In The Matter Of:

Rio Nuevo Board Meeting

2/25/25 February 25, 2025

Fink & Associates 6095 E Grant Road Tucson, AZ 85712

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Min-U-Script® with Word Index

Page 3 RIO NUEVO MULTIPURPOSE FACILITIES DISTRICT CHAIRMAN McCUSKER: Good afternoon, everyone. Welcome to the February regular meeting for Rio Nuevo. We have a couple people traveling. Corky's in 4 D.C. His daughter is delivering today, so that should be 5 interesting. Shay just had a baby a week ago, so we're not 6 expecting either one of them really. 7 But there's Jannie now, so let's go ahead and BOARD MEETING VIA ZOOM 9 get the pledge. Tucson, Arizona Brandi. 10 February 25, 2025 **MR. SHEAFE:** Have you got a flag? 11 1:01 p.m. 12 There it is. **CHAIRMAN McCUSKER:** Here it comes. 13 Edmund, do you want to give it a shot? 14 MR. MARQUEZ: Love to. 15 (Pledge of Allegiance) 16 **MR. MARQUEZ:** Perfectly in unison. 17 CHAIRMAN McCUSKER: We'd be better in person, I 18 think. We just can't seem to sync it up. 19 20 Brand, do you want to call the roll? REPORTED BY: Thomas A. Wopper AZ CCR No. 50476 MS. HAGA-BLACKMAN: Chris Sheafe. 21 MR. SHEAFE: Here. 22 FINK & ASSOCIATES 6095 East Grant Road Tucson, Arizona 857 (520)624-8644 23 MS. HAGA-BLACKMAN: Mike Levin. MR. LEVIN: Here. 85712 24 25 MS. HAGA-BLACKMAN: Taunya Villicana. Page 2 Page 4 1 BOARD MEMBERS PRESENT: MS. VILLICANA: Present. 1 Fletcher McCusker, Chair MS. HAGA-BLACKMAN: Richard Oseran. 2 Edmund Marquez, Vice Chair 3 3 MR. OSERAN: Here. Chris Sheafe, Treasurer MS. HAGA-BLACKMAN: Edmund Marquez. 4 4 Taunya Villicana, Secretary MR. MAROUEZ: Here. 5 5 6 Jannie Cox 6 MS. HAGA-BLACKMAN: Jannie Cox. MS. COX: Here. Richard Oseran 7 7 Michal Levin MS. HAGA-BLACKMAN: Fletcher McCusker. 8 8 9 CHAIRMAN McCUSKER: Here. **ALSO PRESENT:** We do have a quorum. 10 Jannie, it looks like Shay and Corky are in the 11 Ms. Brandi Haga-Blackman, Administrative Director Mr. Mark Collins, Board Counsel baby business, so we're not expecting to see either one of 12 Mr. Timothy Medcoff, Board Counsel them today. 13 13 Mr. Dan Meyers, CFO So you do have the minutes -- the transcribed 14 14 15 15 minutes from the last meeting. Unless you have a change or --16 16 **MS. COX:** I move they be accepted as emailed. 17 BE IT REMEMBERED that a meeting of the Board of 17 CHAIRMAN McCUSKER: Thank you. 18 Directors of the Rio Nuevo Multipurpose Facilities 18 District was held via ZOOM, in the City of Tucson, State 19 Somebody second that, please. of Arizona, before THOMAS A. WOPPERT, RPR, Certified 20 MR. SHEAFE: Second. **CHAIRMAN McCUSKER:** Who was that? 21 Reporter No. 50476, on the 25th day of February 2025, 21 22 commencing at the hour of 1:01 p.m. 22 MR. SHEAFE: Chris. 23 23 **CHAIRMAN McCUSKER:** Thank you. 24 24 All in favor say aye.

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(Motion made, seconded and passed unanimously).

Page 5 1 CHAIRMAN McCUSKER: Thank you. 2 And this is the time obviously we've set aside 3 for executive session. We just need a motion to recess to 4 exec. MS. VILLICANA: So moved, Taunya. 5 **MS. COX:** Jannie seconds. 6 7 **CHAIRMAN McCUSKER:** All in favor say aye. (Motion made, seconded and passed unanimously). 8 9 CHAIRMAN McCUSKER: Okay. So members, click out of this meeting, go to your executive session link. 10 If you're an attendee, you can hang out, but it 11 will probably be an hour or at least 50 minutes before we come back. 14 (Recess) 15

CHAIRMAN McCUSKER: Somebody make a motion to reconvene. 16

MR. SHEAFE: So moved. 17

MS. COX: Second. 18

CHAIRMAN McCUSKER: All in favor say aye. 19

(Motion made, seconded and passed unanimously). 20 CHAIRMAN McCUSKER: Okay. Good afternoon, 21

22 everyone. Thank you for standing by. I'm going to zip

23 through my remarks. We have a very full meeting and

Jannie has a hard stop at 3:20?

25 MS. COX: 25. 1 up, the baseline drops that down to 1.325 million.

Our budgeted TIF revenue is \$1.4 million per 3 month. And for the first six months of this fiscal year,

I think we're about \$1.58 million per month on the

average, so we're doing better than our budget.

We've still got \$413,000 sitting in an account. 6

It was generated from hockey ticket sales. We've

identified that much plus some more in the TCC

construction budget that's related to the Roadrunners, so

we will be moving that money back into the TCC

11 construction account since, you know, we paid for that out of that account.

As far as the non-TIF revenue, sources of 14 revenue, we've got about \$45 million over the years. That comes from rental income, sales of real estate, interest and other smaller things. And we've committed about \$20.5 million of that to non-TIF projects.

You can see the list of the projects on the second page here. 19

Fletcher, do we want to go through this or --20 21 there's not any significant changes other than basically now some of these projects are starting to come to fruition, and that's why I reduced the commitments for the

next year from a million down to 750.

CHAIRMAN McCUSKER: Just go through them.

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CHAIRMAN McCUSKER: So, Dan, if you'll go ahead and launch your financial report.

MR. MEYERS: This is Dan Meyers. I'm the CFO 3 of Rio Nuevo. At the end of January --

MS. COX: Make that as big as you can make it, 5 6 please.

7 Thank you.

MR. MEYERS: At the end of January, we had 8 about \$10.2 million in our operating accounts. About 700,000 of that is restricted for our debt service on the TCC loan leaving about 9.5 million available. 11

We had the anticipated net revenue for the next 12 year, which is \$350,000 a month, which generates about 14 \$4.2 million, having estimated cash of a little over

15 \$13.7 million.

To offset that with our projects, we've got 16 \$16.8 million committed, a little over 6.2 paid leaving 17 10.5 remaining. And I estimate that about \$750,000 of that commitment is outside of the next 12 months window.

20 So the spread between our available cash and 21 our commitments for the next year is around \$4 million,

which is pretty much where it hangs out.

23 Our December TIF revenue was 1.325 million. Of 24 course, that's holiday season and that's the month that's 25 got the largest baseline, so although our gross sales were

1 Somehow I've got to stop being Shay. Somehow I pulled her name up when I logged back on. I'm not Shay.

MS. VILLICANA: Dan, I want to thank you and Brandi for putting the dates for which these come to a close, so thank you, thank you for that.

6 MR. MEYERS: Of course.

7 Are we going to go down through this list or -we did this a couple weeks ago in our study session and we did it last month. Do you want to go through it again? 10 Does anybody have any commence on any of these projects? 11

MR. SHEAFE: Well, I'd just mention that what we allocated to the university is on the second line on 14 this list. It's incorporated in that million dollar

marketing budget.

MS. COX: Yeah. 16

MR. MEYERS: That's my understanding.

CHAIRMAN McCUSKER: I don't recall. Was that a 18 separate line item or was that part of the marketing

budget? I think it was part of the marketing budget.

MR. SHEAFE: It was part of the motion. 21

MS. COX: Yes. We had 150 left and we spent 22 23 100 on that project.

MR. MARQUEZ: That's correct. 24

MR. MEYERS: Does anybody have any questions?

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1 **MS. COX:** No, it looks good.

CHAIRMAN McCUSKER: Thank you. 2

I think I saw Irene and our friends from Oregon 3 online for an Obie Hotel update.

Here she comes. We've got to round up Brian. **MR. SHEAFE:** Are you in two rooms or on two 6

computers, Irene? You're showing up twice.

MS. ALLTUCKER: Hi, Chris. Yes, I am actually on two computers, because I'm going to share some slides from my computer, and then we can see you on the big screen, so --

11 12 MR. SHEAFE: Thank you.

Hello, Brian. 13

SPEAKER2: ^^You really can't get enough of 14

Irene. That's why she's on two computers. 15

CHAIRMAN McCUSKER: And which computer are you 16 going to share, Irene, not the conference room one but the 17 other one?

