In The Matter Of:

Rio Nuevo Board Meeting

11/19/2024 November 19, 2024

Fink & Associates 6095 E Grant Road Tucson, AZ 85712

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Rio Nuevo
Board Meeting
11/19/2024
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Page 3 RIO NUEVO MULTIPURPOSE FACILITIES DISTRICT CHAIRMAN McCUSKER: So good afternoon, 2 everyone. Welcome to the November Rio Nuevo board meeting. Thank you for joining us today. 4 As you can see from the agenda, it's going to be a short meeting, but December they tell me is not going to be so short. 7 So, Brandi, let's do the pledge. You've got your virtual flag. 8 BOARD MEETING VIA ZOOM And it seems like Mike Levin is due for this 9 Tucson, Arizona since he's been traveling. November 19, 2024 Are you ready, Levin? 11 1:07 p.m. 12 (Pledge of Allegiance). CHAIRMAN McCUSKER: Okay. You're fired. You 13 14 never have to do it again. That's how I used to wash dishes when I was a 15 teenager. You do it bad enough, you won't get asked. 16 Brandi, call the roll, please. 17 MS. HAGA-BLACKMAN: Mike Levin. 18 MR. LEVIN: Here. 19 MS. HAGA-BLACKMAN: Corky Poster. 20 REPORTED BY: Thomas A. Wopper AZ CCR No. 50476 21 **MR. POSTER:** I'm here. MS. HAGA-BLACKMAN: Jannie Cox. 22 FINK & ASSOCIATES 6095 East Grant Road Tucson, Arizona 85712 (520)624-8644 23 MS. COX: Here. MS. HAGA-BLACKMAN: Richard Oseran. 24 MR. OSERAN: Here. 25 Page 2 Page 4 1 BOARD MEMBERS PRESENT: MS. HAGA-BLACKMAN: Shay Jimenez. 1 Fletcher McCusker, Chair MS. JIMENEZ: Here. 2 Edmund Marquez, Vice Chair MS. HAGA-BLACKMAN: Chris Sheafe. 3 3 Chris Sheafe, Treasurer MR. SHEAFE: Here. 4 4 Taunya Villicana, Secretary 5 5 MS. HAGA-BLACKMAN: Edmund Marquez. 6 Jannie Cox 6 MR. MAROUEZ: Here. Sharayah Jimenez 7 MS. HAGA-BLACKMAN: Taunya Villicana. 7 Corky Poster MS. VILLICANA: Present. Thank you. 8 8 9 Mike Levin 9 MS. HAGA-BLACKMAN: Fletcher McCusker. Richard Oseran **CHAIRMAN McCUSKER:** I'm here. 10 10 Thank you, everyone. It's 100 percent 11 11 12 ALSO PRESENT: 12 attendance. Ms. Brandi Haga-Blackman, Administrative Director In your packet you have the October 22nd 13 13 Mr. Mark Collins, Board Counsel transcribed minutes. 14 Mr. Timothy Medcoff, Board Counsel **MS. COX:** I move they be accepted as e-mailed. 15 15 Mr. Dan Meyers, CFO MR. LEVIN: Second. 16 16 * * * * CHAIRMAN McCUSKER: All in favor say aye. 17 17 (Motion made, seconded and passed unanimously). 18 18 CHAIRMAN McCUSKER: Thank you, Jannie. BE IT REMEMBERED that a meeting of the Board of 19 19 This is the time set aside for executive Directors of the Rio Nuevo Multipurpose Facilities 20 21 District was held via ZOOM, in the City of Tucson, State session. I just need a motion to recess. 21 22 of Arizona, before THOMAS A. WOPPERT, RPR, Certified **MS. COX:** So moved. 22 23 Reporter No. 50476, on the 19th day of November 2024, 23 MS. VILLICANA: So moved, Taunya.

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CHAIRMAN McCUSKER: Second, please.

MS. COX: Second.

24 commencing at the hour of 1:07 p.m.

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1 All in favor say aye.

