terms of long term that
- 2 might be quite acceptable to the neighborhood, but also
- 3 meet some of the other conflicting goals that we've
- 4 got.
- 5 So as this thing goes forward, I really
- 6 appreciate the fact that it's on the schedule. I think
- 7 we can leave it at that.
- 8 And let's kind of task ourselves with
- 9 getting educated so we learn how -- or figure out what
- 10 we can do that's positive. It's quite an asset.
- 11 CHAIRMAN McCUSKER: We're certainly not
- 12 going to stick it in the drawer. I'll put it on the
- 13 agenda every month if we have a reason to talk about
- 14 it.
- 15 It is concerning to me that County
- 16 engineers have a plan and grading plan and berms, and
- 17 no one's talked to us about that.
- 18 And when I met with the County manager, he
- 19 goes, "No, there's no way we would do that."
- So, you know, there's obviously a lot of
- 21 factions to that. We're like the least political
- 22 people in the room, and, you know, we'll just sit down
- 23 and figure this all out.
- So let's keep talking. We'll try to
- 25 advance it. We'll try and do something -- you know,

- 1 one of the things, I think, for the west side to think
- 2 about, and this is true of any negotiation I've been
- 3 involved with, not everyone is going to like the
- 4 result.
- 5 Everyone is going to be a little bit
- 6 unhappy. And if that's the case, we probably
- 7 accomplished something that otherwise we could not have
- 8 accomplished.
- 9 MR. HILL: Mr. Chairman, we have a motion
- 10 before us, and I'll second that.
- 11 CHAIRMAN McCUSKER: Mr. Marquez made a
- 12 motion to -- he did make a motion for Jannie, Edmund,
- 13 and I to be appointed to continue the conversation
- 14 with the County. You now have a second to that
- 15 motion.
- 16 Any conversations, questions?
- MS. COX: I just want to thank, again,
- 18 Diana and Raul for bringing this forward and being so
- 19 eloquent about your presentation that you had no chance
- 20 to prepare for. It was very, very well done and very
- 21 compelling.
- I'm especially interested in the report you
- 23 said you had about this particular landfill having --
- 24 about a landfill having a 30-year life, that it was
- 25 non- -- became less toxic after 30 years.

- 1 That's something I didn't know. And that
- 2 certainly was not in the report that we got, was it? I
- 3 don't think. So that's --
- 4 CHAIRMAN McCUSKER: I was going to call for
- 5 the question. We have a motion and a second.
- 6 So unless there's further questions, Brandi
- 7 please call the roll.
- 8 MS. HAGA-BLACKMAN: Edmund Marquez?
- 9 MR. MARQUEZ: Aye.
- 10 MS. HAGA-BLACKMAN: Jannie Cox?
- MS. COX: Aye.
- 12 MS. HAGA-BLACKMAN: Chris Sheafe?
- MR. SHEAFE: Aye.
- MS. HAGA-BLACKMAN: Mark Irvin?
- MR. IRVIN: No.
- MS. HAGA-BLACKMAN: Jeff Hill?
- MR. HILL: Aye.
- MS. HAGA-BLACKMAN: Fletcher McCusker?
- 19 CHAIRMAN McCUSKER: I would vote no. But
- 20 the motion is going to pass four to two. So we'll
- 21 appoint the three of us to continue to talk to the west
- 22 side and the County and anyone else that's interested
- 23 in this parcel.
- 24 Thank you for your time and attention.
- MR. HILL: Mr. Chairman, point of order?

- 1 CHAIRMAN McCUSKER: Sure.
- 2 MR. HILL: We often have in situations when
- 3 people come up and testify before a public body, that
- 4 they're supposed to be registered lobbyists. And a lot
- 5 of people don't know that.
- 6 So when they say they represent somebody
- 7 and they haven't registered with the Secretary of
- 8 State, they walked into a felony.
- 9 So I'm urging that if you come before a
- 10 public body, say you're a resident. Don't say you're
- 11 representing such and such a company, particularly if
- 12 they're a legal entity. You can get in a lot of
- 13 trouble for that.
- 14 Counselor, you may (indecipherable)
- 15 eloquent if you would, but that's my recollection.
- MR. COLLINS: No, I think you're right.
- 17 CHAIRMAN McCUSKER: And I see them as
- 18 residents. I think we respect many of the west-side
- 19 residents as residents.
- MS. HADLEY: Thank you for not sending us
- 21 to jail.
- 22 MR. HILL: Let the minutes reflect,
- 23 Mr. Chairman, that they're residents, and it was a slip
- of the tongue that they were representing some
- 25 association.