MS. ALLTUCKER: That is correct. 19

20 CHAIRMAN McCUSKER: So you need no introduction, but if you would, please, so our minutes get

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23 **SPEAKER2:** ^^Okay. So you've got Mel Tucker 24 here, vice-president of real estate at Obie Companies, and

25 Brian Obie, president. And we're pleased to be here this

We brought Gensier Architects into it because 2 we are believers and have become believers because of our

Page 11

Page 12

own personal experience that hospitality, retail,

entertainment is a web to weave, and it is bringing those

experiences together that will lead to the magic and

create a destination in downtown Tucson and the kind of thing that we believe offers great opportunity for Tucson

ourselves, et cetera, and are well into progress in

developing that. We spent actually a good of time this

morning in trying to find the conjunction, if you will, connection, with the old Chicago Music Store, et cetera.

And Irene can talk a little more about to date 12 what we've done and I'll talk some about the future when she moves through that.

MS. ALLTUCKER: So the last update, we were in the midst of doing our housing study and our hospitality study. Very pleased that those have been completed, and we've been using those to inform our design development.

We have been working through a variety of 19 scenarios for the development and what the elements of this will be. We're in the final stages of that. And, as Brian said, the key to this is recognizing how important activations and maximizing our retail area is to the

24 overall success of the development and really building

25 upon the other activities that are going on in the

Page 10

1 afternoon to give you an update on our work thus far and a

2 look ahead as we come to a positive conclusion and 3 positive experience, I believe. Very optimistic at this

4 point of how things are going.

In terms of reporting in today, if this is

6 appropriate, all the top end of our company, five

7 vice-presidents of our company from hospitality, real

8 estate, marketing, development have been involved in this project sometimes weekly if not daily and sometimes in

visiting in Tucson as well and, as you know, with you as

well on occasion, which we appreciate much.

12 Certainty Ron Schwabe and Marcel have been great partners and we've had two meetings with them this week already and more to come if you can handle that.

Somebody mentioned you're, I think, above 15 ground and out of custody. I'm not sure about Marcel, if he's in custody or not, but we do get to work with him 17 occasionally and enjoy his creativity and his partnership.

18 19 Along the way, we've been working with the 20 local architectural firm Phil Swaim and his guys. He's been very helpful bringing us the history and helping us

dodge some of the bullets relative to development along

Broadway and then as well as the Gensier Company out of --

24 actually a world company, a large office in Los Angeles,

25 Phoenix and elsewhere.

1 neighborhood.

I was able to tune into the January 28th 3 update, and it's just really exciting to hear what's going

on across the street at Gibson's Market and then Empire

Pizza. It's just -- we will be building upon those

activities with this development. And that's why I'm

bringing in Gensier, and their working with Swaim has been an important part of finalizing this design and refining

9 it to the point where we will be able to talk further

about what our next steps will be. **SPEAKER2:** ^^In terms of that work, I mean, 12 we've been doing, I think, really good work in beginning to refine and design, design is the right term, refine the

building concept and its elements.

We see a real opportunity in tying in a hotel 15 16 lobby and running it all the way through into and onto Congress Street, right through the Chicago Music Store, creating really a destination that has multiple uses there 19 that are integral to the hotel lobby but integral to the 20 street and what else is happening in downtown Tucson. It will have an entertainment function, a retail function, 22 hospitality function, multiple restaurants, bars, et

cetera, et cetera, and we are moving in that direction.

We actually had some designs that are -- in 25 terms of size and scope that are -- that move from a

seven-story building, hotel, alone with a big retail, et
cetera, element at the ground floor or a 12 to 14-story
building, hotel, and residential.

So we're refining those. We have to move forward relative to developing the capability to create income, to create the capability in terms of the cost obviously. At the same time, it's going to help us refine our parking needs, determine what the parking needs are to support the building and, to a certain extent, the rest of the activities that are going on whether it be across the street at Gibson's, et cetera, what have you, which is very helpful and very integral.

I think to this we're going to have a major
opening as we see the designs onto 6th Avenue that is
looking Gibson's right in the eye and vice versa and on up
the street. That's an exciting aspect to bringing this
together to create the energy downtown, create the energy
we'll need to be successful.

We will refine those designs through March.
We're hesitant to show them on screen and to the public
because we create expectations, then people say, well, why
didn't you, what have you, what happened to that. We've
got to move that forward and, of course, want to share
them with you before we would ever share them with the
public. And we'll be prepared to do that as we move on

1 project.

So I spent last week in Tucson and loved every minute of it, and we just are really excited to see this move forward, but we are at the same time pretty methodical about our process.

SPEAKER2: ^^ I think you make a good point there, Irene, coming back to the end of the third quarter with here we go and here's what we need and here's how we can work together to make this happen I think is realistic.

At that point, the reality, the debarcation
point, from there we go into a couple million dollars
worth of architectural plans and begin to put the
relationships together, which will be, you know, a very
detailed and thought out process, multiple meetings
between them.

And I will be meeting with Gensier as part of our team will be in Los Angeles the first -- the 10th of March to begin another step forward in creating this activity center, this energy center, this destination, if you will, in downtown Tucson.

The capital involved will be between 75 and \$150 million depending on whether it's seven floors or 14, 12 to 14. And that's quite a range, but that is very real. We've got a project going now in Corvallis, Oregon,

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1 down the road. But determining those parking needs are2 very important. The convenience and need has lots to do3 with what we can do there.

We've engaged a construction firm. Irene can talk about our timing on that and the development of pro formas, et cetera, and what requests we might have in terms of a partnership with Rio Nuevo as we move this thing forward, because it is fairly significant.

MS. ALLTUCKER: As Brian said, you know, we meet regularly and you'd think that the updates are happening, but then all of a sudden you realize, well, I guess it's been four months since the last time we spoke, and so -- gosh, time flies even though we've been working away at this.

So looking ahead at our calendar and how the months will play out in our next steps, we anticipate having -- being able to work through the pro formas probably in April, May and then being able to -- once we work through those, be able to discuss with you what our request would be probably the end of the third quarter of this year, so just to give you a timeframe of where we are and how we're progressing forward.

As you can tell, we are very methodical with

As you can tell, we are very methodical with our planning and at the same time as our methods. We are extremely creative and have a ton of energy around this that's seven floors. It's an 82 million-dollar projectand it has some parking related to it, not enough frankly.

We've identified restaurateurs, we've

3 So that is a realistic range of what is going on.

5 identified the (inaudible), the categories of the ground
6 floor by category, by space, went through that in detail
7 this morning with our partners Marcel and Ron. And we
8 actually have a call with Swaim and Gensier on Thursday to
9 refine that further and then meet with them on the 10th of
1.0 March to hopefully get things in focus and then move to
1.1 the costing stage, et cetera.

That is where we're at and I'll be glad to answer any questions.

MR. SHEAFE: If I heard correctly, you're thinking when you get through the economics, you'll be in a position provided they qualify to release the architectural work; is that right?

SPEAKER2: ^^Yes. And we do that with your counsel. We want -- we'll take careful steps there and not get ahead of ourselves so that we could sit down with people at any time, frankly, now to look at these drawings that we have, et cetera. But with your counsel and everybody being on the same page, we would then release

the drawings in that period, yes.MR. SHEAFE: Thank you.

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CHAIRMAN McCUSKER: Brain, a large part of our 2 excitement was the connectivity to the, you know, 19th 3 century properties to the north there and we, you know,

4 obtained the alley to enable that. Is that still part and

5 parcel to your overall plan? Have you made any changes 6 that affect --

SPEAKER2: ^^No, we are -- our plans are

8 ensuring the connection to the Chicago Music Store, yes, 9 so we connect Congress and Broadway with openings on each

10 of those, also which includes the lobby of the hotel, a

11 drop-off on Broadway at about that end of the building and

12 then a large opening on -- that is something of a plaza,

if you will, an alley, if you will. At the alley on 6th

14 that actually runs (inaudible) alley with kind of a double store, (inaudible) et cetera, creating, you know, a real

event that will include entertainment, include food,

include retail and try to keep the alley open all the way

through as it is now with -- with -- certainly on the

19 hotel side, meetings rooms leading into it on the other

20 side of the alley, call it the Congress Street side of the

21 alley. Hopefully the back ends of those buildings open up 22 onto it and create activity there as well, although it

23 would be a large opening on 6th and we see it as a real

24 dominant cornerstone for people to point to, to look to,

25 et cetera, right across from Gibson's.

CHAIRMAN McCUSKER: The leagues have dismantled

2 our PAC 12, so you'll have to come to an ASU game.

SPEAKER2: ^^Right. We hope to get ASU participating in this project in some way to get them moved downtown. That's one of the concepts.

CHAIRMAN McCUSKER: All right. Thank you, 6 7 guys. Thank you very much. We'll be in touch.

MS. ALLTUCKER: Thank you.

CHAIRMAN McCUSKER: I saw Billy. 9

So Bata is going to pass. They're deferring 10 11 until next meeting.

I saw William Elliott on line. 12

Billy, if you want to -- I don't know if you're 13 14 running your presentation or we're going to run it for you. We can do either.

16 **MR. ELLIOTT:** Either way is fine with me as well. If you have it pulled up, you can go through it. 17

18 CHAIRMAN McCUSKER: Brandi, do you have it? MR. MARQUEZ: Did we -- did I miss Empire 19 20 Pizza?

CHAIRMAN McCUSKER: I'm just dealing with the 21 22 items that need action while we have Jannie.