2 (Motion made, seconded and passed unanimously).

CHAIRMAN McCUSKER: Okay. So for those that 3 4 are watching, this is going to be a short exec, short 5 meeting, so I wouldn't go too far. We might be back in 15, 20 minutes.

For members, click out of this meeting. Click on your executive session link. 8

9 (Recess)

CHAIRMAN McCUSKER: If somebody wants to move 10 11 to reconvene, he'll catch up.

MS. COX: So moved. 12

MR. POSTER: Second. 13

CHAIRMAN McCUSKER: All in favor say aye. 14 15 (Motion made, seconded and passed unanimously).

CHAIRMAN McCUSKER: Thank you, everyone. Thank 16 you for waiting. 17

There's a lot to update the public on regarding 18 our activity. I think the best way to do that, Dan, is in conjunction with your commitment report. So as you go through that, we can chime in on where those projects stand, because it's really a two-item agenda today. So I'll keep my comments consistent with your report so

people can actually follow the money and the status.

25 There was a weatherman once, I think it was Lou 1 revenue is going to be about \$1.8 million. Before we get

- 2 too excited about that, keep in mind that last month was
- 3 about 1.4. I think it's pretty likely -- we haven't seen
- 4 the details yet, but it's pretty likely that that extra
- 5 \$400,000 is probably some tiny differences in other people
- filing late and paying late, but once we get the detailed
- report, Brandi and I will let you know what that's all about.

We've still got about \$413,000 sitting in an 9 account, which is going to be available, we believe, to offset some of the TCC costs, and we anticipate putting that back into our operating account once we get a final accounting of that from Swaim & Associates.

We want to go to the next page --

CHAIRMAN McCUSKER: Let's go through 15 the (inaudible) and people can crime in if there's something you know that maybe we don't know.

Hexagon is a permanent subsidy, so that's going to stay there. The marketing budget is fixed at a 20 million dollars. We just committed the million dollars.

That's over three years, Dan. I wonder if you 21 22 want to show all that as the current commitment, because it's really 333,000 a year.

MR. MEYERS: Yeah, I should have highlighted 25 it, so that's -- so I put it under -- the 666 into the

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- 1 Waters, who went to work for CNN. So the TV camera comes 2 on and he goes, it was 72, 86, 93, 58, 75, 82. They go to
- 3 commercial and he comes back and Lou says, oh, I forgot to
- 4 tell you what cities. That was Los Angeles, San Diego,
- 5 Albuquerque, you know, and they fired him and he went to
- 6 work for CNN. It's a true story. So we're not going to 7 do that.
- Dan, launch your report. 8
- MR. MEYERS: Okay. This is Dan Meyers. I'm 9 the CFO here at Rio Nuevo.

11 As of October 31st, we had about \$11.3 million 12 in our operating accounts we have access to for expenses and project costs. Almost 700,000 of that is restricted 14 for next -- the November mortgage payment leaving about \$10,600,000. Each time we add the projected call it profit, \$350,000 a month for the next year, which comes up to \$14.8 million available for the next year. 17

Below that we see the summary of the projects' 18 19 commitments, 12.4 million, and we anticipate about 1.5 million of that being deferred outside of 12 months 21 leaving almost \$11 million. So 14.8 available less the 22 \$11 million in commitments leaves us about \$3.8 million, which is pretty consistent to where we are from month to 24 month.

25 I just got word today that our September TIF 1 outside of the -- you know, that 1.5 at the bottom of the page includes that.

CHAIRMAN McCUSKER: That works. And if people 4 weren't paying attention, Tucson competed successfully

against Nashville and Las Vegas to host the indoor

- 6 football league championship game. That's in August. A
- lot of activity, a lot of travelers. It's their Super
- Bowl and we're just really thrilled to be able to have that at a time when the TCC is usually pretty dead. So
- that seems like an up and coming event. This will be the

inaugural event, August of next year.

El Presidio, Jannie, anything there? Seems 13 like you're on track.

