# In The Matter Of: <br> Rio Nuevo v. <br> Board Meeting 

September 17, 2019

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520/624/8644

| BOARD MEETING <br> Tucson, Arizona <br> September 17, 2019 2:03 p.m. <br> REPORTED BY: |   <br> 1 CHAIRMAN MCCUSKER: okay. We're going to call <br> 2 this meeting to order. We have a quorum. Mr. Irvin's on <br> 3 his way in, Mr. Hill is excused. <br> 4 Jannie, you get to lead the pledge. <br> 5 MS. COX: Okay. <br> 6 (Pledge of Allegiance) <br> 7 CHAIRMAN MCCUSKER: Brandi, please call the <br> 8 roll. <br> 9 MS. HAGA-BLACKMAN: Edmund Marquez. <br> 10 MR. MARQUEZ: Here. <br> 11 MS. HAGA-BLACKMAN: Jannie Cox. <br> 12 MS. COX: Here. <br> 13 MS. HAGA-BLACKMAN: Chris Sheafe. <br> 14 MR. SHEAFE: Here. <br> 15 MS. HAGA-BLACKMAN: Mark Irvin. <br> 16 MR. IRVIN: Here. <br> 17 MS. HAGA-BLACKMAN: Fletcher McCusker. <br> 18 CHAIRMAN McCUSKER: I'm here. <br> 19 Mr. Irvin, welcome to Rio Nuevo. <br> 20 MR. IRVIN: Thanks, man. <br> 21 CHAIRMAN MCCUSKER: You have the transcribed <br> 22 minutes from August 27th. They're verbatim. Unless you <br> 23 have a change or correction, we need a motion to approve. <br> 24 MR. IRVIN: So moved. <br> 25 MR. MARQUEZ: Second. |
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| BOARD MEMBERS PRESENT: <br> Fletcher McCusker, Chair <br> Chris Sheafe, Treasurer <br> Mark Irvin, Secretary <br> Jannie Cox <br> Edmund Marquez <br> ALSO PRESENT: <br> Mark Collins, Board Counsel <br> Brandi Haga-Blackman, Operations Administrator <br> * * * * <br> BE IT REMEMBERED that the meeting of the Board <br> of Directors of the Rio Nuevo Multipurpose Facilities <br> District was held at the Tucson Community Center, in the <br> City of Tucson, State of Arizona, before THOMAS A. <br> WOPPERT, RPR, Certified Reporter No. 50476, on the 17th <br> day of September 2019, commencing at the hour of 2:03 p.m. | CHAIRMAN MCCUSKER: All in favor say aye. <br> (Motion made, seconded and passed unanimously) <br> CHAIRMAN MCCUSKER: That was approved <br> unanimously. <br> This is the time we set aside for executive <br> session. I need a motion to recess. <br> MR. IRVIN: So moved. <br> MR. MARQUEZ: Second. <br> CHAIRMAN MCCUSKER: All in favor say aye. <br> (Motion made, seconded and passed unanimously) <br> CHAIRMAN MCCUSKER: okay. We'll be back in <br> about 42 minutes. <br> (Recess) <br> CHAIRMAN MCCUSKER: okay. I would entertain a <br> motion to reconvene. <br> MR. IRVIN: So moved. <br> CHAIRMAN MCCUSKER: Second, please. <br> MR. MARQUEZ: Second. <br> CHAIRMAN MCCUSKER: All in favor say aye. <br> (Motion made, seconded and passed unanimously) <br> CHAIRMAN McCUSKER: Thank you for hanging <br> around. <br> A couple of comments from me, and then we'll <br> move into what's a pretty busy and very important agenda. <br> If you're watching our website, I'd like to |

direct you to a couple of important things that have been posted recently, one of them today. You've heard us talk about and approve the so-called Congress Street Activation Plan. You may remember we budgeted $\$ 1.5$ million as incentive packages for tenants, developers, prospects 6 along Congress. The application for those funds is now on the website, so you can go to it, encourage your friends to go to it, follow a pretty simple form to express your
intent and interest and what you would need from us, and then we're going to look at those individually and collectively over the next few weeks. And hopefully we can launch a lot of that simultaneously.

If you're a contractor, large or small,
watching our website, the RFQ for the TCC project is out.
Mr. Collins, I think the deadline is
September 26th.
MR. COLLINS: I believe, yes.
CHAIRMAN MCCUSKER: So if you're interested in
the Tucson Convention Center project, our intention is to hire one CM at risk for the entire project. So that's a 65 million-dollar project and the RFQ is also posted on our website.

Dan, let's launch your financial report.
MR. MEYERS: Dan Meyers, the CFO of Rio Nuevo.
As of August 31st, we had about $\$ 8.2$ million in

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cash and we project to have a 3.6 million surplus between -- for a year out bringing it to a total of 11.8 million. You can see the ever growing list of commitments at the bottom of the page. It equals about 10.7 million. The last four lines of that show what's going on at the TCC campus.
A couple items are broken out for the parking garages and the TCC ice plant, they're both in progress, leaving about 55 million for other projects. And the last line backs out 65 million, which is the loan proceeds we've got to set aside for that particular project, so that shows a surplus of about 1.1 million as we sit here today.

CHAIRMAN MCCUSKER: Dan, what's the status of reimbursing ourselves for the ice plant? Because we were going to --

MR. MEYERS: Yeah. I've just been speaking with Compass Bank today and they've got $\$ 70$ million in an account. And we have to request that money from Bank of Oklahoma, they're the trustee, so they have to put a process in place to get that money back to us, so we're working on it starting an hour ago.

CHAIRMAN MCCUSKER: So that 3.398 would come back above the line then, right? It would go into unrestricted cash? her.

MR. MEYERS: Well, that's down there -CHAIRMAN McCUSKER: Kind of --
MR. MEYERS: Yeah. We've not spent -- we've got a 3.4 million dollar budget. We've only spent $\$ 1,800$ so far, but I think we've got $\$ 2.2$ million in your stack of checks to sign, which is going to go out and turn around and come back, so we're trying to get that expedited.

The TIF collection for June was 1.2 million, which is below the 1.3 we have in our budget. However, we've got a significant big box store. For three months we've not collected from them. It's an internal issue with them and the state of Arizona is in the process of getting that rectified, so I'd expect that to be fixed hopefully within the next 30 days or so. We're keeping an eye on that.