MR. MARQUEZ: Ah, okay. 23

CHAIRMAN McCUSKER: I'll come back to it. 24 25 Introduce yourself. Everybody knows where

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CHAIRMAN McCUSKER: Thank you for that. 1

Any questions for Brian or Irene?

(No oral response) 3

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CHAIRMAN McCUSKER: We do have a little deadline issue here. It's on the agenda. Our development 6 agreement with Obie is indeed expiring. We have another 7 year. I think it's until April, Mr. Collins, in terms of our agreement with the county.

9 **MR. COLLINS:** That's correct, Mr. Chairman. 10 CHAIRMAN McCUSKER: Thank you.

I'd like to line the two of those up if someone 11 12 would make a motion to extend --

MS. VILLICANA: So moved, Taunya, to extend it. 13 MS. COX: Second. 14

CHAIRMAN McCUSKER: Okay. You guys are quick. 15 So we're extending our development agreement, 16

Brian, from this month to April of next year, 2026. 17 All in favor say aye. 18

(Motion made, seconded and passed unanimously). 19

SPEAKER2: ^^Thank you very much for your 20 21 confidence. And we will certainly respect that confidence

22 and continue to invest time and money in this project. I 23 hope to see some of you, if not all of you, in our travels

24 to get down there in April or May, in that range, as we

25 move forward.

1 Elliott's is and how long you've been downtown.

There you go, so take it away.

MR. ELLIOTT: All right. Thank you for your 3 4 time. Thanks for having me.

Yeah, Elliott's we've owned since May of 2012. 6 I've been in Tucson since '99. I graduated from the U of

A and I started working in the restaurant industry and

kind of fell in love with it, so I've been doing that for

over 20 years now.

10 What we're looking at is an expansion, the street (inaudible) patio, which is similar to Batch and Blue Front right across the street from Elliott's, it's

built on a platform level with the sidewalk. You know, it 14 would be right in front of the restaurant. There would be

six feet of pedestrian space in between our store front

and the patio, but this would give us a lot of extra seating capacity and, I think, a dog-friendly, inviting

18 atmosphere, so that would be great. That's what we're

19 looking at.

20 So you can see there, there is a separation 21 very similar to what's across the street at Batch, so 22 there's a six-foot pedestrian walkway and then the patio would be out in the street.

MS. COX: So it would be elevated to reach the 25 curb, is that right, so --

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MR. ELLIOTT: Yes. Yes. So there would be no

2 ramp or anything like that. It would be just continuous3 from the sidewalk.

4 MS. COX: Okay. Got it. Thank you.

5 MR. ELLIOTT: So this is the site plan. I know 6 there's a lot of information on there. We've been going

7 back and forth with the city getting every detail that

8 they wanted to see, so there's quite a bit to see on this

9 one, but it gives you a nice, you know, bird's-eye view of

10 where the patio would rest. But yeah, it's about 12 feet

11 by 25 feet, so it would give us a lot of extra seating.

12 I'm thinking about --

MS. COX: How much extra seating will you have?
 MR. ELLIOTT: I'm easily six four-tops, so 24

15 extra seats. It just kind of depends how we -- or maybe 16 we'll a bigger table out there, possibly even more.

MS. COX: Okay. Great.

CHAIRMAN McCUSKER: Billy, has the city approved all this?

MR. ELLIOTT: Yes. So I've been working with John Cahill from the real estate department and he emailed me yesterday and said the TRE would be completed by the

23 end of this week, so I'm hopeful that I'll be signing the

TRE lease agreement by Thursday or Friday of this week.

MR. OSERAN: Was there parking there, Billy,

MS. COX: Let's hope not.

2 MR. ELLIOTT: Yeah.

4 you asking of us?

MR. ELLIOTT: So here's some financials on what

CHAIRMAN McCUSKER: The economics, how much are

Page 23

6 our sales are. I'm thinking if there's 20 to 247 additional seats, every Friday and Saturday we're at

8 capacity during dinnertime, so I think we would fill that

9 patio at least once, if not twice, throughout the week.

10 And when the weather's nice, I think we'll get more, like11 I said, dog-friendly seating throughout the week. So if

12 we get 100 customers per week with a 25 dollar checkout 13 rate, that's 2,500 each week. It could be an additional

14 130,000 annually. I think that's a pretty conservative projection, but I think that's fair.

And the next slide will show the cost breakdown and what I am requesting.

The construction will be by Chris Smith. His company is Smitty Built Company. He is really excited to build something cool. He did those renderings, so he's already got the design work going. The design work was from Lexie Willet. It was 1,800. The bid for the

23 barricade traffic was 934. I've already paid the

24 cashier's check for the application fee with the city of

25 Tucson, which was 1,500, and I also paid the (inaudible)

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1 parking spaces?

MR. ELLIOTT: Yeah, you can kind of see on this

3 one where it's at. Basically our patio would take

4 one-and-a-half parking spots, so in essence with the5 planter to the east, it would take two parking spaces

6 away.

7 **CHAIRMAN McCUSKER:** Aren't they no parking or 8 loadings spaces?

9 MR. ELLIOTT: There's two loading spaces in 10 front of the screening room, so those would not be

affected at all just to the west of us, but ParkWise has already signed off on this and given their approval on us

13 taking those two spaces.

MS. COX: Okay. That's not easy to get them to do that.

MR. ELLIOTT: No, you're correct. You're correct about that.

MS. COX: Did you have to pay for it?

MR. ELLIOTT: So I don't know what -- I'm waiting -- that's going to be in the TRE from the real estate department, how much I pay annually to rent the

space, the city-owned space.
MS. COX: It's very expensive if they charge
you full rate. It's shocking.

25 **MR. ELLIOTT:** Okay. Well --

Page 24

when was that completed actually last February, so I'vebeen working on this for about 15 months now with the

3 city, but we're finally making some real progress. And

4 this next slide coming up will show each of those bids if

5 you want to see each one.

So this one is from Smitty Built. He's going to be doing the construction, which is the bulk of the money, and then this was for the site plan that the city required, that bird's-eye. They really wanted to see

10 every last detail in that one. And then the barricade

11 company gave me two different bids, because the first day 12 they would close the sidewalk and the traffic lane, and

13 then on days two and three, they would just close the

14 traffic lane.

And I think that's it.

16 CHAIRMAN McCUSKER: Well, you can drop that.

Any questions for Billy?

We appreciate your 13 years.

MR. ELLIOTT: Yeah?

20 **CHAIRMAN McCUSKER:** You're one of the first 21 restaurateurs to adopt that street.

MR. ELLIOTT: Yeah. And in 2012 it was a little tricky. That's when they were building the street car, so the first five months we were open, we had no street in front of us, so there were some trials and

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1 tribulations along the way.

MR. SHEAFE: Why don't we put forth a proposal 3 then. I move for approval of this to a maximum amount of 4 the 23,412 subject to review and the restrictions normally

5 applied to each of our grants and that we authorize the

- 6 executive officers to finalize the benefits agreement
- after counsel has prepared it.
- MS. COX: Second.
- CHAIRMAN McCUSKER: What that means, Billy, is
- you spend your money, and then you ask us for ours.
- MR. ELLIOTT: Okay. 11
- CHAIRMAN McCUSKER: We have a motion and a 12
- 13 second.

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- 14 Brandi, call the roll.
- 15 MS. HAGA-BLACKMAN: Chris Sheafe.
- **MR. SHEAFE:** Aye. 16
- MS. HAGA-BLACKMAN: Richard Oseran. 17
- **MR. OSERAN:** I'm going to abstain only because 18
- as a former member of ParkWise and my commitment to Don
- 20 Durbin, who's deceased. I swore to him I would never
- support any position that took away public parking. But I
- think it's a real clean project and I know it's going to
- pass without me and I wish you well.
- **MR. ELLIOTT:** I appreciate that. 24
- 25 MS. HAGA-BLACKMAN: Jannie Cox.

1 Here she comes.

MS. SILVYN: I am. Can you hear me okay? 2

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CHAIRMAN McCUSKER: So this is still kind of 3

4 disguised. If you want to break the big news for the public. I think you're running the slide show unless you

want us to run it.

7 **MS. SILVYN:** I can run the slide show.

CHAIRMAN McCUSKER: Huna, give her --

9 **MS. SILVYN:** Thank you. He did. I've got it. 10

Are you looking at my children or the slide

show? I can show you the children, too, if you want. 11

But thank you all. And that's a hard act to follow, but I'm going to try and keep this as brief as possible.

We are very, very excited to be here today. 15

16 It's been a long time, negotiations. This is on the far

east side of the Rio Nuevo District, which is also exciting for us to be here.

I'm going to introduce you to a couple people

20 evergreen Development Company is actually the applicant. And they've been a longstanding client of mine for my

22 entire career. We won't discuss how many years that is.

And they've been in and out of the Tucson market and are

24 coming in with a splash to really take a look at the -- at

25 the Park Place. It's exciting.

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MS. COX: Ave. MS. HAGA-BLACKMAN: Taunya Villicana.

3 MS. VILLICANA: Aye.

MS. HAGA-BLACKMAN: Mike Levin. 4

5 **MR. LEVIN:** Aye.