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1 CHAIRMAN McCUSKER: Mr. Hill, thank you.
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- 2 That's why you're a lifetime member of the Board.
- 3 Sunshine Mile, I think there's no action
- 4 required there. We can table that.
- 5 The next two items, 75 East Broadway and
- 6 the Cushing Street lot, these are County-owned
- 7 properties where we have options to acquire. We're
- 8 still in the process of working through both of
- 9 those.
- 10 And I think, Mr. Collins, you have some
- 11 language that would allow us to maybe get an extension
- of time before we have to execute the option.
- 13 Mr. Collins?
- MR. COLLINS: We've -- with respect to
- 15 75 East Broadway, we have exercised the option. There
- 16 is ongoing negotiation. But I think we're pretty close
- 17 to having ground lease that is agreeable to both the
- 18 District and the County and a sublease that's
- 19 agreeable to the County, the District, and the
- 20 developer.
- We got a little timing question, and I
- 22 believe we've come up with a language for that.
- I don't think you have to take any action
- today on the 75 E. Broadway parcel.
- 25 CHAIRMAN McCUSKER: Okay.

- 1 MR. COLLINS: Cushing Street, there is an
- 2 option agreement that is virtually identical for that
- 3 property sometimes called the Theresa Lee lot. We
- 4 are -- we have asked the County for an extension of the
- 5 option to develop that property.
- 6 That hasn't been finalized yet.
- 7 CHAIRMAN McCUSKER: We would need a motion
- 8 to that effect.
- 9 MR. COLLINS: Correct.
- MR. SHEAFE: So, so moved that we authorize
- 11 counsel to execute paperwork for the extension of our
- 12 option on the Theresa Lee lot.
- 13 CHAIRMAN McCUSKER: And authorize the
- 14 executive --
- MR. SHEAFE: And authorize the executive
- 16 officers to approve it.
- MS. COX: Second.
- 18 MR. IRVIN: Second.
- MR. SHEAFE: You may not have heard it, but
- 20 I started off with "I move."
- 21 CHAIRMAN McCUSKER: All in favor say aye.
- MR. MARQUEZ: Aye.
- MR. SHEAFE: Aye.
- MR. IRVIN: Aye.
- MS. COX: Aye.

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1 MR. HILL: Aye.
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- 2 CHAIRMAN McCUSKER: Any opposed say nay.
- 3 Thank you for that.
- 4 Hilton Hotel, Mr. Collins, anything --
- 5 MR. COLLINS: You have -- Mr. Chairman,
- 6 members of the Board, you have previously authorized
- 7 proceeding forward with this project in accordance
- 8 with a summary that was discussed in executive
- 9 session.
- I, yesterday I believe it was, received
- 11 the draft of the agreement from the hotel. I will
- work with the executive officers as previously
- 13 authorized to finalize that. I don't think you need
- 14 anything else.
- 15 CHAIRMAN McCUSKER: And nothing
- 16 earthshaking there; that's moving along and looks
- 17 good?
- 18 MR. COLLINS: Yes. I've got to bring it
- 19 back to you once we get it finalized, but I would
- 20 expect that to happen at the January meeting.
- 21 There are some key terms that need to be
- 22 resolved, but I'll get that resolved with the executive
- 23 officers.
- MR. SHEAFE: Just to comment, that whole
- 25 area, we're going to look back on that in a few years

- 1 and just be astounded at what has been accomplished.
- 2 And this hotel is stepping into a pot of gold.
- 3 CHAIRMAN McCUSKER: 17, let's do that
- 4 offline.
- 5 Brandi, if you'll just continue to work
- 6 with us, we'll get dates and publish them. We have
- 7 time set aside to call the audience.
- 8 MR. COLLINS: Are you going to establish a
- 9 date, or no?
- 10 CHAIRMAN McCUSKER: No. We're going to do
- 11 that offline. I don't have time to do that.
- 12 And we do have a couple of cards.
- Beryl Baker. Did I pronounce that right?
- 14 MS. BAKER: Thank you for letting me
- 15 speak.
- We grew up in the Menlo Park area, and we
- 17 saw the landfill which you've previously talked about
- 18 be made, and we watched the progression of nature --
- MS. COX: We need your name for the
- 20 record.
- MS. BAKER: Beryl Baker.
- MR. COLLINS: Address, please.
- MS. BAKER: 2723 South Mission.
- MS. COX: Thank you.
- MR. COLLINS: Thank you.