On a sad note, our contact with city of Tucson, Rhonda Belaboo (ph), passed away a couple weeks ago and she had been such an asset to our help. She's stepped up many times when I didn't know she was doing things, collecting from some of our merchants. And we're really going to miss her, but there's somebody in her place now Brandi and I are going to meet with and the state of Arizona seems to be stepping up as well, so I think we've still got some really good contacts to help us out. But

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anyways, Rhonda has been terrific and we're going to miss
Let's see. Our audit is ongoing tomorrow. I guess Thursday we're going to have our final field work done. Fletcher and I are going to meet with our monitors o talk about the project and things like that. That job seems to have gotten less involving with numbers and more involving footnotes. I mean, this audit report just keeps growing in size, but we've got so many projects going on and they make sure we get everything properly disclosed so we can have yet another clean opinion.

I think that's pretty much it for now. If anybody has any particular questions --

CHAIRMAN MCCUSKER: The outdoor ice rink, have we funded that? I think I saw something from the city. MR. MEYERS: Yeah. There's a pretty hefty stack of checks for you to sign this afternoon.

CHAIRMAN MCCUSKER: Any questions for Dan?
(No oral response)
CHAIRMAN MCCUSKER: Thank you. MR. MEYERS: Thank you.
CHAIRMAN MCCUSKER: Item number seven, 75 East
Broadway, you know, I think everyone knows we're a little stymied with this project. Based upon recent
correspondence with JE Dunn, we authorized a letter in
executive session. I'll entertain a motion from the board.

3 authorize counsel to proceed with the letter as instructed in executive session.

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MR. MARQUEZ: Second.
CHAIRMAN MCCUSKER: All those in this favor say
aye.
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    (Motion made, seconded and passed unanimously)
    CHAIRMAN MCCUSKER: Mr. Collins, keep us
    posted, obviously.
    TCC, so we've talked a little bit about the
    status there. Obviously you can see activity from the
    Doubletree Hotel. We have launched the parking structure
    on the east parking lot. We closed on the bank loan a few
    weeks ago and we're ready to move forward. We're in the
    process of selecting a CM at risk and we've received a
    proposal at our request from Swaim to serve as the project
    manager once again for the TCC project. That would allow
    other architectural firms to actually bid on the design
    work.
    So you have our proposal. I don't know if you want -- Phil's here if we want to ask any questions of Mr. Swaim or Mr. Collins.
(No oral response)
Collins.

My thinking is that you ought to just let Phil explain what -- the general terms of what I discussed with you on this, and then you might consider a motion, so --

MR. SWAIM: Good afternoon. Phil Swaim, Swaim Associates Architects, 7350 East Speedway.

I'm certainly excited to be here, a lot of
things going on at the TCC as you mentioned. At the
hotel, there was even an interesting -- some enthusiasm
this morning. They found some bones, but one of the
benefits of being nextdoor to TPD is they did a quick
forensic check and they were animal bones, dog bones, so
all systems are go, but -- so we're very excited to have
the opportunity to be able to help manage and be good
stewards of the 65 million dollar effort for project dollars going forward here at the TCC.

As you said, we have our project management proposal to you for your approval so we can get rolling to manage this project over the next -- over the next three years, three to four years really.

As you said, we're also pleased -- we have a proposal in from GLHN Architects \& Engineers to take the

1 lead on the renovation here of the exhibition halls, ballroom and meeting rooms. GLHN has provided the mechanical/electrical engineering for us in the past for the arena renovation and for Tucson Roadrunners, and they also have an architectural division in their firm.
They're actually -- I think they've been around Tucson for 57 years now, even more than -- longer than Swaim, so we're not the old guys on the block. They are actually the oldest firm in town to have both architectural and engineering, so we thought that that was a very logical transition for them to be able to come on and partner and be able to be efficient to be able to get this work done.

And it's -- our first priority is wanting to get our ex halls, ballroom and meeting rooms going so when the hotels are compete, we have an operating -- an operating convention center. We've also been meeting with SMG and Visit Tucson to be able to get their priorities so we can -- their -- their marketing and know how to be able to show off what we're going to end up with here in a year and a half so.

So we're hoping to be able to get them started, that's really kind of the critical path, to be able to have that design work going so, when we get our contractor on board sometime in October, we'll really be able to start organizing and planning and getting that work

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scheduled.
CHAIRMAN MCCUSKER: Mr. Collins, I don't think we've seen anything specifically from GLHN, have we?

MR. COLLINS: Well --
CHAIRMAN MCCUSKER: And talk about the process
going forward in terms of, you know, if we approve Swaim as the project manager, are they hiring the architects?

MR. COLLINS: They --
CHAIRMAN MCCUSKER: You know, do we need to even be involved in the approval of that or -- talk about the process.

MR. COLLINS: Well, you -- assuming you hire Swaim as the project manager, within the scope of their work would be recommendations to you on who they think ought to be working on particular projects. Swaim knows a lot about TCC and can suggest, but you folks have to be the ones that direct and approve agreements.

There shouldn't be a problem doing this. Phil has already talked to you about GLHN, that's the beginning one, so that's what we're going to do throughout --

CHAIRMAN MCCUSKER: Typically we would appreciate the economics of that assignment before we approved it, so, you know, did that come with a proposed scope or rates or, you know --

MR. COLLINS: Well, I have one. I can't speak
specifically about it because of e-session items, but we have a proposal. So -- the agreement is going to have to be negotiated, so if you want today, you could do two things. You could hire Phil as the -- and his firm as the project manager, and then you could decide whether you wanted to accept his recommendation for GLHN as the design professional for the meeting rooms.
8 CHAIRMAN MCCUSKER: Subject to the economics?
9 MR. COLLINS: Subject to working out the terms of the deal.

CHAIRMAN MCCUSKER: Any questions for Mr. Collins or Mr. Swaim?

MR. IRVIN: Phil, what's your timing relative to keeping this mentally on schedule with what we've talked with you about? I mean, how much time do we have to analyze GLHN?

And I guess my other question might be who else have we considered for that scope of work. I mean, I appreciate we've got you involved because of your expertise and understanding, but I also want to ensure that we have an opportunity for other architects, if they're qualified, to be able to participate in this project, so talk me through that.

MR.SWAIM: The timeframe on the convention center work itself, we're -- our goal is to be able to

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have that basic work done by the end of 2020, so that's spending the next 6 to $\$ 7$ million in about a year and three months or so, a year and four months, so there's a lot of design work to be done. And just to be able to get that scheduled around existing events and things at the TCC will take every bit of that time, so we're eager to try and get them started.

A couple things to help clarify. One is that what we've been doing is anticipating utilizing design firms that are on the city open end contracts, so you have the ability to be able to direct select those without doing a full-blown RFP process. Through the budgeting that we've done to date, we've ensured that -- we've anticipated what fees would be associated with which division of work and GLHN's fees fall well within that number to date, so we're comfortable from the financial standpoint.