MS. COX: We're on track. We'll be -- yeah, we will be spending all of that money this fiscal year. And they're painting now. The murals are going up. There's been a delay in Joe Pagac's 11-story Saguaro. That was disappointing, but they needed a 220 line on top of the Transamerica building and it is talking weeks to get that resolved, who's going to do it, who's going to pay for it.

21 So it's just been a complication we weren't 22 planning on, so Joe will not start painting until January.

That will work out okay overall with the project, just we 24 were hoping he was starting sooner, but everything is

25 going very well.

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CHAIRMAN McCUSKER: Treasury 1929, that's the 2 Danny Scordato project downtown. I've not heard anything 3 new. I don't know that they've submitted any development 4 plans. I've not heard anything good, bad or indifferent.

Rocco's, I would encourage you all to go visit

6 the new location in the Sol Block. It's really quite

spectacular. A number of things have started to open.

We're very indebted to Larsen Baker for that project.

There's also a really cool bar in that strip 10 called The Broadway, which is a half indoor, half outdoor

bar. Some of the other shops are also opening. It's

really quite spectacular. Go by and visit our friend Rocco. 13

The Friedman block unfortunately continues to 14 15 be slow. Part of the strategy there is to accumulate some additional property to solve some of the parking problems, so we've allowed the developer, Grant Krueger, to have

some more time. I think we gave him, Tim, a year to identify and solve his parking problems.

Sunshine Mile easement, that was to benefit the 20 21 Solot Plaza, the Cordova properties. That's Danny Cordova downtown. 22

I think he's drawn, Dan, everything that he 24 needs, or is there still something coming?

25 MR. MEYERS: I think there's still something to 1 renovation demo. They're combining all of the interior

2 space into a single large restaurant with a single

3 kitchen. We walked through it a couple weeks ago. I

4 would say it's a few months out, but Scott would tell you

5 he'd probably be ready by January 1st. Fox Theater I think is developing their plans.

They have an ongoing capital campaign. The reason that number is an exact number is we match their donor receipts

dollar for dollar, so that's -- our contribution equals the same amount of donor receipt.

11 Empire Pizza, they've also run into some issues with the city, but I think they're resolving that. 12

Chris or Edmund, if you have any news there on 14 Empire --

15 **MR. SHEAFE:** You may have something, because 16 I'm a little bit lost right now. They've sort of been stalled here for the past almost two months.

MR. MARQUEZ: Yeah. They're still with the 19 city. They're working on -- obviously they've done some work on the ground level floor, but they were trying to 21 expand into that lower area and they found out that their 22 stairs are too steep, so they've got -- they're working on the whole downstairs area as well, and they, too, have gotten stuck at historical when it comes to the exterior 25 of the property. There's -- as many of you know, there's

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1 a Rio Nuevo Historical Group as well that's not us, and I

2 don't know if that's or the city or the turnover in the

city, but they'll really hit some roadblocks with

historical in the city.

MR. SHEAFE: By the way, that's what's happening with Fox right now. It's not an abusive situation, but they are having trouble getting their final renderings and whatnot put together because of the

historical people concerned about whatever they're concerned about.

10 CHAIRMAN McCUSKER: Corky can speak to this, 12 but we have found it's very much a negotiation. It's a give and take with the state, with the city regarding 14 historical facades, historical buildings, historical

windows, historical awnings, you know, so it's just something that our developers have to work through.

MR. POSTER: I mean, it's not a black and white 17

18 issue. It's a gray issue. Good people can have different opinions. The city lost their historic preservation

20 officer about two months ago, and so they've been in a 21 little bit of chaos from staffing, preservation issues.

22 And then there's a variety of -- I think in the Rio Nuevo

District, the design review board, is one committee, and then there's a different committee for the infill and

25 (inaudible) district. So it's complicated and it's a lot

1 come on that, 100,000 still to the best of my knowledge.

CHAIRMAN McCUSKER: Has anybody talked to Danny 3 lately?