6 MS. HAGA-BLACKMAN: Edmund Marquez.

7 MR. MARQUEZ: Aye.

MS. HAGA-BLACKMAN: Fletcher McCusker. 8

9 **CHAIRMAN McCUSKER:** I vote aye.

10 (Motion made, seconded and passed unanimously).

CHAIRMAN McCUSKER: That's unanimous, one 11

abstention from Mr. Oseran. 12 Billy, you got your work cut out for you. And 13

14 you might want to double-check on your lease rate, I guess. 15

MR. ELLIOTT: Okay. 16

CHAIRMAN McCUSKER: Let's us know what else you 17

need. Our attorneys will be in touch regarding the

agreement. 19

20 **MR. ELLIOTT:** Okay. Thank you so much. I appreciate it. 21

22 CHAIRMAN McCUSKER: Thank you.

It's nice when they're that prepared and that 23 24 easy, so thank you for that.

Park Place Mall, Keri are you online? 25

So Russell Perkins and Bryan Lamond are here with me as well and are going to say a few words in a second.

Evergreen purchased the Sears building and the surrounding land in 2022 and have worked hard to find top caliber tenants and help to adaptively reuse the Sears building rather than demolishing it and preserve that 8 building.

Really excited to be able to announce, Bryan or 10 Russ, do you want to say it or are you giving me the ability to?

12 **MR PERKINS:** It's already on the screen, so go ahead and say it.

MS. SILVYN: I know, but still. Go ahead, say 14 15 it.

MR PERKINS: Cold Beer & Cheeseburgers would be their second location in Tucson. We're very excited for 18 them to anchor our retail here.

MS. SILVYN: It brings in awesome energy to the east side and significant opportunity for future tax generating and really getting that east side reactivated.

I'm going to let Russ and Brian says a few 23 words and then run through the slides with the ask at the

24 end. 25 **MR PERKINS:** Thank you, Carrie. I'll be very

1 brief. I know we're pressed for time.

Thank you for the time that each of you puts into this, volunteer service. You're doing great work for the city of Tucson.

Evergreen has been around for 50 years. I've been with the company for a little over 20, so you can narrow down how long Carrie has been working for us, somewhere in between. We are very, very active in the state of Arizona and in the city of Tucson for decades now, mostly projects that are smaller than this but also some larger shopping centers and redevelopment of properties like this is something that we look long and hard for the right opportunities. And when Brian and I came across this opportunity call it 2021, we immediately saw the vision for turning the lights back on here on the east side of Park Place Mall, and we just couldn't be more thrilled to be at this stage of our project evolution.

I'll turn the time to Bryan to say a few words about why Park Place.

MR. LAMOND: Okay. Great. Thank you, Russ and Keri. I'm also glad to be here and grateful for the opportunity.

Brevity is a strength of Russ's and not necessarily mine, so I'm going to try to mirror some of his ability to keep it short.

could look like and ultimately landed on what we feel
really confident is a great esthetic bringing kind of some
of that mid-century architecture back with a modern, clean
twist and then also having the right mix of uses that
creates kind of a right-sized approach similar to what you
see on the Broadway frontage of the mall property where
everything is facing out towards Broadway Road and you've

got a more kind of modern contemporary size profile for

flexibility for the long term.

And then beyond that, we found what we believe are great partners or a great partner on the tenant side in Cold Beers and Cheeseburgers to be our kind of flagship restaurant anchor. And we've created as we'll see kind of throughout a really great gathering space on the patio facing east that we feel is really just going to be a vibrant place for the community to gather for cold beers and do great business.

And, you know, like Ross and Keri have said, this is really a project that we're thrilled to be a part of and we know there's a high bar that we've set for ourselves and we're excited to share a little bit more with you.

MS. SILVYN: All right. So now I get to go backyards. This is what it looks like today. Most of you are aware that this is what it looks like today,

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Why Park Place. Park Place I think -- as we'll flip through the slides, there was one image that we found in the historical archives that really to me encapsulates why Park Place, and that's the image you're seeing on the top with the grand opening of the Sears back in the mid '60s.

For us it's really all about kind of
reconnecting the community to that special place that had
so much meaning for so many people for literally
generations now. So, you know, when the Sears opened, it
was front page news literally and it served to create kind
memories for so many people throughout the Tucson area
and obviously served a broader purpose than that to, you
know, distribute goods and so forth.

So when we looked at the kind of dilapidated, old, vacant building, mostly vacant building, we knew there was a second life there and we knew it was going to take a lot of work and vision to get to the point where we're at today. And something that was critical to our team was just bringing that energy and community back to the center and kind of anchoring the east side of the mall property and the east side of the Rio Nuevo District more generally.

So in order to accomplish that, we went through lots of different iterations of what our development plan

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significant opportunity for improvement I would say.
 One of the things that I want to point out if I

3 go back a couple slides is in the facades. You're seeing

4 some of the potential mural opportunities along the front.

5 And many of you know the exciting mural that was done over6 by the theaters that also made the newspaper. And as this

7 has been kind of looked at by Evergreen, the opportunity

8 along the east side to do some similar local murals and

9 talking to the folks who did the one on the other side as

we re-tenant this space. So exciting opportunity and thought process being put into this.

This is exactly where it should have gone instead of back two slides. So this was the initial design that Evergreen created to go out and start marketing the tenant spaces that are remaining over on this east side.

What you'll see is a 500 square foot patio space that's carved out to kind of activate. As most of you know who are in the real estate business as well as this being your volunteer life, patio space is counted towards things like parking and zoning codes in my world, but it is not counted towards leasable space.

So as we started talking, you'll see it in a minute, to Cold Beer & Cheeseburgers, they have a very different design, really exciting opportunity to activate

1 but a much bigger carve out for patio space, which has 2 some significant financial implications for Evergreen.

This is the site plan. It shows you these are 4 the four spaces that you'll see on the economics on the 5 next slide. This was intended to be the restaurant space 6 to kind of activate in that -- in that area.

Enter Cold Beer & Cheeseburgers, really 8 exciting, again -- well, I'm excited. My son is because 9 he's into sports, so there it is.

Expanded patio area is pretty significant. We 11 went from 500 square feet to 2,600 square feet. And really working with Cold Beer & Cheeseburgers stepped it up when it comes to the tenant improvements and the kinds of things that they want to create.

15 The other awesomeness about this is that it attracts for these other three suites some really cool and exciting retailers that include local franchisees and other things that can really fill that space quickly once we get this all squared away.

I do want to let you know that the lease is 20 21 part of the reason it took us a little while to get to you 22 guys. This has been in the works for probably 15 months 23 to a year and we -- the lease is currently being 24 circulated for signature and we wanted to get to that 25 point before we brought this forward.

We did give you on here some projected tax 2 revenue, one-time increases specifically for the Cold Beer

& Cheeseburgers and then suites one, two and three. Round One -- when Evergreen purchased the property, Round One Golf was already in there. That appeared in 2019. So Sears closed in 2018, 2019. Round One was put in and then 2022, Evergreen closed on the property.

So this gives a sense of projected -- it's 10 even -- Cold Beer & Cheeseburgers I think is a 11 conservative projection, but we'd rather go conservative and overperform on behalf of the community and the district.

This page gives you a littles bit -- so this is 14 15 the ask. The economic incentive requested is 2.3 million. It is significantly less than the 50 percent that I know is the threshold of hard costs. And we did go ahead and break out hard costs and soft costs just to give you a sense, but we know this -- what's above the 35.5 percent is really your threshold.

So this includes the building shell remodel, 21 22 tenant improvement allowances, which I'll talk about in just a minute, on-site improvements and the roof 24 replacement. So that came out to a total and is coming

25 out to a total of almost 6.5 million, so that request

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So this gives you a sense of the redesign of 2 the patio space. As Bryan and Russell told me earlier 3 this week, this is not the exact design. In fact, the 4 exact design is still in the works, but it's going to have 5 significantly more involved with it, so this is -- this 6 was meant to just kind of show the space and this kind of gives you a littles bit of the background of the patio area and the amount of area inside.

I'm going to step through the numbers and then 10 take questions. I'm also sensitive to Jannie needing to 11 be on her way.

So here are some of the numbers. We wanted to 12 give you a little bit extra so that the first blue box is just a little bit about the property acquisition and overall the retail development costs and the total investment that Evergreen has made and is making.

In addition, you'll see the note that Evergreen 17 has committed an additional 11.34 million for a total investment of almost \$33 million. And as most of you know, adaptive reuse of really old buildings is a lot of 21 times way more expensive than demolishing and starting 22 over. They have had opportunities brought to them to do that and have really been focused on trying to and wanting 24 to adaptively reuse the building, and this is a big piece 25 of being able to do that.

1 again is 2.3 million.

We did not make a request that maximizes that 3 50 percent. We made the request based on what we felt we 4 needed. Part of the reason I showed you the difference in 5 those two site plans, the kind of kind generic site plan 6 when we were marketing, which was the intent, and then what Cold Beer & Cheeseburgers is presenting is that 2.3 million really represents the extra amount of money 9 that we are needing to put in to keep -- to have Cold Beer & Cheeseburgers there.

So it's the loss of lease revenue from 12 expanding the outdoor patio area along with a lot of the amenity updates that need to happen, that extra patio, the other things, so, again, not focused on what we know your threshold is but really what we need to bring Cold Beer & Cheeseburgers to this location.