What we're anticipating moving forward is other -- certainly at least two other firms to be able to come in and join on the work. Logan Simpson is a landscape architecture and also historic preservation firm that we would -- that we've been talking to about the possibility of leading the effort on the Eckbo Plaza restoration and landscape work, so that work would want to believe able to start fairly soon because we want to get

1 the upper plaza done also along Church Avenue within that same year and four month timeframe. And then we're looking -- we're anticipating at least one, if not two, other firms to be involved with the music hall and Leo Rich renovation as well.

So that's kind of the plan. And we certainly have -- we'd be able to be able to talk with you about that in some detail ahead of time. If you'd like to
actually interview these firms, I think they would welcome that opportunity.

MR. IRVIN: In your mind, are there any firms that are not on that call list that we are -- we want to talk to but can't because of that strategy?

MR. SWAIM: I don't think so at this point. I mean, there are some other great in firms in town, but I think the top firms are on the city on-call list, so we feel like we're pretty confident that we've got some options there to be able to pull from, and they currently have the workload and experience and that sort of thing to be able to do what we need to do.

MR. IRVIN: You didn't touch on the symphony lot parking garage. What are you thinking -- who kind of comes to mind with that with you right now?

MR.SWAIM: There's a firm that's celebrating their 50th anniversary this year, Swaim Associates, that I

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think has done some preliminary work, and so we'd like to be able to proceed with that one.

MR. IRVIN: Okay.
MR. SWAIM: But otherwise, we're excited about bringing on at least three other firms to be able to team with and help spread the effort that allows us to focus on managing the overall project.

MR. IRVIN: Has there been any opportunity or any further reach out to Garrett Eckbo's former partner? Any discussions with that?

MR. SWAIM: My understanding -- and actually Michael Becherer probably knows a little bit more than that, but my understanding is that that gentleman actually worked -- he was not around when Garrett Eckbo was around, and so it's not as strong a connection as we had hoped. We originally had anticipated inviting him out this October during Modernism Week and it didn't seem that that was going to be the priority to be able to somehow utilize him as part of that process.

MR. IRVIN: His engagement in that project was not to the extent that we thought it was initially?

MR. SWAIM: That's my understanding. That's correct.

CHAIRMAN MCCUSKER: It seems like we should get
25 you hired first, if that's our intention, then I'd like
talk to talk some more about GLHN, so I would entertain a motion on using Swaim as our project manager.
sign such documents after they've been accepted.
7 MR. MARQUEZ: Second.
8 CHAIRMAN MCCUSKER: Any further discussion,
conversation?
Brandi, call the --
MR. MARQUEZ: I have a question.
CHAIRMAN MCCUSKER: Mr. Marquez.
MR. MARQUEZ: Yes. So Swaim is going to be the
project manager for the TCC, but Swaim is going to be
doing the architectural work for the parking garage and
the symphony lot, so basically project managing yourself?
CHAIRMAN MCCUSKER: Phil?
MR. SWAIM: Phil Swaim, Swaim Associates
Architects again.
Yes, that is the case. And actually architects
typically in our contracts, we are the owner's agent, and
so we actually play that project management role in a
typical effort in what we do anyway, so we don't see that
necessarily being a conflict. It's just we have both
levels of responsibility there. So I think just -- which
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allows us to provide the continuity between the different projects, so --
CHAIRMAN MCCUSKER: In all fairness, Mr. Marquez, I don't think we've approved that yet, so I think as any recommendation you would make, that would eventually come to -- to us with a proposal or recommendation and the economics.

So we have a motion and a second. Any other questions?
(No oral response)
CHAIRMAN MCCUSKER: Brandi, call the roll. MS. HAGA-BLACKMAN: Edmund Marquez.
MR. MARQUEZ: Aye.
MS. HAGA-BLACKMAN: Jannie Cox. MS. COX: Aye.
MS. HAGA-BLACKMAN: Chris Sheafe.
MR. SHEAFE: Aye.
MS. HAGA-BLACKMAN: Mark Irvin.
MR. IRVIN: Aye.
MS. HAGA-BLACKMAN: Fletcher McCusker.
CHAIRMAN McCUSKER: Aye.
Phil, thank you for all your work over the years and continued success.

So let me finish the GLHN conversation. Did 25 you have -- do you have the budget? Do you know the
economics? Is it a capped rate? Is it an hourly rate? Mr. Collins, am I in my agenda still?
MR. COLLINS: You're still in your agenda, Mr. Chairman.

CHAIRMAN MCCUSKER: All right.
MR. SWAIM: It is a -- it's a fixed fee based upon the scope that we've been working with the city and SMG and you on for the last three or four years, so the -what they've done -- we've -- we've walked through the site with them.

They have -- they have detailed proposals within themselves analyzing from an hourly standpoint, but also, based upon what Michael and I had done in estimating where those fees should land based upon the construction cost, they are well within that. It actually gives us some contingency.

They include in there a proposal -- some allowances for structural engineering as we're replacing all the air walls. They have some allowances in there as well for AV and IT consultants. We're not sure if we need to utilize those as we implement the wi-fi and digital sign system. I think you're aware we're still working with the city to determine what's the best way to implement that. But even with those allowances in place, they're within the project budget, the allowance for fees.

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And that's really our plan, is to be able to track each one of these projects and ensure that we keep each one of these line items within the tracks of what's been budgeted.

CHAIRMAN MCCUSKER: And what is that number?
MR. SWAIM: The -- the total that we had budgeted was about 486,000 . Their basic service is about 446,000 . They've got about another 45,000 in -- in allowances that could be utilized if necessary.

CHAIRMAN MCCUSKER: 1 think where I'm going with this is now that you're official project manager and can make such a recommendation, I believe we're properly agendized, but if you wanted to recommend them as the architect and recommend that fee, we could approve it today if we so chose.

Mr. Collins?
MR. COLLINS: I concur, Mr. Chairman.
CHAIRMAN MCCUSKER: Your first official act.
MR. SWAIM: I would like to recommend that we hire GLHN Architects and Engineers based upon their September 16, 2019, proposal to move forward as being the architect of record for the design work for the exhibition halls, ballrooms and meeting rooms at the TCC.