MS. HAGA-BLACKMAN: It's for projects --4 Antijitos on Congress Street.

CHAIRMAN McCUSKER: Okay. Congress Street block, The National is now open. 7

The records store Wooden Tooth is open. 8

9 Starbucks, the order to go on the eastern side 10 is open. They still have some money due to them.

One of the things we learned in that agreement 11

is that the stores that we've enabled have to be open a 12 year before they can request their final stipend. 13

So Blue Front remains vacant, but The National 14 is up and people seem to really like The National for breakfast and lunch. It's only open until 3:00 but doing very well. 17

The Indian Trading Post, they're in development 18 services with the city, all three floors. They're having some challenges with historical around the facade, the awnings. Not unusual for anybody downtown. I think 22 they've gone public with their tenant, but I don't want to be a blabbermouth if they haven't. But I do believe 24 that's on somebody's website.

Playground Hub, they're deep into their 25

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- 1 of people with a lot of opinions and it does take some 2 pretty careful negotiation and give and take. They're
- 3 always solvable, but they're not always quick.
- CHAIRMAN McCUSKER: Basqueria, we're going to 5 talk to Freddy here in a minute. He's had some cost overruns.
- Ms. Saigon is open and quite successful.
- 8 People rave about it. It's just so cool to drive by it at
- 9 night. You know, it's a really nice job.
- The Bata Patio seems stalled out. I don't know 10 11 if anybody's heard anything.
- 12 De Novo is having some issues with the city.
- Not to pick on the city, but they have some parking
- 14 questions adding a restaurant to that space, so they're
- having to have a hearing, which I understand is in
- mid-December now to talk about how they resolve any
- parking challenges. 17
- 18 Herbert's, I haven't seen anything. I don't
- know if they've pulled a permit or not. 19
- We haven't had any requests, Dan or Brandi, 20
- 21 have we?
- MR. MEYERS: No. 22
- 23 CHAIRMAN McCUSKER: Copal seems to have slowed
- 24 down. We approved some patio expansions over there. The
- 25 holidays seem to be difficult for a lot of restaurateurs,

- 1 the Melon Foundation.
- The skate park, nothing's happened there. I
- 3 think they were still looking for some donors. That's the
- 4 Congress Street Skate Park. This is a permanent parking
- subsidy at Church.
- Same for downtown security. That's really to
- Tucson Police Department. That's been approved for
- another year.
- We have a mural budget. I haven't seen any
- real requests. 10
- 11 Brandi, are we getting any requests for murals?
- MS. HAGA-BLACKMAN: No, I don't think so. 12
- CHAIRMAN McCUSKER: I think Joe Pagac might 13
- 14 have some --
- 15 MS. COX: There are a few in the background
- 16 that I can't talk about yet, but they're coming.
- CHAIRMAN McCUSKER: All right. Small busies assistance, we have partnered with the IDA and they are
- about to launch that website, Shay, I think maybe even
- next week or a few days. Shay has been very helpful
- setting the criteria, the kind of applicants we hope to
- benefit from that.
- Pima County parking assistance, that's to keep
- 24 the garage open to benefit the Toole and Stone Avenue
- 25 merchants. That's where your tax money's going.

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- 1 distractions and staffing.
- Zeke's, I understand he's moving toward permit.
- Vertigo Wine, they're doing construction. 3
- The Mercado Annex, that's early. We just
- approved that.
- Same with Lindy at Thunder Bacon, we just
- approved that.
- The UPS Store, they're busy. They're moving
- quickly on their remodel.
- Obon, I think we just talked to them about 10
- 11 giving them an extension. That was approved a year ago.
- 12 And we typically approve deals for a year, so they're
- going to have to come back to us. That was to expand
- 14 their patio.
- 200 East Congress, that's the former Crescent 15
- 16 Smoke Shop, the reason we're not open there is we have to
- sprinkle not only that building but the entire block, and
- the only way to get water to that is from the alley, the
- so-called Arizona Alley, Arizona Avenue, and that's quite
- 20 a project. So my guess is that won't be ready until
- 21 January.
- 22 The museum had an open house, ribbon cutting,
- so they're moving ahead on their project.
- Same with Sosa-Carrillo House, they are moving 25 ahead with that remodel, and they did get a new grant from