- 1 MS. BAKER: I now live on the other side of
- 2 A Mountain, but I grew up in Menlo Park.
- 3 This is an ill-conceived plan to save money
- 4 for the County, not truly save the wildlife corridor
- 5 which already exists.
- 6 It's like saying all those mine dumpings
- 7 from the Rosemont Mine will save the environment.
- 8 It has taken almost three human generations
- 9 for nature to rehabilitate the landfill with all its
- 10 diversity of life, including microbes and insects, as
- 11 well as many different kinds of plants that exist
- 12 there.
- This wildlife corridor did not just happen
- 14 overnight. Driving heavy equipment on the landfill
- 15 around what trees are pretended to be saved will
- 16 hardpack the soil around the roots, piling dirt around
- 17 the trees that will probably eventually slide down.
- 18 The trunks will eventually smother or kill them.
- 19 Water harvesting put the water around the
- 20 trunks, which might then stand around the trunks and
- 21 may rot them.
- 22 So the only things this plan proposes to
- 23 save the trees actually will be in holes that will kill
- 24 them.
- 25 And then there is the intricate ecosystem

- 1 that has taken decades to establish, making this a
- 2 wildlife corridor so admired by writers who ID
- 3 themselves as Friends of Tucson's Birthplace.
- 4 No matter how great plans look on paper, it
- 5 will take decades again for nature to again heal
- 6 herself in this area, even with a little help from
- 7 humans.
- 8 Why not -- and you've already answered this
- 9 question, actually. If the soil is so good, which
- 10 you've just said it wasn't, and land needs to be raised
- 11 for commercial buildings, instead of put this soil on
- 12 the land northward waiting to be developed, Rio Nuevo
- 13 gets its land raised for free, and the wildlife
- 14 corridor stays what it has become, a refuge for
- 15 wildlife and plants.
- 16 If the river soil is not so good for
- 17 compacting but good for growing, then give it to
- 18 developers who traditionally have stripped off good
- 19 land soil before they build and will resell it for soil
- and make a profit.
- I urge you not to put the dredge on the
- 22 landfill. If the intent is to preserve, secure,
- 23 promote aesthetic natural current plant growth, this
- 24 plan does not do that. This plan destroys. It should
- 25 remain open wildlife space in its current state.

- 1 I would just like to also speak for
- 2 Josephine, who had to leave for family reasons. Some
- 3 of the things she has said to me, she also protests the
- 4 landfill -- covering a landfill with river sand.
- 5 She has suggested returning the land to the
- 6 nature and saving it for spiritual reasons and
- 7 protection of the healed land. She would not like to
- 8 see the destruction this landfill proposal would
- 9 cause.
- 10 And I understand you guys are all about
- 11 money, but open space helps your development, because
- 12 it's contingent or beside all of your development which
- 13 provides the River Park and et cetera.
- 14 So I really strongly urge you to stop
- 15 thinking in terms of this is a terrible thing that we
- 16 have to develop, into this is an amenity that we could
- 17 potentially use to enhance what you're already doing to
- 18 the north.
- 19 Thank you very much, all. I'm an
- 20 environmentalist, a farmer, and I'm a long-time
- 21 resident of the west side.
- 22 CHAIRMAN McCUSKER: Thank you very much.
- I think that's the only one, Brandi,
- 24 right?
- 25 Entertain a motion to adjourn.

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Page 64
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                 MR. IRVIN: So moved.
                 CHAIRMAN McCUSKER: Second, please?
 2
                 MS. COX: Second.
 3
                 CHAIRMAN McCUSKER: All in favor say aye.
 4
                 MR. MARQUEZ: Aye.
 5
 6
                 MR. SHEAFE: Aye.
                 MR. IRVIN: Aye.
7
8
                 MS. COX: Aye.
9
                 MR. HILL: Aye.
                 CHAIRMAN McCUSKER: See you in January.
10
    Happy Holidays. Have a prosperous 2019.
11
                 (The proceedings concluded at 3:20 p.m.)
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Page 65
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                     CERTIFICATE
 2
    STATE OF ARIZONA
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                       : ss.
    COUNTY OF PIMA
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 7
             BE IT KNOWN that I, Bonnie Gray, CR #50669,
    took the foregoing proceedings pursuant to Notice; that
 8
    I was then and there a Certified Reporter in and for
9
    the State of Arizona; and that the transcript is a
10
    full, true, and accurate record of the proceedings.
11
12
             I DO FURTHER CERTIFY the ethical obligations
13
    set forth in ACJA 7-206 (J)(1)(g)(1) and (2) are in
14
    compliance; that I am not a relative or attorney of
    any party, or financially or otherwise interested
15
    in the action.
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17
             WITNESS MY HAND this 26th day of December
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    2018.
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    BONNIE GRAY, RPR Kathy Fink & Associates
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    CERTIFIED REPORTER #50669 No. R1003
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