MS. COX: So moved.
MR. MARQUEZ: Second.

| 1 | CHAIRMAN MCCUSKER: Any other conversation or |
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| 1 | questions? |
| 3 | (No oral response) |
| 4 | CHAIRMAN MCCUSKER: Brandi -- |
| 5 | MR. SHEAFE: Do you want authorize the |
| 6 | executive officers to sign anything that's needed to be |
| 7 | signed? |
| 8 | CHAIRMAN MCCUSKER: Jannie would have to amend |
| 9 | her motion. |
| 10 | MS. COX: Yeah, that's fine; that then to |
| 11 | authorize the executive officers to review and sign the |
| 12 | documents. |
| 13 | MR. MARQUEZ: Second. |
| 14 | CHAIRMAN MCCUSKER: okay. so we have a motion |
| 15 | and a second to hire and allow the executive officers to |
| 16 | finalize the negotiations with GLHN. |
| 17 | Brandi, call the roll. |
| 18 | MS. HAGA-BLACKMAN: Edmund Marquez. |
| 19 | MR. MARQUEZ: Aye. |
| 20 | MS. HAGA-BLACKMAN: Jannie Cox. |
| 21 | MS. COX: Aye. |
| 22 | MS. HAGA-BLACKMAN: Chris Sheafe. |
| 23 | MR. SHEAFE: Aye. |
| 24 | MS. HAGA-BLACKMAN: Mark Irvin. |
| 25 | MR. IRVIN: Aye. |

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1 MS. HAGA-BLACKMAN: Fletcher McCusker. CHAIRMAN McCUSKER: Aye.
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about where we are in the process, the timing of where we
are with the city and the RTA, and then we have the great
opportunity today to entertain a proposal from Rocco's to
be the first anchor tenant in our new Sunshine Mile
project.

So, Michael, do you want to give us the status?
MR. BECHERER: Michael Becherer with Swaim Associates.

So, as you know, there's several pieces to the
22 Sunshine Mile project that are ongoing simultaneously.
23 The first one I'll talk about is the urban overlay
24 district. So rather than creating three separate planned 25 area developments for each of the three blocks that the
district is acquiring, we have made the decision to do an overlay district for the full two miles of the Sunshine Mile in order to spur economic redevelopment for the entire two miles, which ultimately the full two miles is in the district, which will generate additional tax revenue.

Where we are in that process, we had a pretty intense summer of doing public outreach. Project for Public Spaces came into town twice. We had three to four days of public meetings and workshops, got a lot of great information. Basically everybody is in support of us doing something, and now we are in the process of writing out what that something is.

So we're working with Lazarus Silvyn and the banks. They are currently drafting the first -- or writing the first draft of the overlay. And we anticipate having that to our team next week to really fine tune it and then be able to submit that draft to PDSD and start working with them on revisions in October. So that is moving forward. Our intent is still to try to have the overlay to mayor and council and approved probably sometime second quarter of next year, is the intent right now.

More specifically with the three blocks, probably the most activity we've seen is on the Bungalow

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block, so the district is acquiring the seven houses and we are in the process of moving those. The construction fence has gone up. There have been demolition activities on site because we needed to remove all of the accessory structures and landscaping from behind the buildings.

The first week of October, the building mover will be on site and begin moving those buildings to the back of each lot. And that will get them out of the way of the road as the widening project progresses later this year. So that's currently on schedule and on budget.

We have one GMP left to get from the contractor, which would be the cost to build the foundations and set the buildings back down. But so far, the costs have been tracking with the estimates that I had given to the district earlier this year.

As far as the -- the Friedman block and the Solot block, we are working with Brandi and with the district to try to clean up some of those buildings. They've kind of taken a beating lately. We've had some complaints from neighbors about homeless -- having some people living behind the buildings and some copper theft, so we have a proposal from Kittle Construction to go through, take off some of the low awnings off the back of the buildings to prevent people from getting on the roofs and then cleaning up the storefronts, doing some painting
and repair work because they are looking pretty bad. I mean, really, if they're going to be sitting there for a 3 little while, we should probably invest a little money and make sure they look as good as they can.
5 CHAIRMAN MCCUSKER: How much is that proposal?
6 MR. BECHERER: That's \$54,000.
7 CHAIRMAN MCCUSKER: That's something we need to do today.

Go ahead.
MR. BECHERER: And then the other thing I want to make sure that the district knows about is there's a couple of public outreach events coming up. So one of my other roles in the committee is I'm the president elect of the American Institute of Architects chapter, the local chapter. We typically do a tour every year whether a home tour or some type of architecture tour, so this year we are doing an inside the Sunshine Mile tour. So between the Friedman block and the Solot block, we're going to open up about 25 to 30 of the storefronts on October 5th, the afternoon of October 5th, from 2:00 to 5:00.

We've got a team from our board working on that. That includes Elaine Becherer, Alice Templeton and Jim Webstick (ph). We've also been coordinating with the Tucson Preservation Foundation. They have their Modernism Week following that tour, so we've been cross-promoting

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their events with our events to try to really generate a lot of interest.

And to date, you know, there's a lot of excitement about people being able to see kind of what those buildings are and the condition they're in and understand the idea for the future of it, so what we're going to do is put some displays in all of the storefronts to talk about the architects. There's five architects that we know of from the mid-century, so we'll have information on them.

We'll have some information on the overlay district itself to talk about what Rio Nuevo is doing, talk about the future of the Sunshine Mile and really promote what's happening and start to generate a lot more excitement about what we're doing and what this is going to be in the future.

One of the reasons I really felt like we needed to do this tour is during the public outreach that we did this summer, oftentimes I would have people come up and say, you know, we just need to tear all that junk down. And I think if you get people to slow down and really look at those buildings, there's -- some of those buildings are intact from the '60s.

The Friedman-Jobusch office is in the middle of the Friedman block and it is basically a time capsule

1 inside and out. And the Friedman-Jobusch architecture firm designed about 60 percent of the buildings in that area and a lot of other buildings around town, so they're a significant firm that Bob Swaim and I think Phil Swaim went through their office as well, so it's a pretty significant firm, so really start to highlight the history, make sure people understand why this is important and why the district feels we need to save these buildings.

As part of that, the Tucson Preservation Foundation will be having a presence there. They have a -- we're doing a HABS drawing competition with them, so we have people submitting drawings where they're documenting historic buildings. They'll all be submitted to the Library of Congress as a permanent record of mid-century architecture in Tucson and we'll choose one winner and award them a prize.

So those are the two main events that we have going on.

CHAIRMAN MCCUSKER: Mr. Irvin.
MR. IRVIN: So first thank you, Michael.
Probably my only concern in your comments is the monies that would be spent on the Donut Hole block -excuse me, on the building there. You know, we're getting ready to go no tenants in that building and I just -- you

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know, all the buildings up and down the Broadway corridor that we're responsible for are in a state of redevelopment, obviously, and they all look horrible and they're not going to look any better until we rehab them. I'm just concerned about us spending $\$ 50,000$ on a building that we're not going to be doing anything with. I'm just wondering if it's our best use of money given that it's going to be dark for a while.

MR. BECHERER: Sure. So the $\$ 54,000$ is for the entire two blocks, which is about 45 buildings. The Donut Hole building itself, just because of the scale of it, we're doing very little work on that building. There's one panel that signage used to be on that we're going to patch and just paint that one panel, so really --

MR. IRVIN: I didn't understand that was across the whole block.