- OB, quick update on OB. They've committed 2 their marketing survey, which was very successful, they 3 tell us. They're now into the engineering phase looking at on-sight parking options for that property, but we seem to be in pretty good shape with that hotel development across the street from TEP.
- Anything else from the choir?
- (No oral response) 8
- CHAIRMAN McCUSKER: I think that pretty much
- covers everything we're doing. Let's talk to Freddy about Basqueria.
- 12 MR. MARQUEZ: Basqueria.
- 13 CHAIRMAN McCUSKER: Basqueria.
- MR. MARQUEZ: Close. 14
- CHAIRMAN McCUSKER: As in Basque region of 15 Spain; right? 16
- MR. MARQUEZ: Basqueria. 17
- CHAIRMAN McCUSKER: Yeah. 18
- So a couple months ago -- Freddy, I think
- you're online, thank you for joining us -- we approved
- 21 some financial assistance to this new restaurant. We
- 22 really like the idea to open up a tapas restaurant on the
- 23 Gateway there. Like a lot of small restaurateurs,
- 24 Freddy's had some cost overruns that weren't necessarily
- 25 under his control, and we believe we're probably \$50,000

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1 or \$60,000 short of allowing him to finish the renovation

2 there.

Freddy, I don't know if you want to give us any update on the construction, some of the challenges you've had getting everything built out, but we're happy to

6 entertain some assistance.

7 MR. ELMESSELMANI: Of course. Hello,
8 everybody. My name's Freddy. Thank you very much for
9 having me.

10 (Discussion off the record)

11 CHAIRMAN McCUSKER: Go ahead, Freddy.

12 MR. ELMESSELMANI: So when I signed the lease,
13 we had everything in order, and then we got -- we got held
14 up with the city for a little while, then we got held up
15 with the health department. A long story short, the
16 project took over -- a little bit over a year and a half

17 to finish.

18 During that time, the landlord didn't want to
19 work with us and was charging us full rent for the whole
20 amount, and then he decided when we're done that we took
21 too long and we're no longer eligible for the TI. So he
22 collected -- all this went through, and then he held the
23 40,000 TI that he was supposed to give to us, so right now
24 I'm about \$60,000 short to come even with the landlord.
25 CHAIRMAN McCUSKER: Does the board need

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1 **CHAIRMAN McCUSKER:** I think I heard someone 2 second that.

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3 MR. LEVIN: I did.

4 CHAIRMAN McCUSKER: Mike Levin seconded that.
5 So we have a motion and a second to give some additional
6 assistance to Basqueria up to \$60,000. We'll allow the
7 executive officers to work with counsel to finalize that
8 economic benefits agreement.

9 Any questions of us or Freddy?

MR. POSTER: Will we be able to move quickly enough to deal with some of the time constraints that's facing Freddy?

MR. MARQUEZ: As quickly as Freddy can get us 14 receipts. We'll need receipts today if we're going to 15 move on it on a fast timeline, Freddy, by today.

16 MR. ELMESSELMANI: Okay.

17 CHAIRMAN McCUSKER: Okay. Brandi, call the 18 roll.

MS. HAGA-BLACKMAN: Richard Oseran.

MR. OSERAN: Aye.MS. HAGA-BLACKMAN: Corky Poster.

MR. POSTER: Aye.

MS. HAGA-BLACKMAN: Jannie Cox.

MS. COX: Aye.

MS. HAGA-BLACKMAN: Mike Levin.

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1 anything else? Do we want to -- I know there's some

urgency here with this situation. What's your pleasure?
 MR. MARQUEZ: So, Freddy, it's our

4 understanding, just to capsulate, \$40,000 of TI support

5 from your landlord did not come. You and I talked this

6 morning. You have additional audio and lighting expenses7 et cetera.