I'm not going to go though these numbers. We 17 18 can go back to them if you'd like, but it gives you 19 that -- there's that almost 33 million-dollar full investment. So it is seven percent of that, but, again, 21 no, it's not your threshold.

So the way Evergreen does its tenant 23 improvement reimbursements, it's usually a negotiated 24 percentage and it's an allowance. We do require them in 25 the lease kind of like you guys require of us when we ask

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- 1 for the reimbursement that we -- that we see the contract, 2 we see the receipts and that we know that they're doing
- 3 it. It's not just a blanket allowance. It has to be for
- 4 the TIs. So this is to offset -- partly to offset what
- 5 those TI -- those TI improvements.
- So this is just a summary of the request, 6
- 7 2.3 million, well under the 50 percent of the hard costs.
- 8 One of the things we -- we were working with a couple
- 9 people from your leadership on is that's a big ask, we
- 10 heard your financials at the beginning, so making sure
- 11 that we have it structured so that it can work for Rio
- 12 Nuevo and do its best not to deplete funds, although I
- would say it's really exciting to have Rio Nuevo investing
- 14 in the far east side of the district as well.
- 15 So cost reimbursement grant number one -- and,
- 16 again, we call it a grant, but it's really the
- reimbursement. We have to prove up the costs. Grants one
- and two will be spit into two fiscal years. So grant one
- hopefully will be this year. Grant two will be C of O of
- Cold Beer & Cheeseburgers, which will happen in 2026, and
- then the reimbursement number three, which we have noted
- 22 as payable over time, the intention was that that is
- 23 payable as the transaction privilege tax, as the funds
- 24 come into Rio Nuevo. So it can be paid quarterly,
- 25 possibly over time out of the site specific TPT rather

1 than having to -- to deal with your other -- your other

So that is the proposal. That is the end of

Well, I think Edmund is going to ask a

1 alcohol sales, which is great for our TPT. This is

2 needed.

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- A lot of conversation -- for anybody that's 4 watching, a lot of conversation, a lot of negotiation
- happened because it's a big deal. It's also an expensive
- deal from -- you know, from Bryan and Russell, et cetera.
- There's a lot of investment from their side.
- So I'm going to go ahead and make a motion and
- we can discuss it in discussion, but I move that we
- 10 support this venture with up to \$2.3 million, it coming in
- 11 phases, \$500,000 14 days after the execution of the
- 12 economic benefit agreement, the second 500,000 14 days
- 13 after Cold Beer & Cheeseburgers receives their C of O and
- then the rest, 1.3 million, comes through a sales tax
- 15 rebate after the actual restaurant is open.
- 16 So there's my motion.
- **CHAIRMAN McCUSKER:** Do you want to give 17
- somebody the authority to finish --
- MR. MARQUEZ: Oh, yeah. 19
- So authorize executive and our attorneys to 20 21 complete this deal.
- 22 MS. COX: Second.
 - MR. LEVIN: Second.
- MR. SHEAFE: Would that be subject to our 24
- 25 normal conditions?

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MR. MARQUEZ: Yes, of course. Yes, subject to

2 funds and funding sources.

3

- MR. SHEAFE: Let me ask --
 - 6 spaces?
- 7 CHAIRMAN McCUSKER: Mr. Marquez. 8

12

23

- 9 MR. MARQUEZ: Yeah, thank you.
- Thank you, Keri, thank you, Russell. 10
- If you guys can unshare, that's fine. 11
- 12 **MS. SILVYN:** How do I unshare?
- (Discussion off the record). 13
- **CHAIRMAN McCUSKER:** There you go. 14
- 15 **MR. MARQUEZ:** So thank you, Keri, thank you,
- 16 Russell. It's very exciting. Many that are watching may
- not know that we go all the way to the east side, we
- actually border -- actually about as far east as we go is
- we border the road that's between Park Place Mall and
- O'Reilly Chevrolet. 20

3

7

8

4 our presentation.

question.

- So I just want to say thank you. I just drove 21
- 22 by the mall the other day. It needs some love on that
- corner you. You obviously have round one. Cold Beer &
- 24 Cheeseburgers, if anybody's been to the location on Oracle
- 25 Road, it is hopping. It is busy, a lot of food, lot of

- our normal conditions.
- **MR. SHEAFE:** Were you intending that to be the whole package or were you thinking that we would have
- follow-on requests for tenant improvements on the other
- CHAIRMAN McCUSKER: He's moving the plan as presented.
- 9 Somebody seconded that.
- MR. LEVIN: Second. 10
- MS. COX: I did. 11
 - CHAIRMAN McCUSKER: Mike did.
- MS. COX: Oh, Mike did. 13
- CHAIRMAN McCUSKER: Okay. So we have a motion
- and second on the floor now, which is basically to move the ask as Keri presented it, 500,000 now, 500,000 the
- next fiscal year, 1.3 million spread as it's not a GPLET,
- so this is not real tax dollars, but it would match the
- TPT receipts we receive from the site-specific venue. They would be passed on to the developer until you reach
- **21** \$1.3 million.
 - **MR. SHEAFE:** Were you leaving the option open,
- 23 Edmund, for further requests on the other three spaces? **MR. MARQUEZ:** We're in discussion, so there's
- 25 always opportunity to amend my motion accordingly.

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MR. SHEAFE: Well, that's why I'm asking. What was your position?

MR. MARQUEZ: My position is that we move forward as stated. There's been a lot of conversation with this. I believe that we're coming in about \$300,000

6 for those three spaces. I would -- my take as an

7 executive officer is we would not be double dipping, so,

8 Bryan, Russell, you could not come back to us with your

9 tenant saying we, too, want money for our tenants. We'd

be investing in the actual deal rather than tenants likewe typically do.

MR. PERKINS: We understood. We're approaching it from the same frame of mind.

MS. VILLICANA: So just a clarification question.

Keri, I think you mentioned that there is an allocation for new tenants to have TI inside there already, so they would go to that bucket and not come back

19 to us? Is that kind of what I'm hearing?

MS. SILVYN: That's, I think, the reason it was structured the way it was.

Russell isn't yelling at me that I said that

23 wrong, so that's correct.

MR. PERKINS: That's correct.

25 CHAIRMAN McCUSKER: But it's not a part of the

1 MS. SILVYN: That's my understanding.

2 CHAIRMAN McCUSKER: And the amendment provided 3 that the tenants will not be allowed to come to us for a

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4 secondary request.

MR. MARQUEZ: And there's a natural cap because we end in 2035, so just hurry up and sell cheeseburgers and beer.

8 **MR. PERKINS:** My pleasure.

9 CHAIRMAN McCUSKER: Okay. I think we're ready 10 for a roll-call.

11 Brandi.

MS. HAGA-BLACKMAN: Richard Oseran.

MR. OSERAN: Aye.

MS. HAGA-BLACKMAN: Jannie Cox.

MS. COX: Aye.

16 MS. HAGA-BLACKMAN: Mike Levin.

17 **MR. LEVIN:** Aye.

18 MS. HAGA-BLACKMAN: Taunya Villicana.

19 MS. VILLICANA: Aye.

MS. HAGA-BLACKMAN: Chris Sheafe.

MR. SHEAFE: Aye.

MS. HAGA-BLACKMAN: Edmund Marquez.

MR. MARQUEZ: Aye.

MS. HAGA-BLACKMAN: Fletcher McCusker.

25 **CHAIRMAN McCUSKER:** I vote aye.

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1

 ${f 1}$ motion, you could make it part of the motion if you want,

2 is that this would not allow the tenants to come to us for

3 anything specifically to the tenants, what we refer to as

4 double dipping.

MR. MARQUEZ: Yeah. I would like to amend it.
I would like to amend the motion that includes the fact
that they -- the tenant cannot double dip and come back to
us for dollars as well in regard to suite one, two or

9 three.

MR. LEVIN: I amend my second.

11 CHAIRMAN McCUSKER: Everybody tracking all

12 this?

MS. COX: Yep.

14 CHAIRMAN McCUSKER: Okay. We have a motion and

15 a second and an amendment and a second to approve the ask 16 as presented, 500 now, 500 later, 1.3 --

MR. SHEAFE: I have one question.

18 CHAIRMAN McCUSKER: Sir.

MR. SHEAFE: On the rebate portion, that is subject to the actual sales tax received by Rio Nuevo,

21 it's not a fixed 1.3 million?

22 CHAIRMAN McCUSKER: Yes. It would be the exact

amount we receive in site-specific TPT passed on to the developer with a cap of 1.3 million.

Keri, is that right?

(Motion made, seconded and passed unanimously).

2 CHAIRMAN McCUSKER: That's unanimous. Thank 3 you very much.

MR. PERKINS: Thank you, everyone. We know this is a big ask. We hope it's one of your most exciting --

MR. SHEAFE: I did have a question for you,Russell. Are you guys -- you didn't mention the

9 apartments. Is that a major factor in bringing, you know,

the Cold Beer & Cheeseburgers franchise into your space?

MR. PERKINS: We still have that as a personal and significant goal to achieve that phase of the project.