MR. BECHERER: The full block.
MR. IRVIN: I'm good. Thanks.
CHAIRMAN MCCUSKER: we would need to take some action specifically to approve that proposal. We'll do that here in a minute.

Any questions for Mike? (No oral response).
CHAIRMAN MCCUSKER: okay. Walk us back through 25 the proposal specifically so we get a motion to approve. 2 Kittle Construction. It's \$54,133. This includes the 3 removal of the existing signs, fences, sheds and carports, cleaning up all the kind of junk that's accumulated on the buildings, it's patch and repair and caulking of the fronts of the buildings only, so we're not panning all the way around. We're just getting the streetscape of the buildings --
CHAIRMAN MCCUSKER: And that's the Friedman
block, what we call the Donut Hole block, and the Solot
block?
MR. BECHERER: Yes, sir.
MR. IRVIN: I'd like to make a motion we move
forward with that after having gone through these
buildings in the past before we even got this far. And
looking at the transients and some of the drug use and
some of the things there, it's money well spent.
CHAIRMAN MCCUSKER: All right. I have a motion
to approve. I'll need second, please.
MS. COX: Second.
CHAIRMAN MCCUSKER: Motion and a second. Any
other conversation?
(No oral response)
CHAIRMAN MCCUSKER: Brandi, call the roll.
MS. HAGA-BLACKMAN: Edmund Marquez.

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MR. MARQUEZ: Aye.
MS. HAGA-BLACKMAN: Jannie Cox.
MS. COX: Aye.
MS. HAGA-BLACKMAN: Chris Sheafe.
MR. SHEAFE: Aye.
MS. HAGA-BLACKMAN: Mark Irvin.
MR. IRVIN: Aye.
MS. HAGA-BLACKMAN: Fletcher McCusker. CHAIRMAN McCUSKER: Aye.
MS. COX: Mr. Chairman, I would just like to say to Michael I think this is really great to activate some of that -- those properties now, bring attention to the properties. And I fully support -- I think $\$ 54,000$, although Edmund doesn't agree, is really a great price to just give them a little bit of a facelift and maybe with this activity in September -- or beginning of October and mid-October that maybe some others will be enticed to -to have activities during this construction time, too.

And I think it's a really good move in terms of Rocco's. If we're going to bring Rocco's into that building to the far east, then I think the whole thing ties together and I think makes a lot of sense. Thank you.

MR. BECHERER: Absolutely. There's a lot of things happening simultaneously that I think creates this
energy.
CHAIRMAN MCCUSKER: Talk a little about the roadway timing. Do you know kind of when it's going to start? It's been delayed now I understand.

MR. BECHERER: It's been delayed some. The work you see going on right now is utility relocation, so TEP is moving the poles on the south side of the road. Once they move the poles, they'll bring the linemen through to move the wires. My understanding is that pushes things out far enough where TDOT is considering waiting until after the first of the year to really start the construction on the roadway just so they don't impact Broadway during the holiday season as much. So that helps us with the bungalows. It really aligns all the schedules so we will have the bungalows out of the way in time.

MR. MARQUEZ: Mr. Chairman.
CHAIRMAN MCCUSKER: Mr. Marquez.
MR. MARQUEZ: With the effort here locally for Tucson being more attractive at incubating companies and, you know, obviously we're trying to keep the students from leaving the $U$ of A once they graduate, $I$ love the idea of pop-up businesses throughout the Friedman and Solot block. I'd love to see us work more on that.

MR. BECHERER: And we can. It's going to be a little challenging until the overlay is finished. What

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tends to happen without the overlay is, if you have -basically you have to meet the parking requirements under the Unified Development Code and a lot of those buildings won't be able to.

The other issue people have is a change of use, so if one of those buildings used to be, you know, a commercial nail salon and somebody wants to put a restaurant in the there, again, the parking requirements are so much higher, they probably can't meet that until we get the overlay in place. And that will help us solve all of those issues so we can make a change of use much easier and take advantage of shared parking opportunities and other things.

MR. SHEAFE: You know, wherever you go in a walking environment, the only way that you can support a lot of retail is have residential walkable to the region, and that has been -- that lesson's been proven over and over and over again.

Now, in the overlay zone, are you emphasizing enough height that you're able to pair up a very large addition of residential which can then access the nodes of retail that is really going to be supported in the main by people who can walk to it and be part of it?

MR. BECHERER: Absolutely. We've been looking at off of Broadway, basically the properties that are
maybe one property line back that are in anything other than an R zone, a residential zone, and looking at those for opportunities to create higher density residential areas.

5 east of Safeway is an I-1 zone, which while it allows height, it does not allow any residential use in an I zone, so with the overlay, we can change that to allow residential use in the I zone and be able to provide opportunity for higher density residential.

There's also some opportunities on Park Avenue both north and south of Broadway as well where we think we can create some incentive for higher residential uses, higher density residential uses.

But you're actually right. Enough residential density, that's what we really need to support these businesses and overcome some of the challenges we've been seeing.

CHAIRMAN MCCUSKER: And, again, when do we think we'll physically move the bungalows?

MR. BECHERER: They will start moving the first one the first week of October.

CHAIRMAN MCCUSKER: And we're going to put up a web cam so when they disintegrate, we'll --

MR. BECHERER: It will all be on camera.

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 this. This is a very simple move. We're simply moving the buildings straight back and then bringing it back forward instead and set it down on the foundation, so --CHAIRMAN MCCUSKER: And you're not worried? MR. BECHERER: I'm not worried based on -- so it's funny. Everyone tells the story about the house that got dropped on Campbell, the Joeslers they were moving.
The company we hired was the company that was hired to move the second Joesler that was successfully moved, so --

CHAIRMAN MCCUSKER: Okay.
MR. BECHERER: -- I have some confidence we'll be okay.

CHAIRMAN MCCUSKER: Michael, thanks.
MR. BECHERER: Thank you.
CHAIRMAN MCCUSKER: Rocco, come on up.
Let me give you a little background about this. Shortly after we announce the Sunshine Mile project, we were approached by Rocco, who, of course, runs an iconic pizza restaurant on Broadway already, so he's already on the Sunshine Mile. He's spent a lot of time, energy, his own money to really look at these vacated properties with the idea that he would like to expand his restaurant and venue, and we're now going to hear a proposal specifically to do that.

MR. DIGRAZIA: Yeah. I've been on the Sunshine
in Tucson for almost 20 years now. We even won best in Tucson in Tucson Lifestyle a couple years ago.

So we've been slowly growing and kind of outgrowing our spot consistently until $20--$ what was it, 2014 we went viral because we had a sign opposing SB 1062, and since then, we've kind of had international fame. We've been pretty much knocking the doors down trying to get in business.