8 I'll go ahead and make a motion that we support 9 an additional contribution of up to \$60,000 into the 10 Basqueria project and authorize executive and counsel to 11 complete that transaction once we've received receipts, et 12 cetera.

MR. LEVIN: Second.

MR. SHEAFE: Is that an additional over what we already have committed or does that incorporate anything we haven't paid as part of our original commitment?

MR. MARQUEZ: So not part of the motion but part of the contemplation is right now we originally authorized 115,000 before we knew about the \$40,000 coming

20 from the landlord. The landlord's 40 grand didn't come, 21 so we've actually paid out about \$98,000, but from the

22 \$98,000 point, there's an additional \$60,000 of expense

23 that would need to come from our side to support Freddy

and the construction, and then we'll have to get into it in executive as we see receipts, et cetera.

in executive as we see receipts, et cetera.

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1 **MR. LEVIN:** Aye.

MS. HAGA-BLACKMAN: Shay Jimenez.

3 MS. JIMENEZ: Aye.

4 MS. HAGA-BLACKMAN: Chris Sheafe.

5 **MR. SHEAFE:** Aye.

6 MS. HAGA-BLACKMAN: Taunya Villicana.

MS. VILLICANA: Aye. Thank you.

8 MS. HAGA-BLACKMAN: Edmund Marquez.

9 **MR. MARQUEZ:** Aye.

10 MS. HAGA-BLACKMAN: Fletcher McCusker.

11 CHAIRMAN McCUSKER: I voted aye. That's 12 unanimous.

Freddy, everybody loves what you're doing, even from Spanish people I know from Spain. They really think it's very authentic, so we're happy to help you meet your bogie. We'll be in touch.

17 MR. ELMESSELMANI: Thank you very much. Thank18 you everybody. I appreciate it.

chairman McCUSKER: Item next is our master plan. You'll see it a lot on here, because it's really never ending. We don't intend just to write it and stick it in a drear, but as things evolve, we will update it