As you probably understand, that requires some approvals of other major mall owners, and we are working tirelessly

to achieve those. We are making baby steps towards that.
 But I will say that bringing an exciting retail
 component to this phase of the development as opposed to

18 things we might have considered, which would be discount19 retailers, things like that, we are now competently

20 creating a place. And place making is really important to 21 that multi-family component, so this is a big -- a big

22 step forward.

MR. SHEAFE: So congratulations.

Do you have anything to do with the Romanos on the northwest side franchise? You're not involved in that

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Board Meeting Page 45 Page 47 1 other deal? **MR. BOHON:** I can only see the first slide so MR. PERKINS: No, sir. 2 far. 2 MR. SHEAFE: Just curious. CHAIRMAN McCUSKER: So we're seeing the slide 3 3 4 Well, congratulations. that discusses your history. MR. BOHON: Okay. Yes. So my dad, he's been **MR. PERKINS:** Thank you. 5 CHAIRMAN McCUSKER: Thank you, everybody. 6 in the restaurant industry all his life. He's opened We're going to move on to Copal. I think we Merendero for about 40 years. So we started in 1986 with 7 El Merendero. That one is still running. He has a lot of 8 have a presentation from you. Are you going to run it or are we running it? experience in the restaurant industry and we decided to I see your still picture there, Alex, but open Copal after we worked on Taqueria La Esquina 10 11 hopefully you're around. together, which did well. If you go over to my spot, it 12 **MS. VILLICANA:** Alex, can you hear us? will show how I helped with that. CHAIRMAN McCUSKER: Yes, but we don't see you. I trained all over California and Northern 13 14 **MR. HAMMOND:** I just made Alex a co-host in 14 Mexico with some chefs and we've been doing okay since we opened. It's been going pretty well. Volumes are kind of 15 case. where we expect them to be. We adjusted some of our **MR. BOHON:** Yeah, I can hear you. Can you hear 16 numbers there. **17** us? MS. VILLICANA: Yes. We can actually run your Sorry. You can head to the next slide, the 18 18 19 slide. slide after this one, please. 19 20 **MR. BOHON:** Can you hear us? 20 So Copal, it's going to be a little bit more CHAIRMAN McCUSKER: There you go. Thank you. 21 unique than the Mexican restaurants you're used to seeing. Hello, Pops. 22 It's more of a contemporary style kitchen more towards --22 23 **MR. BOHON:** Hi. I'm Alex. I'm from Copal. geared towards what Mexico is heading towards right now. 24 this is my father, Ramon. We work closely together. 24 It's going to be different dishes, not your chimichangas. 25 Thank you guys so much for your time and hearing us out. 25 As you can see in these pictures here, we have a chocolate Page 46 Page 48 Let me bring this presentation up. 1 1 salmon, we have our mushroom medley, warm barrio bread. I just share my screen; right? We carry barrio bread, which is pretty important to us. 2 CHAIRMAN McCUSKER: It will bring up your desk We can view our building plans from when we 3 top, so if your PowerPoint's up, it should go right to it. 4 conceptualized the project if you want to go back to the 4 MR. BOHON: Okay. Awesome. render, please. 5 6 Can everyone see it? 6 MS. HAGA-BLACKMAN: I think you're on a different --7 CHAIRMAN McCUSKER: Not yet. 7 MS. HAGA-BLACKMAN: Why don't you let me run **MR. BOHON:** Yeah, it's showing -- because right 8 9 it, Alex, okay? Alex, I'll run it. now it's showing me like current financials and I was CHAIRMAN McCUSKER: Brandi's going to pull it, going to talk about the render a little bit. 10 11 Alex, so all you need to do is let us know when you want 11 MS. HAGA-BLACKMAN: Okay. 12 to move slides. **MR. BOHON:** There we go. Those are fine. 12 And, Brandi, will you go to slide show? So we conceptualized this vision and we've 13 13 Okay. Your first slide's up, Alex. 14 executed it almost identical to the pictures in front of 14 **MR. BOHON:** Okay. My first slide. 15 15 you. We got bids through contractors and we started this Well, welcome to Copal. Thank you for hearing project with hopes of having help from you -- from Rio 16 us out. I'm presenting as of today in February. We've 17 Nuevo. And as we see here, if you've been to our place, 17 it looks almost identical. I'd say it looks even maybe been open now for about seven months and I just wanted to go over some of our new numbers and things that we have to just a little bit better than it does in the renders. 20 share. 20 And since we opened, our financials have been

22 Sorry. I'm having trouble seeing the slide slide, please. It will be the current financial slide. 23 here. 23 MS. HAGA-BLACKMAN: It's showing. Can you see 24 it? CHAIRMAN McCUSKER: We've been to every one of 24 25 those. 25 **MR. BOHON:** It's taking a little bit to show up Fink & Associates

21 as they appear on the next slide. We can go over to that

Go to that second slide.

1 on my screen.

2 MS. VILLICANA: Yeah. Alex, your internet is 3 real sketchy.

4 MR. BOHON: Yeah, sorry. I'm trying to get 5 that fixed here.

If we see -- break it up since July, I broke it up quarterly, we've seen an average growth from quarter three to quarter four of seven percent. Our average monthly sales are \$81,000, approximately. And if we see an increase in our sales from quarter three to quarter four, it's going to be seven percent.

I think you might have the old -- you have the old -- the old slide, Brandi, I'm thinking.

14 CHAIRMAN McCUSKER: Yours is close enough. We 15 see you're doing pretty well and have been very 16 successful. We've got that.

17 MR. BOHON: Yeah. Okay. Awesome. So yeah, I 18 was able to break it down into quarters to realize some 19 bigger margins of growth.

And what we're asking today is basically to reallocate the original funding we had for the future project for our initial investment. We still have some bids to pay back and some money to pay back and we want to ensure success.

As you see here in this slide, we've spent a

So we seeked (sic) external help, and the person that was helping us kind of -- they told us to build and then ask. And then what we've been doing is -- so that's what we kind of worked on for about -- lots of hours of our time, hundreds of hours, months of our time, is getting these bids in, working on the restaurant. And then when it came time to it, we were told that we could only get help with our future expansion and not our primary investment.

So then we do want to expand on the future, because we do see a really great vision with the patio for external revenue, but we underestimated the initial cost. And that's kind of why we're here re-asking as well.

MR. SHEAFE: So basically what you're saying is that, when we met with you, it wasn't actually correct that you had all the rest of it paid for and you only needed help with the additional expansion?

And, by the way, in asking that question, I
want to make sure it comes out correct. Compliments to
you for all the progress you have made. You've built a
pretty good business there, it appears like, and amazing
increases in volume. So all of that is really admirable,
but we're frying to figure out, at least I am in my mind,

24 what changed from what you told us at that time, which was

25 we've got everything paid for that we're doing now, we can

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1 total of \$307,000. On the right side where it says tenant

2 improvements, those that say true are tenant improvements.3 The ones that say false are not considered tenant

4 improvements. We have paid 184,000 of this and our

5 remaining balance is about \$123,000 to our contractors for

6 the tenant improvements, and so we're asking to reallocate

7 the money for our expansion of the patio to contribute to8 our initial investment.

9 **MR. SHEAFE:** Let me ask you a question to kind 10 of cut through the (inaudible) here.

When we sat down and met with you, at that time you were going to take care of all of this and what you needed was help to create your exterior patio space, so we said why don't you just make that a separate application. And it appears that you might be a little overextended on the original work. And we had talked about not being able to look back, but let's talk turkey here. What's really going on?

MR. BOHON: What's going on is when we first initially started wanting to get the grant with you guys, we worked with external help to help us kind of ask -- make this ask. We've never actually ever asked for a grant or government funding before and we were really busy. We were working on opening the restaurant and running our three businesses.

easily expand, because this appears like now you want to
 take the approval that we gave you and move it back to
 your current operation rather than use if for the
 expansion capability.

CHAIRMAN McCUSKER: I think it's more specific.
 Brandi, if you'll pull that slide back up that
 shows the unpaid vendors.

I think, Chris, you used the word overextended.
It's humbling, but I think that's the fact. If you look at that remaining balance column there, they've already taken the TVs out.

MR. SHEAFE: Yeah, I kind of looked through it.13 I agree with you.

14 CHAIRMAN McCUSKER: These are vendors that are 15 currently unpaid and, you know, they're probably, you 16 know, making a little money at 80 grand a month, but, you 17 know, the risk to them is they get a lien or somebody 18 disrupts the business, so I think what they're asking is 19 help with those specific vendors.

And, you know, I for one would be willing to do that. I think, Alex, what we would want to do is basically pay those people off.

MR. SHEAFE: So, Fletcher, let's not get ahead of ourselves here.

Excuse me, but I'm asking them if you don't

1 mind.

3

CHAIRMAN McCUSKER: Go ahead. 2

MR. SHEAFE: Alex.

4 MR. BOHON: Yes.

MR. SHEAFE: Okay. The question is what

6 happened from when we talked to you to where we are today,

- 7 because I'm thinking part of your story at that time was
- 8 the expansion on the exterior patio was important to your
- business and I want to make sure that we're kind of
- figuring out what's really going on so that we can look at this holistically. Our objective is to help you guys be

12 successful.