We were on Diners, Drive-ins and Dives, the food network show, as of last year. Now we're on syndication, so every time that airs, we've got lines out the door. Our regulars, they just don't come anymore. You know, nobody goes there anymore. It's too hot.

So we've been shopping around. I shopped around with Bob Davis for a new spot for about two years now and we -- we heard that Sunshine Mile's probably going to be redeveloped by Rio Nuevo, specifically some of the remnant properties that people are moving out of at Solot Plaza and points west. And we started looking around and Solot Plaza is, I think, a great fit for us, and specifically the old Bruce's Lock Shop, which is on the east side of it. It's about a 6,030 square foot spot, which is about just over three times bigger than our current 1,400 .

CHAIRMAN MCCUSKER: And only two doors down

1 from you really.


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I can't sit more than six or seven people together right now, and so I can't even do a birthday party hardly, you know, so we are very interested. It has a kitchen over twice as big as our kitchen. There's a bar area in the upper left-hand side that's -- it will able to be closed off from the rest of the dining area, so we can stay another hour or two late with just a neighborhood bar, which the neighborhood really doesn't have at this time.

And also I'm big enough to do some catering, which I can do, and, you know, weddings, funerals, whatever you need. There's the demand. I just can't fulfill it. I get food delivery six days a week, and by
the end of the day, it's gone. I've got to get another
truck in there, so I was looking forward to getting
something this size implemented and I know I can fill it with customers.

CHAIRMAN MCCUSKER: Do you want to introduce Wayne while he's --

MR. DIGRAZIA: Yeah, let's get Wayne Swan up here. He's been behind me the whole time.

MR. SWAN: Thank you, Rocco.
Yeah, this is an exciting project for all of
us.
CHAIRMAN MCCUSKER: Name and firm.
THE WITNESS: Yeah. Wayne Swan, Intertech

| 1 | MR. DIGRAZIA: We're doing almost $\$ 2$ million |
| :--- | :---: |
| 2 | out of 1,440 square feet. |
| $\mathbf{3}$ | CHAIRMAN MCCUSKER: That's unbelievable. |
| 4 | MR. DIGRAZIA: That's all right. |
| 5 | CHAIRMAN MCCUSKER: Yeah, that's unbelievable. |
| 6 | You've set a high bar for all our other restaurant |
| 7 | patrons. And you believe you can triple that in two or |
| 8 | three years out? |
| 9 | MR. DIGRAZIA: I think we -- you know, let's |
| 10 | hope it can happen, but I think eventually yes, not a |
| 11 | problem, yeah. |
| 12 | CHAIRMAN MCCUSKER: so what we've talked to |
| 13 | Rocco about is kind of our traditional GPLET, so we would |
| 14 | consider investing a half a million bucks in the |
| 15 | renovation. We would enter into a government lease with |
| 16 | Rocco. He would have some option to buy the property down |
| 17 | the road. We haven't really talked specifically about |
| 18 | lease rates or terms. We wanted to basically get the |
| 19 | board's temperature taken on this project. |
| 20 | This would be the first project in the Sunshine |
| 21 | Mile, so it is precedent setting. I think the numbers |
| 22 | speak for themselves, so I'm very bullish on this project. |
| 23 | I'd like to find some way to move forward with Rocco on |
| 24 | Solot Plaza. |
| 25 | MR. IRVIN: Rocco, what's your current rent |

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structure where you are now? What are you guys paying on a foot basis?

MR. DIGRAZIA: I'm paying, I think, 2,600 bucks a month month to month, so I can move tomorrow if I want to. cost, so right now I --

MR. IRVIN: It's a triple net structure.
MR. DIGRAZIA: Yeah. I'm taking care of everything now.

CHAIRMAN MCCUSKER: Mr. Marquez.
MR. MARQUEZ: In regard to the cash flow, what's your concern timing-wise strategically with the widening of Broadway and your business, just traffic flow?

MR. DIGRAZIA: That's a good question. You know, right now we're at about peak business, so I'm fully cognizant that we're going to probably lose probably 20, 30 percent of our business at our current location as the road widening commences and the cones go up.

The reason I've built my business to this point is so that I can survive something like that. You know, we don't have to staff as hard as we can to be able to pay our bills. That's not as big a deal as it might be for
some other places. But -- and I'm perfectly willing to weather the storm if we can get to something down the road. And I want to stay in the area despite the drawbacks that the construction's going to -- to incur.

CHAIRMAN MCCUSKER: You might be able to onswer his, Swaim might be able to help us, but if we get you in here right away, is this a six-month project, is this a nine-month? Kind of how long do you think the renovations would take?

MR. SWAN: I think it's a solid six-month project. It might be as much as seven -- six to seven months. The situation is getting some of the infrastructure in place and also, you know, getting our permits in place as well. We -- we are a change of use situation, too, so we're going to be working with the city to get that driven in, too.

MR. IRVIN: That will all be taken care of with the overlay.

MR. SWAN: You know, the work -- the work is pretty extensive, ceilings, air-conditioning, utilities, gas service --

CHAIRMAN MCCUSKER: Kitchen. MR. SWAN: -- so there's quite a bit. CHAIRMAN MCCUSKER: Kitchen. MR. SWAN: And kitchen. The kitchen, we've got

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a kitchen consultant. He's done a pretty nice job. Rocco's worked with -- the kitchen was great and we actually -- you know, if we had the kitchen today, he could be able to really produce.

MR. DIGRAZIA: Right. Absolutely.
CHAIRMAN MCCUSKER: Mr. Irvin.
MR. IRVIN: So, Rocco, I just want to say
thanks for being patient because I know we've been talking with you for quite some time and we've just not been in a position to do anything, so it's nice that we're finally getting our arms around this and have a team in place that can sit down and kind of work through this. I've worked with Wayne for longer than either one of us want to admit. I know you're in good hands there and we know we're just looking forward to seeing this thing kind of come to fruition. And I think that's a real great use for kicking off that project.

MR. DIGRAZIA: I'm excited to stay near my current location. I know one of the death knells or at least setbacks to a lot of businesses is moving too far from their original spot, and this pretty much avoids that -- that conundrum altogether while giving you something that you want on that block and getting us the space that we need, so it's an exciting possibility.

MR. IRVIN: So one other question I might have
to you is, you know, you heard Michael Becherer talk about some of the timing and that, you know, we're going to have this overlay zone and all that stuff to the city for approval sometime in the second quarter which will address
Wayne's concerns and others' relative to use and zoning and what have you. You know, we still kind of have -- not that we can't move towards, you know, wrapping up a lot of stuff with you, but you do realize that we are somewhat handicapped by some of the city approvals and what have you. You'd have them if you were standing alone even more so, but I think there's probably going to be some delays that we'll push through, but we're not going to have a lot of control over some of this stuff.