23 from time to time. We updated it two months ago in a

24 study session, so the current draft that you have that's

25 being circulated --

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Page 21 Page 23 Why do I see Freddy on my screen? Does anybody 1 MS. HAGA-BLACKMAN: Richard Oseran. 2 else see that? Did he get stuck or is it just me? 2 MR. OSERAN: Aye. MR. HAMMOND: I think he just turned his camera MS. HAGA-BLACKMAN: Jannie Cox. 3 **4** off. 4 MS. COX: Aye. **MR. SHEAFE:** He turned his camera off. He's MS. HAGA-BLACKMAN: Mike Levin. 5 6 still there. MR. LEVIN: Aye. 6 CHAIRMAN McCUSKER: Okay. Where was I. 7 MS. HAGA-BLACKMAN: Shay Jimenez. 7 So the current draft you have, which is on here MS. JIMENEZ: Aye. 8 8 9 to be reviewed and ratified, and we also can take any 9 MS. HAGA-BLACKMAN: Taunya Villicana. other action to draft and/or modify that agreement. MS. VILLICANA: Ave. 10 11 So you have the draft. What is your pleasure? 11 MS. HAGA-BLACKMAN: Chris Sheafe? 12 **MR. SHEAFE:** Mr. Chairman, I propose that we 12 **MR. SHEAFE:** Aye. accept the current draft as the updated draft subject to MS. HAGA-BLACKMAN: Edmund Marquez. 13 review again within the year for a regular review of how 14 MR. MARQUEZ: Aye. we're structuring our master plan. 15 MS. HAGA-BLACKMAN: Fletcher McCusker. MR. POSTER: I'll second that motion. 16 16 **CHAIRMAN McCUSKER:** I vote aye. CHAIRMAN McCUSKER: Okay. We have a motion and (Motion made, seconded and passed unanimously). 17 17 a second to ratify the current draft. CHAIRMAN McCUSKER: That's unanimous. We'll 18 That was Corky on the second, Tom. probably put that back on the agenda in two, three months. 19 19 20 MR. OSERAN: And I'd like to make an amendment I should mention, I didn't say it in my update, 20 but I think everyone's knows we're obliged to appear 21 to that motion. CHAIRMAN McCUSKER: Go ahead, Richard. 22 before the joint legislative budget committee in the fall 22 23 **MR. OSERAN:** In regard to goal three, 23 of every year. We send a report to them annually. We 24 transportation, page six, I would move that the word --24 sent our report and they were so pleased with how we 25 the first bullet point, increase valet service, especially 25 described our current status in writing, they approved our Page 22 Page 24 1 weekends, should read consider valet service, period. 1 plan without us having to appear. So we are indeed doing **MR. SHEAFE:** I'll accept that motion --2 well with the people that have appointed us and pay our MR. POSTER: And so will the second. 3 bills. 3 **MR. SHEAFE:** -- amendment. You have a future agenda item on the agenda. 4 4 **CHAIRMAN McCUSKER:** And Corky? Anybody have anything they want to see on future agendas? 5 6 MR. POSTER: Yes. (No oral response). CHAIRMAN McCUSKER: Okay. The motion's been 7 CHAIRMAN McCUSKER: If you don't do it today, 7 8 amended in agreement with the motioner and seconder to send me an e-mail and we'll get you on a future docket. change the word to consider. 9 I just need a motion to adjourn. Any other comments, questions? We have a MS. COX: So moved. 10 10 11 motion and an amendments on the floor. MR. LEVIN: Second. 11 MR. POSTER: I just would like to mention that, CHAIRMAN McCUSKER: A lot of people there, Tom. 12 13 you know, we had a lot of participation from the You pick one. 13 14 community. I think we listened pretty carefully to what Okay. All in favor say aye. 14 we heard. I know Brandi in particular did a huge amount (Motion made, seconded and passed unanimously). 15 of work on it, and I think we've gotten it to a really CHAIRMAN McCUSKER: We are adjourned. Happy 16 good place, so I'm pleased that we've gotten to where we Thanksgiving, everybody. 17 (2:06 p.m.) 18 are. 18 CHAIRMAN McCUSKER: Yes. It's rare that an 19 19 20 organization can plan and execute. I've seen some that 20 can do one or the other, but not both. 21 21

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Having said that, Brandi, go ahead, call the

MS. HAGA-BLACKMAN: Corky Poster.

MR. POSTER: Aye.

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23 roll.

	9:16;18:6,9,14,22;	10:5	3:16;9:4	busy (1)
\$	19:5	appear (2)	Baker (1)	14:8
	adjourn (1) 24:9	23:21;24:1	9:8 bar (2)	C
\$1.8 (1)	adjourned (1)	applicants (1) 15:21	9:9,11	C
7:1	24:16	appointed (1)	Basque (1)	call (4)
\$10,600,000 (1)	Administrative (1)	24:2	16:15	3:17;6:15;19:17;
6:15	2:13	appreciate (1)	Basqueria (7)	22:22
\$11 (2)	afternoon (1)	20:18	13:4;16:11,12,13,17;	called (1)
6:21,22	3:1	approve (1)	18:10;19:6	9:10
\$11.3 (1) 6:11	again (2)	14:12	Bata (1)	camera (3)
\$14.8 (1)	3:14;21:14	approved (7)	13:10	6:1;21:3,5
6:17	against (1)	13:24;14:5,7,11;	Below (1)	campaign (1)
\$3.8 (1)	8:5	15:7;16:20;23:25	6:18	11:7
6:22	agenda (5)	area (2)	benefit (3)	can (11)
\$350,000 (1)	3:4;5:22;23:19;24:4,	11:21,23	9:20;15:22,24	3:4;5:21,24;7:16;
6:16	4	Arizona (3)	benefits (1)	10:13;12:11,18;19:13;
\$40,000 (2)	agendas (1)	2:22;14:19,19	19:8	21:9;22:20,21
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