MR. BOHON: Uh-huh. Yes, understood. 13

So what happened since that conversation is I 14

15 still had this remaining balance and we had

overestimated -- so if you look at my new projections now

whereas my projections back then, they're much more

realistic and much more modest now.

And we have been seeing an increase in our 19 20 sales, but with our profits, we've been having to pay back

our -- our loans and our credit cards to be doing this, so

we don't really have room for expansion anymore as for either more paying back our initial bills.

MR. SHEAFE: Since you have this profitability 24 25 and you're building, if we helped you resolve this

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1 problem, would you then be able to handle your expansion 2 and your patio on your own?

MR. BOHON: Yes. 3

MR. SHEAFE: So -- okay. 4

Excuse me for interrupting you, Fletcher. Did

you have any other point you wanted to make?

CHAIRMAN McCUSKER: Well, I think the point is 8 the patio is not going to be built with our help. When

9 and if they get around to it is moot. We have some money

10 that we allocated to that. They can't basically pay their

11 current bills. It's a hardship. I think, you know, we've

seen situations where restaurateurs, particularly

family-owned businesses, get behind the eight ball, and I

think that's the situation here.

Are we willing to eliminate some of their -- I 15 16 mean, what they've described is credit cards -- you know,

the interest on credit cards. We know that they took a

mortgage out on their house to build this restaurant.

It's become a financial hardship. I don't think we can

ignore that. I think some mistakes were made in the

beginning. 21

Had they come to us, Chris, with this proposal 22

23 before they spent a dollar, we would have been eager to

24 approve 123 or 125,000 toward that build up. I think they 25 were falsely told that they could come in after they had

Page 53

1 spent the money, so --

MR. SHEAFE: Well, what we approved, I think it

was September of last year, was 75,000 in cash and 50,000 in rebates.

So I should ask you, Alex, if we were to

5 reallocate that money back to this, could you live with

the 75 and then handle the difference or are you -- and

pay yourself back with the rebates or are you trying to

get the full 123 from us? Is that your only option? 10

MR. BOHON: I'm trying to get the full 123 as 11 our only option currently.

12 MS. VILLICANA: So let me make a motion here. 13 Let me make a motion on this. Let's do this. Anything that is called true, if you will, we pay directly to the

vendors, we focus on getting them back to kind of doing

their business, they'll be responsible for any other

build-outs going forward, get things moving for them as far as sending the funds directly only to the vendors that

have been charged -- I'm sorry, that have already done the

work that meets our requirement and then go from there. CHAIRMAN McCUSKER: So I would need you to 21

22 start that with I move. MS. VILLICANA: I move. 23

CHAIRMAN McCUSKER: Then make a succinct 24

25 motion.

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MS. VILLICANA: Okay. I move that we approve that the vendors that have completed services that are within our mandate of, you know, things that are true

build-out, non FF & E, that we instruct the staff and

attorneys to assist in paying the vendors directly to

offset the full balance due not to exceed \$123,667.

MR. SHEAFE: I will second that with the 8 intention of giving you a couple of amendments, number

9 one, that your motion removes the commitment we already have for the 75 and 50.

MS. VILLICANA: Thank you. 11

MR. SHEAFE: It comes back. Number two, that 12 the approval be subject to all of our normal reviews and conditions that we now follow in all of our approvals and, number three, this revised motion has a separate benefits agreement which is approved by the executive officers.

CHAIRMAN McCUSKER: He's offering those, Taunya, as amendments to your original motion.

19 MS. VILLICANA: I accept the amendments. Thank 20 you, Chris.

CHAIRMAN McCUSKER: Mr. Sheafe, you have to 21 22 second that.

23 MR. SHEAFE: I re-second.

CHAIRMAN McCUSKER: Okay. So if everyone's 25 following this, we have a motion on the table to pay off

5

Page 57 1 the 123 minus the televisions, I don't know if that number 2 was in there or not, but that wouldn't be allowable, 3 subject to terminating the current EBA and subject to the 4 executive officers and counsel to finalize a new EBA. Any other questions, clarifications? (No oral response) 6 7 **CHAIRMAN McCUSKER:** Brandi, call the roll. MS. HAGA-BLACKMAN: Jannie Cox. 8 9 CHAIRMAN McCUSKER: You're muted, but we saw your lips move. 10 **MS. COX:** Excuse me. Aye. 11 12 MS. HAGA-BLACKMAN: Taunya Villicana. MS. VILLICANA: Aye. 13 MS. HAGA-BLACKMAN: Richards Oseran. 14 15 MR. OSERAN: Aye. MS. HAGA-BLACKMAN: Mike Levin. 16 17 **MR. LEVIN:** Aye. MS. HAGA-BLACKMAN: Edmund Marquez. 18 MR. BOHON: I'm going to preface mine with a 19

25 MS. HAGA-BLACKMAN: Chris Sheafe.

20 statement, then a vote. We're easy to do business with. 21 We're very generous. There's some unjust finger pointing 22 after the first batch didn't work out however planned. I'm pro small business. I want to see you success. I vote aye. 24

MR. SHEAFE: Aye. 1 MS. HAGA-BLACKMAN: Fletcher McCusker. 2 **CHAIRMAN McCUSKER:** I vote aye. 3 (Motion made, seconded and passed unanimously). 4 CHAIRMAN McCUSKER: Alex, thank you very much. 5 6 We love your restaurant. We want you to be successful. 7 This is your last bite at the apple. So our attorneys 8 will work with you on making sure this gets resolved. 9 We'll probably want to pay the vendors directly, Alex, so 10 we'll work with you on getting those receipts and checks 11 out to the vendors. 12 **MR. BOHON:** Awesome. Thank you. CHAIRMAN McCUSKER: Thank you. 13

MS. COX: Thank you, Fletcher. Sorry to have 15 to leave early. 16 CHAIRMAN McCUSKER: No problem. 17 That leaves 123 South Stone. 18 19 Marcel, I think you're hanging in there with 20 us. We have previously authorized the executive officers 21 to finalize this deal with the developers. We had a deal 22 in the works, but Mr. Sheafe lost communication with the 23 world, so we never actually got to vote on it. It could 24 be as simple, Mr. Marquez, as you stating the deal and for 25 Marcel to agree and off we go, but if there's any history

Okay. Jannie, you're free to go.

14

1 that's required here, Edmund, take it away. MR. MARQUEZ: Hello, Marcel. How are you

3 doing?

4 **MR. BOHON:** Good. And how are you?

MR. MARQUEZ: Good.

So our original deal on 123 Stone was \$750,000 6 in cash plus \$750,000 of rebate to activate that space that so badly needs it.

After further conversation with executive, we've landed on \$1,000,000 up front instead of 750,000 with a 500,000-dollar rebate cutting the deal back \$250,000.

Are you looking for a motion, Fletcher? 13 CHAIRMAN McCUSKER: Well, I think -- I don't 14 15 know that we've seen a lease, so, you know --

16 MR. MARQUEZ: Right.

CHAIRMAN McCUSKER: -- we're still kind of 17 18 discussing, but you can make all that subject to the deal with Charlie, subject to us seeing the lease, and then if 20 Marcel agrees with the economics, then the executive 21 officers can finish.

22 MR. MARQUEZ: So I'll make a motion that we 23 contribute up to 1.25 million into this --

No, is that right? 1.5 million. I apologize. 24

25 Right? \$1.5 million to -- right? You're shaking your

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1 head no.

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CHAIRMAN McCUSKER: 1.25.

MR. MARQUEZ: 1.25. 3

MR. DABDOUB: Exactly. I had offered to reduce the total commitment from 1.5 to 1.25 so we could get a portion of that to fill our capital stack up front.

MR. MARQUEZ: Right. So I'll restate my 8 motion.

For \$1,000,000 of cash up front into this 10 deal -- there will be some amendments. That's 1,000,000 of cash into the deal with a 250,000-dollar rebate subject to a signed lease with Charlie. 12

What's Charlie's last name? 13

MR. DABDOUB: Levy. 14

MR. MARQUEZ: Levy. Signed lease with Charlie 15 Levy. 16

We had one other point in discussion. 17

CHAIRMAN McCUSKER: Just to allow the officers 18 19 and counsel to complete.

20 MR. MARQUEZ: Yeah, that's -- and I thought we 21 had another piece that -- and also --

MR. DABDOUB: There is another piece. We had 23 discussed that the 250.000 would come six months after the 24 C of O so that -- it was -- it was an offer that I had

25 made on a timing perspective and we have -- we're able to

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1 fill our capital stack knowing that that last piece is 2 going to come at a later time.