MR. DIGRAZIA: Right. If we're in there a year from now, I'd be completely ecstatic, so that's great. And I know there's not even a parking lot for us to pull a truck into right now at that spot, so I know there's extensive work that needs to be done.

MR. IRVIN: Speaking only for myself, I'm always tickled to have somebody that's ready to step up and I'm looking forward to helping figure this thing out, so thank you.

MR. DIGRAZIA: Cool. Maybe we'll have 100 employees. We'll see.

CHAIRMAN MCCUSKER: Any other questions for

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Rocco?
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executive officers do that.

We would have to bring it back to the board, right, Mr. Collins?

MR. COLLINS: Correct, Mr. Chairman. You ought to make that as a motion I would think.

CHAIRMAN MCCUSKER: All right. Let me stop the jibbering first.

Mr. Marquez.
MR. MARQUEZ: I'd like to make a motion to authorize the executive to wrap up this deal with Rocco.

MS. COX: Second.
CHAIRMAN MCCUSKER: Works for me.
Any other --
Mr. Collins, do you like that motion?
MR. COLLINS: Yes, Mr. Chairman, based on -based on putting it in context, I follow.

CHAIRMAN MCCUSKER: Brandi, let's call the roll.

MS. HAGA-BLACKMAN: Edmund Marquez. MR. MARQUEZ: Aye.
MS. HAGA-BLACKMAN: Jannie Cox.

MS. COX: Aye.
MS. HAGA-BLACKMAN: Chris Sheafe.
MR. SHEAFE: Aye.
MS. HAGA-BLACKMAN: Mark Irvin.
MR. IRVIN: Aye.
MS. HAGA-BLACKMAN: Fletcher McCusker. CHAIRMAN McCUSKER: Aye, a resounding --
Rocco, we're really excited. And, Wayne, thank you very much. I think the -- this kind of local restaurant stepping up embracing this, you know, I think there are going to be 10 more right behind them.

MR. IRVIN: I think it also just sends a great message that somebody is doing so well on the Broadway corridor that they're willing to hang on and give people a chance to get these projects done.

Rocco, I think when there's projects done, you're going to be really ecstatic with what his team puts together for you, so --

CHAIRMAN MCCUSKER: Item number 10, a Mountain landfill, this is a reaction on our part to a city proposal. The city's launched an effort to create an historical zone in some portions of the west side, namely around the city-owned property west and south of Caterpillar. They've asked us to consider throwing the north end of the Rio Nuevo property that we own in and

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1 around the A Mountain landfill into that historical 2 designation. That would include Mission Lane, the
3 Carrillo house, the county's already agreed to include the Mission Garden into that, so this is a specific request of the city manager and city staff for us to consider allowing some portion of our properties to be designated as historical.

Mr. Irvin.
MR. IRVIN: So, you know what, on the west side, there's more than just a parcel or two. There's actually quite a bit of land over there and I'm not opposed -- in fact, I actually think it kind of could start maybe a discussion between the district and the city and other stakeholders on what do we do with the land that's on the west side. I'm not real big on just doing a one-off and, you know, let's throw this in or throw that in. I'd like for us to consider supporting this but in
the context of a larger discussion about a master plan on the west side which would include the former landfill. I think once we understand what we might be able to do there, you know, the thought of allocating some funds or finding a way to get some funds whether they're ours, whether they're the city's, whether they're Brownfield monies, et cetera, I think makes a lot of sense. And obviously it's not something that we can do until we know
what we can do over there, so I support if, but I'd do it
in a bigger context, Mr. Chairman, and that would be let's take a whole look at this entire site and have a big discussion rather than just a one-off.
5 CHAIRMAN MCCUSKER: You could make that a motion if you want.
7 MR. IRVIN: Well, I will make that a motion.
I'd like to make a motion that we support this subject to
this being a comprehensive look at the entire site with a
thought to create a planned area development addressing
what we can and cannot do on the west side.
MR. MARQUEZ: Second.
CHAIRMAN MCCUSKER: Any other conversation, discussion?

I know we've been stymied over there. I do agree this may bring some focus, particularly with the new mayor, and some interest to really do something on the west side. I think most people assume we have a predisposition for commercial, but we really have a predisposition for doing something important. Maybe this will help launch the west side, so I agree.

Brandi, let's call the roll.
MS. HAGA-BLACKMAN: Edmund Marquez. MR. MARQUEZ: Aye.
MS. HAGA-BLACKMAN: Jannie Cox.

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MS. COX: Aye.
2 MS. HAGA-BLACKMAN: Chris Sheafe.
    MR. SHEAFE: Aye.
    MS. HAGA-BLACKMAN: Mark Irvin.
    MR. IRVIN: Aye.
    MS. HAGA-BLACKMAN: Fletcher McCusker.
    CHAIRMAN McCUSKER: Aye. So that's enormous as
my son would say.
    The Volvo site, a quick update for people that
    are tracking the area in and around the Welcome Diner. I
    think everyone knows that Sloan McFarland won the
    competitive process from the city of Tucson to develop
    that entire block. They are moving ahead with their
    planned area development. I believe they present that to
    the city this month or early next month. And if that is
    approved by zoning and the mayor and council, it triggers
    the incentive offer that we offered to them over a year
    ago, so we would need to be prepared to close on that.
    Mr. Collins, $2.6 million?
    MR. COLLINS: I think it's --
    CHAIRMAN MCCUSKER: I think it's on Dan's 21
schedule.
    MR. SHEAFE: What do we have in there, Dan?
    MR. DIGRAZIA: 2.1.
    CHAIRMAN MCCUSKER: 2.1 --
    MR. COLLINS: I think it's -- 
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| :--- | :---: |
| 1 | what we can do over there, so I support if, but I'd do it |
| 2 | in a bigger context, Mr. Chairman, and that would be let's |
| 3 | take a whole look at this entire site and have a big |
| 4 | discussion rather than just a one-off. |
| 5 | CHAIRMAN MCCUSKER: You could make that a |
| 6 | motion if you want. |
| 7 | MR. IRVIN: Well, I will make that a motion. |
| 8 | I'd like to make a motion that we support this subject to |
| 9 | this being a comprehensive look at the entire site with a |
| 10 | thought to create a planned area development addressing |
| 11 | what we can and cannot do on the west side. |
| 12 | MR. MARQUEZ: Second. |
| 13 | CHAIRMAN MCCUSKER: Any other conversation, |
| 14 | discussion? |
| 15 | I know we've been stymied over there. I do |
| 16 | agree this may bring some focus, particularly with the new |
| 17 | mayor, and some interest to really do something on the |
| 18 | west side. I think most people assume we have a |
| 19 | predisposition for commercial, but we really have a |
| 20 | predisposition for doing something important. Maybe this |
| 21 | will help launch the west side, so I agree. |
| 22 | Brandi, let's call the roll. |
| 23 | MS. HAGA-BLACKMAN: Edmund Marquez. |
| 24 | MR. MARQUEZ: Aye. |
| 25 | MS. HAGA-BLACKMAN: Jannie Cox. | different about this is we will not be able to launch the GPLET with just the PAD. It's vague enough that it doesn't specifically identify what's going to happen there, so we are obliged to fund, but the other pieces that we wanted in place, Mr. Collins, correct me if I'm wrong, will not be available to us for probably a few months down the road.