MR. SHEAFE: Well, when you say come, Marcel, 4 are you referring to you're guaranteed receiving the 250 5 no matter how much tax revenue you guys generate? MR. DABDOUB: Correct. The original deal was 700 -- and this is -- this is a comment that I'm making 8 just because I don't want to receive something more than 9 what we discussed, Edmund. We had discussed 750 in TI 10 contributions, in shell improvement contributions, and 750 11 in sales tax rebates. And we agreed to -- the lender 12 agreed to increase their loan, we agreed to increase our equity and we're trying to cover a remaining \$250,000 of 14 our capital stack. And my request was let's reduce the

total commitment so that it's 1.25 total between TIs and

sales tax rebates and -- and we can defer the additional 250,000 that we're trying to convert from sales tax rebates to TI contribution, we can defer that 250,000, you know, six months. 19 20 **MR. SHEAFE:** Well, what happens if you don't get the revenues and we don't receive the sales tax from the state? Where do we get the money to give you the 250? MR. DABDOUB: I -- my hope is that by reducing 24 the -- the total commitment in sales tax rebates by 250 25 that you would be getting really all the sales tax after

1 **MR. DABDOUB:** That's what I'm suggesting. 2 MR. MARQUEZ: Okay. Good. So we're on the

same page. I'm going to restate my motion.

4 We invest up to 1.25 million into 123 South

5 Stone, \$1,000,000 for tenant improvement reimbursable

6 among our typical structure for reimbursement through our

office at Rio Nuevo, \$250,000 coming six months after C of

O is received to total the 1.25 million contingent upon a

9 signed lease with Charlie Levy and obviously authorizing

our counsel and our executive officers to finish this, 11 complete this deal.

CHAIRMAN McCUSKER: I need a second. 12 MS. VILLICANA: So does it also have to 13 14 eliminate the old deal?

CHAIRMAN McCUSKER: This is the deal. 15 16 MS. VILLICANA: It is the deal. Okay. Good deal. Okay. Thank you. 17

MR. MARQUEZ: You've got to second before you ask questions. 19

MS. VILLICANA: I'll second, Taunya.

CHAIRMAN McCUSKER: It's the one and only deal. 21 22 They've got to deliver Charlie Levy. None of this takes place until that agreement is signed.

MR. MARQUEZ: Yes. 24

CHAIRMAN McCUSKER: Anybody have any questions? 25

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20

1 the initial 250 to -- to compensate you for the TI 2 contribution. So what we discussed was increasing our TI

3 contribution so we can fill the capital stack.

And I can show you -- I can go through the plan 5 again just to kind of show where we landed. We're really 6 excited about our team. It's not just Charlie Levy and 7 Dave Slutes, who you've probably seen in the news because 8 they're working on opening a concert venue at the

9 Benedictine Monetary, it's also (inaudible) and Dan

10 Hernandez, who live and breathe booking performance venues. 11

So we're excited about this because it's not 12 13 just food and beverage sales, but it's bringing

14 performances. In our pro forma, we're not showing making

any money off the ticket sales, because those ticket sales

go to pay the performers and having the performers booked, you know, on a weekly basis coming in, you know, several

18 times per week. We feel that's going to drive a lot of

food and beverage sales. And it's an advantage that other

food and restaurants don't have having a concert venue in

the basement. 21

22

25

MR. MARQUEZ: All right. I want to --

23 **CHAIRMAN McCUSKER:** The six months you

24 mentioned, is that six months after C of O?

MR. MARQUEZ: Six months after C of O.

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MR. DABDOUB: To Taunya's point, we do have to -- I have not received a termination agreement for the 3 old deal. I think that's something that we had discussed 4 originally, so I'm sure that's going to be pending, but 5 we're in agreement with terminating that agreement and replacing it with this one.

MR. MARQUEZ: I will amend this motion to 8 include the termination of your previous deal on 123 South 9 Stone.

10 CHAIRMAN McCUSKER: Taunya, you seconded. MS. VILLICANA: I'll second with amendment. 11 Thank you. 12

CHAIRMAN McCUSKER: Okay. I think we're 13 14 tracking all this. We had a deal that's been terminated 15 and seconded as part of this motion. We have a new deal. 16 It's a million dollars up front, 250 six months after C of O is issued subject to you showing up with Charlie Levy. 18

Brandi, call the roll.

19 MS. HAGA-BLACKMAN: Richard.

MR. OSERAN: Aye.

MS. HAGA-BLACKMAN: Mike Levin. 21

22 MR. LEVIN: Aye.

23 MS. HAGA-BLACKMAN: Taunya Villicana.

MS. VILLICANA: Aye. 24

MS. HAGA-BLACKMAN: Edmund Marquez. 25

1 MR. MARQUEZ: Aye.

MS. HAGA-BLACKMAN: Chris Sheafe. 2

MR. SHEAFE: Ave. 3

4 MS. HAGA-BLACKMAN: Fletcher McCusker.

5 **CHAIRMAN McCUSKER:** I vote aye.

(Motion made, seconded and passed unanimously). 6

CHAIRMAN McCUSKER: That's unanimous.

Marcel, thanks for negotiating live. 8

9 **MR. DABDOUB:** Thank you.

CHAIRMAN McCUSKER: People get to see how we 10

work in realtime. 11

7

12 **MR. MARQUEZ:** Built it, baby, Build it.

MR. DABDOUB: I will. We will. 13

CHAIRMAN McCUSKER: Yeah, build it, baby, 14

15 that's our new motto.

I skipped over Empire Pizza. We have a 16

deadline issue there as well. We just need an extension 17

there. I don't necessarily have an idea what we extend it

to. Is somebody dealing directly with Empire and how much

time they need? 20

MR. MARQUEZ: I'm dealing direct with Empire. 21

22 The time they need, I mean, they're midst the

23 construction. They keep running into historical, so many

24 different issues. I mean, I would -- I mean, I'd give

25 them a year.

1

2

12

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2 update from Crystal, so I'll include that in the next

CHAIRMAN McCUSKER: Oh, yeah, we wanted an

agenda.

5

4 I just need a motion to adjourn.

MS. VILLICANA: So moved, Taunya.

MR. SHEAFE: I don't know if you want to put it 6 in or just keep talking in the background, but Stravenue

and Nate Ares and parking update, it might be a good idea

to ask him to come in and update us on what he's really doing to correct what will be a hard deficiency if he

doesn't get it worked out.

CHAIRMAN McCUSKER: Can you be more specific? 12

I'm not sure we all know --13

MR. SHEAFE: His parking is legally okay, but 15 the number of people he's wanting to put in the

restaurant, he just simply won't have enough space, so

he's going to have to figure out a way to expand.

Engels is giving him a bad time because he was assuming he could rent spaces from Engels and he doesn't want to sign a lease because he's wondering if that's

going to change the valuation of his building, if I

understand the situation correctly, so he's got to take

that seriously and figure out is he going to end up with a

nice facility that people can't park, and so they just

25 don't bother to turn up in the numbers that he needs.

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CHAIRMAN McCUSKER: Give them a year?

MR. MARQUEZ: Yeah.

CHAIRMAN McCUSKER: Make that a motion. 3

MR. MARQUEZ: I move we extend the Empire 4

agreement an additional year.

6 MS. VILLICANA: Second, Taunya.

CHAIRMAN McCUSKER: That works. We have a 7

8 motion and a second, we'll do this by voice vote, to

9 extend the Empire Pizza development agreement for one year

10 from today. All in favor say aye.

(Motion made, seconded and passed unanimously). 11

CHAIRMAN McCUSKER: Okay. Bata is postponed.

Jannie's postponed. I think I got everybody except future 14 agenda items.

Corky's not here, but just a quick note on his 15 last suggestion. We are working on some conversation with

the board on non-restaurant/bar taxable ideas. And he had 17

another request which I've on now forgotten. 18

MR. OSERAN: Did we get the valet parking issue 19 20 on the next agenda, too?

CHAIRMAN McCUSKER: Yeah, we have a meeting, I 21

22 think, between now and the next one, so I'll agendize

23 that.

MS. HAGA-BLACKMAN: Fletcher, the other agenda 24

25 item, adding Crystal Moore to the --

CHAIRMAN McCUSKER: So I understand that he's legally compliant but probably not practically.

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MR. SHEAFE: Yes, practically insufficient. 3

CHAIRMAN McCUSKER: Welcome to the Sunshine

Mile. I mean --

MR. SHEAFE: Yeah. I mean, it's funny, because we keep running into this.

And we haven't asked Grant Krueger to come in.

9 He's changing his game plan a little bit, but he's being

so creative about it that I think our flexibility is really proving to be beneficial.

In the meanwhile, you know, we see Solot Block 12

13 moving along and doing better, but it would be nice to get 14 Stravenue open, and I think Nate needs to figure out how

15 he's going to resolve the issue with Engels.

CHAIRMAN McCUSKER: I'll add that to our 16 parking group agenda. 17

MR. SHEAFE: Yeah. 18

19 CHAIRMAN McCUSKER: Anything else for future 20 items?

(No oral response) 21

CHAIRMAN McCUSKER: I have a motion and a 22 second. All in favor say aye.

(Motion made, seconded and passed unanimously). 24

CHAIRMAN McCUSKER: Good work today.

Rio Nuevo
Soard Meeting
2/25/25
February 25, 2025

Doar a Meeting		February 25, 2025	
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1	(3:40 p.m.)		
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	9:23	50.22.51.15.59.22	9,11,14;49:2;52:21;	anticipated (1)
ф	^ Right (1)	50:22;51:15;58:23 adaptive (1)	53:3;55:5;58:5,9	anticipated (1) 6:12
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41 000 000 (3)	^^Thank (1)	adaptively (2)	3:16	53:22
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