MR. COLLINS: At least a few months, so we will have to modify the agreement that you've already approved in accordance with what we discussed in e-session, so I would suggest that you authorize or direct me to make the modifications necessary in the current documents to allow Sloan to complete the purchase and we have a bridge situation until more detail of the development is developed.

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MR. IRVIN: Then I'm assuming with that motion that one of us would adopt -- and maybe it's going to be me, that would also include some language that would authorize the executive officers to sign.

MR. COLLINS: I think that would be a great addition to that motion.

MR. IRVIN: That would be my motion.
CHAIRMAN MCCUSKER: Everybody tracking that?
Is that an official motion?
MR. MARQUEZ: Second.
MR. IRVIN: Official.
CHAIRMAN MCCUSKER: That's an official motion.
We have a second. Any other conversation? The motion is to authorize Dan and counsel to close on the Sloan McFarland, et al., incentive, $\$ 2.1$ million, with some amendments to the agreement that provide we back into the GPLET later.

Brandi, call the roll.
MS. HAGA-BLACKMAN: Edmund Marquez.
MR. MARQUEZ: Aye.
MS. HAGA-BLACKMAN: Jannie Cox.
MS. COX: Aye.
MS. HAGA-BLACKMAN: Chris Sheafe.
MR. SHEAFE: Aye.
MS. HAGA-BLACKMAN: Mark Irvin.

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| :--- | :---: |
| 1 | MR. IRVIN: Aye. |
| 2 | MS. HAGA-BLACKMAN: Fletcher McCusker. |
| 3 | CHAIRMAN McCUSKER: Aye. |
| 4 | We are on a roll. Thank you very much. |
| 5 | That's all I have on the agenda. We've set |
| 6 | time aside for a call to the audience. |
| 7 | Brandi, any cards? |
| 8 | MS. HAGA-BLACKMAN: (No oral response). |
| 9 | CHAIRMAN MCCUSKER: rll entertain a motion to |
| 10 | adjourn. |
| 11 | MR. IRVIN: So moved. |
| 12 | MS. COX: Second. |
| 13 | CHAIRMAN MCCUSKER: All in favor say aye. |
| 14 | (Motion made, seconded and passed unanimously) |
| 15 | CHAIRMAN MCCUSKER: we will see you in october. |
| 16 | (3:56 p.m.) |
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Rio Nuevo v.
Board Meeting


Rio Nuevo v.
Board Meeting

| 20:23 | blocks (3) | 28:1,10;29:5,6,8,15; | 6:1,25;42:14 | 35:13;39:9 |
| :---: | :---: | :---: | :---: | :---: |
| Bank (3) | 22:25;23:24;28:10 | 32:3,6;34:3 | catering (1) | choose (1) |
| 6:18,19;9:15 | blue (2) | built (3) | 38:9 | 27:16 |
| banks (1) | 37:9;39:10 | 35:15,19;42:22 | Caterpillar (1) | chose (1) |
| 23:15 | BOARD (9) | bullish (1) | 47:24 | 20:15 |
| bar (3) | 2:1,9,14;9:2;10:3; | 41:22 | caulking (1) | Chris (8) |
| 38:4,7;41:6 | 11:24;25:21;46:3,6 | Bungalow (1) | 29:5 | 2:3;3:13;18:16; |
| Based (8) | board's (1) | 23:25 | ceiling (1) | 21:22;30:4;47:2;50:2; |
| 8:24;19:6,13,14; | 41:19 | bungalows (3) | 40:1 | 52:23 |
| 20:20;34:6;46:19,20 | Bob (2) | 31:14,15;33:20 | ceilings (1) | Church (1) |
| basic (2) | 27:4;36:15 | business (6) | 43:20 | 15:1 |
| 14:1;20:7 | bones (3) | 35:20;36:8;42:16,18, | celebrating (1) | City (17) |
| basically (9) | 10:13,15,15 | 20,22 | 15:24 | 2:17;7:17;8:15; |
| 17:16;23:11;26:25; | both (4) | businesses (3) | Center (4) | 14:10;15:16;19:7,23; |
| 32:2,25;39:16,21; | 6:8;11:9;17:24; | 31:22;33:17;44:20 | 2:16;5:19;11:16; | 22:14;43:15;45:3,9; |
| 40:20;41:18 | 33:12 | busy (1) | 13:25 | 47:20;48:5,5,13;50:12, |
| basis (1) | bottom (1) | 4:24 | certainly (4) | 15 |
| 42:2 | 6:4 | butter (1) | 10:10;14:19;15:6; | city-owned (1) |
| beating (1) | box (1) | 37:11 | 40:13 | 47:23 |
| 24:19 | 7:11 | buy (1) | Certified (1) | city's (2) |
| Becherer (21) | Brandi (14) | 41:16 | 2:18 | 47:21;48:23 |
| 16:12;22:11,19,19; | 2:10;3:7;7:23;17:10; |  | cetera (1) | clarify (1) |
| 25:6,10,22;28:9,17; | 18:11;21:4,17;24:17; | C | 48:24 | $14: 8$ |
| $\begin{aligned} & 29: 1,12 ; 30: 24 ; 31: 5,24 \\ & 32: 24 ; 33: 21,25 ; 34: 6 \end{aligned}$ | $\begin{aligned} & \text { 29:24;40:17;46:21; } \\ & 49: 22 ; 52: 18 ; 53: 7 \end{aligned}$ | call (12) | $\begin{array}{\|c} \text { CFO (1) } \\ 5: 24 \end{array}$ | $\begin{aligned} & \text { clean (2) } \\ & 8: 11 ; 24: 18 \end{aligned}$ |
| 12,15;45:1 | bread (1) | 3:1,7;15:12;17:10; | Chair (1) | cleaning (2) |
| begin (1) | 37:11 | 18:11;21:17;29:10,24; | 2:2 | 24:25;29:4 |
| 24:7 | bridge (1) | 46:21;49:22;52:18; | CHAIRMAN (109) | close (2) |
| beginning (2) | 51:23 | 53:6 | 3:1,7,18,21;4:1,3,9, | 50:18;52:14 |
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